Supporting Information for the Article

Intermetallic Species in the Negishi Coupling and Their Involvement in Inhibition Pathways

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1. Computational details

The ORCA program (ver. 4.0.1)¹ was used to perform restricted Kohn-Sham DFT computations. The Gibbs free energies were computed at two levels of theory. First, the B97-3c method² was used which is the combination of the re-parameterized B97 GGA functional³ with a set of empirical corrections. In B97-3c calculations, the Kohn-Sham wavefunction is approximated with the specifically optimized def2-mTZVP basis set. The B97-3c method is implemented with the resolution-of-identity (RI) approximation^{4–10} (def2-mTZVP/J is used as an auxiliary basis set).

Second, we used the meta-GGA TPSS functional¹¹ with the empirical corrections for dispersion interactions (D3(BJ)-correction including three-body terms)^{12,13} and the basis set superposition error (gCP-correction).¹⁴ The def2-SVP basis set¹⁵ and the Stuttgart-Dresden "def2-SD" effective core potentials for Pd¹⁶ and I¹⁷ were used. The RI approximation was applied as well with Def2/J as an auxiliary basis set.¹⁸ The restricted Kohn-Sham approach with tight convergence criteria (TightSCF) was used for calculations *in vacuo*. A dense integration grid (GRID6) with the multigrid feature turned off (NOFINALGRID) was used to calculate energies in computations at the B97-3c and RI-TPSS-D3(BJ)/def2-SVP-gCP levels of theory (we denote the latter as TPSS-D3/DZP).

Frequency calculations were performed using the finite difference method (NUMFREQ procedure) to check whether the optimized geometries are true minima and to compute the free Gibbs energies. The vibrational entropy terms were computed within the QRRHO formalism.¹⁹ Accordingly, the ΔG_{QRRHO}^{A} term in Equations (1) and (2) of the main text includes:

$$\Delta G_{QRRHO}^{A} = E_{ZPE} + E_{vib} + E_{rot} + E_{trans} + RT + S_{vib} + S_{rot} + S_{trans}$$

Where E_{ZPE} is zero-point energy, E_{vib} is thermal correction due to population of exited vibrational states, E_{rot} is thermal rotational energy, E_{trans} is thermal translational energy, RT is universal gas

constant multiplied by system temperature (298.15 K), S_{vib} is vibrational entropy in QRRHO approximation, S_{rot} is rotational entropy, S_{trans} is translational entropy (all terms computed for molecules *in vacuo*).

Solvent coordination was accounted via explicit inclusion of THF molecules in the model systems when solvent to intermediate binding was observed in test optimization runs. The C-PCM model was used to account for bulk solvent effects (default parameters for the THF solvent).²⁰ The C-PCM calculations were performed as the separate geometry optimization runs with the starting structures, previously optimized *in vacuo*, at the same level of theory (B97-3c or TPSS-D3/DZP). In the C-PCM calculations, the same calculation parameters (see above), except for the convergence criteria in the Kohn-Sham self-consistent field procedure (KS-SCF), were used. Because of poor numerical stability of the KS-SCF procedure in the performed C-PCM calculations, the "NormalSCF" criteria were selected with the "VerySlowConv" parameter set for the procedure.

Relaxed surface scans were performed at the B97-3c or TPSS-D3/DZP levels of theory with the bulk solvent effects accounted for with C-PCM; the same converger parameters ("NormalSCF" and "VerySlowConv") were set.

We performed quasi-relativistic all-electron computations *in vacuo* with the TPSS functional and the ZORA-def2-TZVP basis set (see ORCA manual and Ref. 15) for QTAIM analysis. The quasi-relativistic computations were performed with the point nucleus model and the ZORA method²¹ as implemented with the model potential (the nuclear attraction, Coulomb, and VWN-5 local correlation terms included).²² The one-center approximation ("OneCenter true") was used. Ia all-electron computations, the restricted Kohn-Sham procedure with the tight convergence criteria (TightSCF) was chosen. In this case, we used an unpruned dense integration grid (GRID7) with the multigrid feature turned off (NOFINALGRID) and the number of radial points increased from the default value (IntAcc parameter equal to 10.0). The "old-ZORA-TZVP" basis sets were used for Pd and I. A Coulomb fitting basis set from the standard library (SARC/J) was used in the quasi-relativistic computations since the RI-approximation was used in this case as well.^{18,23}

AIMAII program (version 17.01.25) was used for the QTAIM analysis. The "Complex" mechanism for determination of critical point connectivity was used.²⁴ The Proaim algorithm²⁵ with a "Very Fine IAS mesh" and a basin quadrature of a "Very High" accuracy was chosen for basin integration in most cases, except those (explicitly stated) when an automatic choice of an integration algorithm (AIMAII default) with "Very Fine IAS mesh" was used. This was necessary as in some model systems the integration with the aforementioned parameters did not give consistent results. In the latter case, all atoms were integrated using the Proaim or Promega algorithms and a basin quadrature of adaptive accuracy. Atomic source contributions were calculated in all cases.

Li zincates were modeled as contact ionic pairs at the RI-TPSS-D3(BJ)/ma-def2-SVP level. All parameters were kept the same as in TPSS-D3/DZP calculations (see above), except the following. As mentioned, the diffuse ma-def2-SVP basis set was used to account for non-valent ionic interactions;²⁶ the empirical gCP corrections were not used in this case. Since we applied RI approximation, and no auxiliary basis set for the diffuse ma-def2-SVP basis set is available in ORCA, we used the "OldAutoAux" procedure for the generation of the auxiliary basis set. Molecular structure of ionic pairs may differ significantly in vacuum and in solution. Therefore, we abstained from considering the geometries in vacuum and performed geometry optimizations, only applying C-PCM. Computation of thermochemical corrections (the ΔG_{QRHO}^A term) implies calculations of vibrational frequencies; the validity of vibrational frequency calculations with the application of continuum solvation models (here, C-PCM) is a matter of an ongoing debate.^{27–29} Because of this, we abstained from the inclusion of the ΔG_{QRRHO}^{A} term in estimations of thermodynamic effect of reactions involving the ionic pairs. In such a way, energies of the ionic pair species E^{A} were approximated as the following sum:

$$E^{A} = E^{A}_{sol} + \Delta G^{A}_{solv,non-var} \tag{1},$$

Where E_{sol}^{A} is the total energy of ionic pair species A in THF (includes total electron energy, empirical D3(BJ) correction, and variational C-PCM part), and $\Delta G_{solv,non-var}^{A}$ includes the corresponding non-variational C-PCM terms.

As long as the diffuse basis set ma-def2-SVP was used in conjunction with C-PCM, special tuning of the SCF procedure was needed to achieve the numeric stability of the procedure; Fock matrices were recalculated on each KS-SCF iteration ("DirectResetFreq" equal to 1), and 15 Fock matrices were stored in memory ("DIISMaxEq" equal to 15).

We performed vibrational frequency analysis (NUMFREQ) to ensure that the optimized geometries of the ionic pairs are energy minima. Imaginary frequencies were found in only one case. In the optimized Li₂[ZnBr₄], two vibrations of both Li atoms had imaginary frequencies. All data on these vibrations were included in the supporting ZIP archive with the corresponding molecular structures in XYZ format. Apparently, vibrations of Li atoms cause a significant redistribution of surface charges in C-PCM, which, in turn, can lead to numerical discontinuities (known issue, see Ref. 30). Note, that upon the change of the so-called epsilon function in C-PCM to a non-default value ("fepstype cosmo"), no imaginary frequencies were found in the re-optimized structure of Li₂[ZnBr₄], which nearly quantitatively preserved the same geometry (only Li-Br bond length differed by 0.02 Å; both structures are included in the supporting ZIP archive).

It should be noted, that a set of computational libraries as $libint2^{31}$ and XCFun (version 0.99)³² are included in the ORCA code (version 4.0.1) to perform the computations efficiently.

2. Energetics of the Elementary Steps

A complete list of the computed energies and transformation Gibbs free energies is given in this section. NHC denotes the 1,3-diisopropylimidazol-2-ylidene ligand throughout this Supporting Information file. All energy values are in kcal/mol.

Table S1. Computed at the RI-TPSS-D3(BJ)/def2-SVP-gCP level (free) energies of the $1 \rightarrow 1$ ' transformation in THF.

	$\Delta E_r^{\ a}$	$\Delta G_r{}^a$	$\Delta G_r{}^b$
$M = Ni; L = PMe_3$	-27.1	-6.5	-3.5
$M = Ni; L = PMe_3$	-33.1	-9.4	-6.4

^a with the THF concentration correction term added (Equation (2) in the Computational Details section of the main text); ^b no THF concentration correction applied (the Gibbs free energy of an isolated THF molecule was calculated via Equation (1) in the Computational Details section of the main text).

Table S2. Computed at the B97-3c level (free) energies of the $1 \rightarrow 1'$ transformation in THF.

	ΔE_r^{a}	$\Delta G_r{}^a$	$\Delta G_r{}^b$
$M = Ni; L = PMe_3$	-15.9	4.9	7.9
$M = Ni; L = PMe_3$	-25.0	-1.8	1.1

^a with the THF concentration correction term added (Equation (2) in the Computational Details section of the main text); ^b no THF concentration correction applied (the Gibbs free energy of an isolated THF molecule was calculated via Equation (1) in the Computational Details section of the main text).

2.1. RI-TPSS-D3(BJ)/def2-SVP-gCP, X = Cl

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
$4a; L = PMe_3$	-44.5	-29.4
$4\mathbf{c}; \mathbf{L} = \mathbf{PMe}_3$	-49.3	-33.6
$4d; L = PMe_3$	-51.0	-35.5
$4a; L = PPh_3$	-46.5	-29.5
$4e; L = PPh_3$	-34.5	-29.6
M = Pd		
4b ; $L = PMe_3$	-17.0	-13.3
4a ; $L = PMe_3$	-20.5	-8.6
$4a; L = PPh_3$	-28.8	-14.3
$4d; L = PPh_3$	-25.3	-8.7

Table S3. Computed (free) energies of the $1 \rightarrow 4a$ -e transformations in THF.

Table S4. Computed (free) energies of the $1 \rightarrow 2a$ and $8 \rightarrow 9a$ transformations in THF.

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
9a ; $L_1 = NHC$; $L_2 = THF$	-90.0	-66.1
2a ; $L = PMe_3$	-77.3	-63.8
$2a; L = PPh_3$	-62.8	-48.5
M = Pd		
9a ; $L_1 = NHC$; $L_2 = THF$	-58.3	-35.2
2a ; $L = PMe_3$	-43.8	-30.5
$2a; L = PPh_3$	-42.4	-27.7

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
9b ; $L_1 = NHC$; $L_2 = THF$	-12.6	-11.5
9b ; $L_1 = L_2 = NHC$	-8.2	-8.2
$2\mathbf{b}$; L = PMe ₃	-9.0	-8.3
$2\mathbf{b}$; L = PPh ₃	-7.1	-6.8
M = Pd		
9b ; $L_1 = NHC$; $L_2 = THF$	-12.2	-10.8
9b ; $L_1 = L_2 = NHC$	-8.2	-8.4
$2\mathbf{b}$; L = PMe ₃	-6.2	-6.1
2b ; $L = PPh_3$	-4.9	-4.9

Table S5. Computed (free) energies of the $2a \rightarrow 2b$ and $9a \rightarrow 9b$ transformations in THF.

Table S6. Computed (free) energies of the $9a \rightarrow 9c$ and $9c \rightarrow 9b$ transformations in THF.

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
$9a \rightarrow 9c; L_1 = NHC; L_2 = THF$	-8.1	-7.5
$9c \rightarrow 9b; L_1 = NHC; L_2 = THF$	-4.5	-4.1
M = Pd		
$9a \rightarrow 9c; L_1 = NHC; L_2 = THF$	-11.8	-10.5
9c \rightarrow 9b ; L ₁ = NHC; L ₂ = THF	-0.3	-0.3

Table S7. Computed (free) energies of the **9a-c** dimerization in THF.

Dimerization reaction	ΔE_r	ΔG_r
M = Ni		
2(THF)[PhNiCl](NHC) (9a) \rightarrow (NHC)[PhNi(μ_2 -Cl)] ₂ (NHC) (14) + 2THF	-28.5	-34.9
2(THF)[PhNiCl](NHC) (9b) \rightarrow (NHC)[PhNi(μ_2 -Cl)] ₂ (NHC) (14) + 2THF	-3.3	-11.8
2(THF)[PhNiCl](NHC) (9c) \rightarrow (NHC)[PhNi(μ_2 -Cl)] ₂ (NHC) (14) + 2THF	-12.3	-20.0
M = Pd		
2(THF)[PhPdCl](NHC) (9a) \rightarrow (NHC)[PhPd(μ_2 -Cl)] ₂ (NHC) (14) + 2THF	-29.5	-35.7
2(THF)[PhPdCl](NHC) (9b) \rightarrow (NHC)[PhPd(μ_2 -Cl)] ₂ (NHC) (14) + 2THF	-5.1	-14.2
2(THF)[PhPdCl](NHC) (9c) \rightarrow (NHC)[PhPd(μ_2 -Cl)] ₂ (NHC) (14) + 2THF	-5.8	-14.7

Table S8. Computed (free) energies of the competing $2a \rightarrow 6a$ and $2a \rightarrow 5a$ transformations (and

 $9a \rightarrow 12a vs. 9a \rightarrow 11a)$ in THF.

Formed intermediate	ormed intermediate $\Delta E_r \Delta G_r \Delta G_r$		ΔE_r	ΔG_r	Formed intermediate	
$2a \rightarrow 6a \text{ or } 9a \rightarrow$	12a		$2a \rightarrow 5a \text{ or } 9a \rightarrow 11a$			
	M = N	Vi	M = N	li		
12a ; $L_1 = NHC$; $L_2 = THF$	-4.9	-2.9	-3.0	-0.7	11a ; $L_1 = NHC$; $L_2 = THF$	
12a ; $L_1 = L_2 = NHC$	-7.9	-5.4	-6.8	-4.0	11a ; $L_1 = L_2 = NHC$	
$6a; L = PMe_3$	-8.4	-5.5	-5.9	-2.5	5a ; $L = PMe_3$	
$6a; L = PPh_3$	-6.7	-3.7	-4.5	-0.6	5a ; $L = PPh_3$	
	M = P	d	M = P	d		
12a ; $L_1 = NHC$; $L_2 = THF$	-2.6	-0.4	-0.9	2.2	11a ; $L_1 = NHC$; $L_2 = THF$	
12a ; $L_1 = L_2 = NHC$	-6.5	-4.1	-5.0	-2.3	11a ; $L_1 = L_2 = NHC$	
$6a; L = PMe_3$	-9.6	-7.0	-5.7	-3.2	$5a; L = PMe_3$	
6a ; $L = PPh_3$	-10.3	-6.4	-1.7	1.3	5a ; $L = PPh_3$	

Formed intermediate	ΔE_r	ΔG_r^{a}	$\Delta G_r{}^b$	ΔE_r	ΔG_r^a	$\Delta G_r^{\ b}$
	6a -	→ 7 or 12a -	→ 13	$2a \rightarrow 7 \text{ or } 9a \rightarrow 13$		
	M = Ni			M = Ni		
13 ; $L_1 = NHC$; $L_2 = THF$	13.1	2.7	1.2	8.2	-0.2	-3.2
13 ; $L_1 = L_2 = NHC$	16.5	5.9	4.4	8.6	0.5	-2.4
7 ; $L = PMe_3$	13.7	3.5	2.0	5.3	-2.1	-5.0
7; $L = PPh_3$	13.5	2.8	1.3	6.8	-0.9	-3.9
	M = Pd			M = Pd		
13 ; $L_1 = NHC$; $L_2 = THF$	10.2	0.6	-0.9	7.6	0.2	-2.8
13 ; $L_1 = L_2 = NHC$	12.6	1.9	0.4	6.0	-2.2	-5.2
7 ; $L = PMe_3$	15.7	4.9	3.4	6.1	-2.1	-5.1
7; $L = PPh_3$	15.1	4.2	2.7	4.8	-2.3	-5.2

Table S9. Computed (free) energies of the 7 (13) formation from the intermediates 2a and 6a (9a and 12a) in THF.

^a with the THF concentration correction term added (Equation (2) in the Computational Details section of the main text); ^b no THF concentration correction applied (the Gibbs free energy of an isolated THF molecule was calculated via Equation (1) in the Computational Details section of the main text).

Table S10. Computed (free) energies of the competing $2b \rightarrow 6b$ and $2b \rightarrow 5b$ transformations (and

 $9b \rightarrow 12b vs. 9b \rightarrow 11b$) in THF.

Formed intermediate	ΔE_r	ΔG_r	ΔE_r ΔG_r		Formed intermediate		
$2\mathbf{b} \rightarrow 6\mathbf{b} \text{ or } 9\mathbf{b} \rightarrow 12\mathbf{b}$				$2b \rightarrow 5b \text{ or } 9b \rightarrow 11b$			
	M = N	Vi	M = Ni				
12b ; $L_1 = NHC$; $L_2 = THF$	-6.5	-4.5	-4.2	-2.2	11b ; $L_1 = NHC$; $L_2 = THF$		
12b ; $L_1 = L_2 = NHC$	-7.8	-5.0	-5.2	-2.0	11b ; $L_1 = L_2 = NHC$		
6b ; $L = PMe_3$	-9.0	-6.1	-5.8	-2.5	5b ; $L = PMe_3$		
6b ; $L = PPh_3$	-6.4	-2.3	-0.6	2.1	5b ; L = PPh ₃		
	M = P	^{p}d	M = Pd				
12b ; $L_1 = NHC$; $L_2 = THF$	-8.0	-5.0	-4.3	-1.1	11b ; $L_1 = NHC$; $L_2 = THF$		
12b ; $L_1 = L_2 = NHC$	-9.7	-6.6	-6.7	-3.2	11b ; $L_1 = L_2 = NHC$		
6b ; $L = PMe_3$	-12.7	-9.6	-8.2	-5.1	5b ; $L = PMe_3$		
6b ; $L = PPh_3$	-8.0	-3.3	-4.9	-1.5	5b ; L = PPh ₃		

2.2. RI-TPSS-D3(BJ)/def2-SVP-gCP, X = Br

Formed intermediate	ΔE_r	ΔG_r				
M = Ni						
4a ; $L = PMe_3$	*	*				
$4\mathbf{c}; \mathbf{L} = \mathbf{PMe}_3$	-47.4	-32.2				
4d ; $L = PMe_3$	-51.5	-36.7				
$4a; L = PPh_3$	-42.4	-26.4				
$4\mathbf{e}; \mathbf{L} = \mathbf{PPh}_3$	-33.8	-28.8				
M = Pd						
4b ; $L = PMe_3$	-14.3	-11.3				
$4\mathbf{a}; \mathbf{L} = \mathbf{PMe}_3$	-16.7	-2.7				
$4\mathbf{a}; \mathbf{L} = \mathbf{PPh}_3$	-24.4	-8.8				
$4\mathbf{d}; \mathbf{L} = \mathbf{PPh}_3$	-23.9	-7.2				

Table S11. Computed (free) energies of the $1 \rightarrow 4a$ -e transformations in THF.

* The starting **4a**-like structure relaxed to **4c**.

Table S12. Computed (free) energies of the $1 \rightarrow 2a$ and $8 \rightarrow 9a$ transformations in THF.

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
9a ; $L_1 = NHC$; $L_2 = THF$	-91.2	-67.1
$2a; L = PMe_3$	-79.9	-65.1
$2a; L = PPh_3$	-64.4	-49.3
M = Pd		
9a ; $L_1 = NHC$; $L_2 = THF$	-60.4	-36.9
$2a; L = PMe_3$	-46.4	-32.9
$2a; L = PPh_3$	-44.9	-30.0

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
9b ; $L_1 = NHC$; $L_2 = THF$	-11.8	-11.5
9b ; $L_1 = L_2 = NHC$	-8.2	-8.2
2b ; $L = PMe_3$	-8.1	-8.5
$2\mathbf{b}$; L = PPh ₃	-4.6	-4.8
M = Pd		
9b ; $L_1 = NHC$; $L_2 = THF$	-12.0	-11.0
9b ; $L_1 = L_2 = NHC$	-8.5	-8.6
$2\mathbf{b}$; L = PMe ₃	-6.5	-6.1
2b ; $L = PPh_3$	-1.6	-1.8

Table S13. Computed (free) energies of the $2a \rightarrow 2b$ and $9a \rightarrow 9b$ transformations in THF.

Table S14. Computed (free) energies of the $9a \rightarrow 9c$ and $9c \rightarrow 9b$ transformations in THF.

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
$9a \rightarrow 9c; L_1 = NHC; L_2 = THF$	-7.4	-7.2
$9c \rightarrow 9b; L_1 = NHC; L_2 = THF$	-4.4	-4.3
M = Pd		
9a \rightarrow 9c ; L ₁ = NHC; L ₂ = THF	-11.0	-9.7
$9c \rightarrow 9b; L_1 = NHC; L_2 = THF$	-1.0	-1.3

Dimerization reaction	ΔE_r	ΔG_r
M = Ni		
2(THF)[PhNiBr](NHC) (9a) \rightarrow (NHC)[PhNi(μ_2 -Br)] ₂ (NHC) (14) + 2THF	-22.0	-28.3
$2Me_3P[PhNiBr]PMe_3$ (2a) $\rightarrow Me_3P[PhNi(\mu_2-Br)]_2PMe_3 + 2PMe_3$	25.2	12.2
$2Ph_3P[PhNiBr]PPh_3 (2a) \rightarrow Ph_3P[PhNi(\mu_2-Br)]_2PPh_3 + 2PPh_3$	23.3	8.5
M = Pd		
$2(THF)[PhPdBr](NHC)$ (9a) \rightarrow (NHC)[PhPd(μ_2 -Br)] ₂ (NHC) (14) + 2THF	-23.9	-29.9
$2Me_3P[PhPdBr]PMe_3$ (2a) $\rightarrow Me_3P[PhPd(\mu_2-Br)]_2PMe_3 + 2PMe_3$	27.2	16.1
$2Ph_{3}P[PhPdBr]PPh_{3} (2a) \longrightarrow Ph_{3}P[PhPh(\mu_{2}-Br)]_{2}PPh_{3} + 2PPh_{3}$	28.4	12.5

Table S15. Computed (free) energies of the **2a** and **9a** dimerization in THF.

Table S16. Computed (free) energies of the **2b** and **9b** dimerization in THF.

Dimerization reaction	ΔE_r	ΔG_r
M = Ni		
2(THF)[PhNiBr](NHC) (9b) \rightarrow (NHC)[PhNi(μ_2 -Br)] ₂ (NHC) (14) + 2THF	1.5	-5.4
$2Me_3P[PhNiBr]PMe_3 (2b) \rightarrow Me_3P[PhNi(\mu_2-Br)]_2PMe_3 + 2PMe_3$	41.4	29.2
$2Ph_{3}P[PhNiBr]PPh_{3} (\mathbf{2b}) \longrightarrow Ph_{3}P[PhNi(\mu_{2}-Br)]_{2}PPh_{3} + 2PPh_{3}$	32.5	18.1
M = Pd		
$2(\text{THF})[\text{PhPdBr}](\text{NHC})$ (9b) \rightarrow (NHC)[PhPd(μ_2 -Br)] ₂ (NHC) (14) + 2THF	0.1	-7.9
$2Me_{3}P[PhPdBr]PMe_{3} (\mathbf{2b}) \rightarrow Me_{3}P[PhPd(\mu_{2}-Br)]_{2}PMe_{3} + 2PMe_{3}$	40.2	28.4
$2Ph_{3}P[PhPdBr]PPh_{3} (\mathbf{2b}) \longrightarrow Ph_{3}P[PhPh(\mu_{2}-Br)]_{2}PPh_{3} + 2PPh_{3}$	31.6	16.1

Dimerization reaction	ΔE_r	ΔG_r
M = Ni		
2(THF)[PhNiBr](NHC) (9c) \rightarrow (NHC)[PhNi(μ_2 -Br)] ₂ (NHC) (14) + 2THF	-7.3	-14.0
M = Pd		
$2(\text{THF})[\text{PhPdBr}](\text{NHC}) (9c) \rightarrow (\text{NHC})[\text{PhPd}(\mu_2\text{-Br})]_2(\text{NHC}) (14) + 2\text{THF}$	-2.0	-10.5

Table S17. Computed (free) energies of the **9c** dimerization in THF.

Table S18. Computed (free) energies of the competing $2a \rightarrow 6a$ and $2a \rightarrow 5a$ transformations (and

 $9a \rightarrow 12a vs. 9a \rightarrow 11a)$ in THF.

Formed intermediate	ΔE_r	ΔG_r	ΔE_r	ΔG_r	Formed intermediate	
$2a \rightarrow 6a \text{ or } 9a \rightarrow$	12a			2a -	\rightarrow 5a or 9a \rightarrow 11a	
	M = N	Vi	M = N	<i>li</i>		
12a ; $L_1 = NHC$; $L_2 = THF$	-1.1	0.7	-1.5	1.8	11a ; $L_1 = NHC$; $L_2 = THF$	
12a ; $L_1 = L_2 = NHC$	-4.3	-0.9	-3.7	0.6	11a ; $L_1 = L_2 = NHC$	
$6a; L = PMe_3$	-4.5	-2.2	-3.1	0.2	$5a; L = PMe_3$	
6a ; $L = PPh_3$	-3.4	0.0	-2.5	1.9	5a ; $L = PPh_3$	
	M = P	^{o}d	M = P	Pd		
12a ; $L_1 = NHC$; $L_2 = THF$	0.3	3.6	1.3	5.6	11a ; $L_1 = NHC$; $L_2 = THF$	
12a ; $L_1 = L_2 = NHC$	-3.4	0.8	-2.1	2.1	11a ; $L_1 = L_2 = NHC$	
$6a; L = PMe_3$	-5.4	-2.0	-2.0	3.0	$5a; L = PMe_3$	
6a ; $L = PPh_3$	-5.5	-1.5	-0.8	4.7	5a ; $L = PPh_3$	

Formed intermediate	ΔE_r	ΔG_r^{a}	$\Delta G_r^{\ b}$	ΔE_r	ΔG_r^{a}	$\Delta G_r^{\ b}$
	$6a \rightarrow 7 \text{ or } 12a \rightarrow 13$			$2a \rightarrow 7 \text{ or } 9a \rightarrow 13$		
	M = Ni			M = Ni		
13 ; $L_1 = NHC$; $L_2 = THF$	7.8	-1.7	-3.2	6.8	-0.9	-3.9
13 ; $L_1 = L_2 = NHC$	12.4	1.5	0.0	8.2	0.6	-2.4
7 ; $L = PMe_3$	10.4	0.4	-1.1	5.9	-1.8	-4.8
7; $L = PPh_3$	9.5	-1.0	-2.5	6.1	-1.1	-4.1
	M = Pd			M = Pd		
13 ; $L_1 = NHC$; $L_2 = THF$	8.8	-1.5	-3.0	9.1	2.1	-0.9
13 ; $L_1 = L_2 = NHC$	9.0	-2.4	-3.9	5.6	-1.7	-4.7
7 ; $L = PMe_3$	11.6	0.6	-0.8	6.2	-1.4	-4.4
7; $L = PPh_3$	11.4	0.7	-0.8	5.9	-0.9	-3.9

Table S19. Computed (free) energies of the 7 (13) formation from the intermediates 2a and 6a (9a and 12a) in THF.

^a with the THF concentration correction term added (Equation (2) in the Computational Details section of the main text); ^b no THF concentration correction applied (the Gibbs free energy of an isolated THF molecule was calculated via Equation (1) in the Computational Details section of the main text).

Table S20. Computed (free) energies of the competing $2b \rightarrow 6b$ and $2b \rightarrow 5b$ transformations (and

 $9b \rightarrow 12b vs. 9b \rightarrow 11b$) in THF.

Formed intermediate	ΔE_r	ΔG_r	ΔE_r	$\Delta G_{\rm r}$	Formed intermediate	
$2\mathbf{b} \rightarrow 6\mathbf{b} \text{ or } 9\mathbf{b} \rightarrow$	12b			2b -	\rightarrow 5b or 9b \rightarrow 11b	
	M = N	Vi	M = N	li		
12b ; $L_1 = NHC$; $L_2 = THF$	-3.8	-1.0	-0.2	3.7	11b ; $L_1 = NHC$; $L_2 = THF$	
12b ; $L_1 = L_2 = NHC$	-3.1	-0.1	-0.9	3.2	11b ; $L_1 = L_2 = NHC$	
6b ; $L = PMe_3$	-3.1	0.0	-1.5	2.4	5b ; $L = PMe_3$	
6b ; $L = PPh_3$	-6.1	-1.4	0.7	5.1	5b ; L = PPh ₃	
	M = Pd		M = P	d		
12b ; $L_1 = NHC$; $L_2 = THF$	-1.4	2.4	-0.8	3.9	11b ; $L_1 = NHC$; $L_2 = THF$	
12b ; $L_1 = L_2 = NHC$	-4.4	-0.8	-2.6	1.9	11b ; $L_1 = L_2 = NHC$	
6b ; $L = PMe_3$	-6.0	-3.2	2.4	6.8	5b ; $L = PMe_3$	
6b ; $L = PPh_3$	-7.5	-3.1	-0.7	4.0	5b ; L = PPh ₃	

2.3. RI-TPSS-D3(BJ)/def2-SVP-gCP, X = I

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
$4a; L = PMe_3$	*	*
$4\mathbf{c}; \mathbf{L} = \mathbf{PMe}_3$	-48.1	-32.0
$4\mathbf{d}; \mathbf{L} = \mathbf{PMe}_3$	-51.5	-36.0
$4a; L = PPh_3$	-42.8	-24.0
$4\mathbf{e}; \mathbf{L} = \mathbf{PPh}_3$	-34.4	-27.9
M = Pd		
$\mathbf{4b}; \mathbf{L} = \mathbf{PMe}_3$	-13.0	-9.5
$4a; L = PMe_3$	-17.8	-3.5
$4a; L = PPh_3$	-26.8	-10.3
$4d; L = PPh_3$	-25.8	-7.7

Table S21. Computed (free) energies of the $1 \rightarrow 4a$ -e transformations in THF.

 $4d; L = PPh_3$ -25.8-7.7* The starting 4a-like structure relaxed to 4c.

Table S22. Computed (free) energies of the $1 \rightarrow 2a$ and $8 \rightarrow 9a$ transformations in THF.

Formed intermediate	ΔE_r ΔG_r	
M = Ni		
9a ; $L_1 = NHC$; $L_2 = THF$	-92.9	-68.6
2a ; $L = PMe_3$	-80.5	-66.3
$2a; L = PPh_3$	-67.9	-52.7
M = Pd		
9a ; $L_1 = NHC$; $L_2 = THF$	-63.4	-39.6
2a ; $L = PMe_3$	-47.5	-33.7
$2a; L = PPh_3$	-46.9	-31.7

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
9b ; $L_1 = NHC$; $L_2 = THF$	-13.0	-12.3
9b ; $L_1 = L_2 = NHC$	-8.4	-8.4
$2\mathbf{b}$; L = PMe ₃	-7.6	-7.3
$2\mathbf{b}$; L = PPh ₃	-0.2	0.0
M = Pd		
9b ; $L_1 = NHC$; $L_2 = THF$	-10.6	-9.5
9b ; $L_1 = L_2 = NHC$	-9.2	-9.3
2b ; $L = PMe_3$	-7.3	-6.8
$2\mathbf{b}$; L = PPh ₃	-0.9	-1.0

Table S23. Computed (free) energies of the $2a \rightarrow 2b$ and $9a \rightarrow 9b$ transformations in THF.

Table S24. Computed (free) energies of the $9a \rightarrow 9c$ and $9c \rightarrow 9b$ transformations in THF.

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
$9a \rightarrow 9c; L_1 = NHC; L_2 = THF$	-6.4	-5.9
$9c \rightarrow 9b; L_1 = NHC; L_2 = THF$	-6.7	-6.3
M = Pd		
$9a \rightarrow 9c; L_1 = NHC; L_2 = THF$	-8.7	-7.6
$9c \rightarrow 9b; L_1 = NHC; L_2 = THF$	-1.9	-1.9

Dimerization reaction	ΔE_r	ΔG_r
M = Ni		
2(THF)[PhNiI](NHC) (9a) \rightarrow (NHC)[PhNi(μ_2 -I)] ₂ (NHC) (14) + 2THF	-16.1	-22.4
2(THF)[PhNiI](NHC) (9b) \rightarrow (NHC)[PhNi(μ_2 -I)] ₂ (NHC) (14) + 2THF	9.9	2.1
2(THF)[PhNiI](NHC) (9c) \rightarrow (NHC)[PhNi(μ_2 -I)] ₂ (NHC) (14) + 2THF	-3.4	-10.6
M = Pd		
2(THF)[PhPdI](NHC) (9a) \rightarrow (NHC)[PhPd(μ_2 -I)] ₂ (NHC) (14) + 2THF	-19.8	-25.5
2(THF)[PhPdI](NHC) (9b) \rightarrow (NHC)[PhPd(μ_2 -I)] ₂ (NHC) (14) + 2THF	1.5	-6.5
2(THF)[PhPdI](NHC) (9c) \rightarrow (NHC)[PhPd(μ_2 -I)] ₂ (NHC) (14) + 2THF	-2.3	-10.2

Table S25. Computed (free) energies of the 9a-c dimerization in THF.

Table S26. Computed (free) energies of the competing $2a \rightarrow 6a$ and $2a \rightarrow 5a$ transformations (and

 $9a \rightarrow 12a vs. 9a \rightarrow 11a)$ in THF.

Formed intermediate	ΔE_r	ΔG_r	ΔE_r ΔG_r Formed intermediate				
$2a \rightarrow 6a \text{ or } 9a \rightarrow 12a$				$2a \rightarrow 5a \text{ or } 9a \rightarrow 11a$			
	M = N	Vi	M = N	li			
12a ; $L_1 = NHC$; $L_2 = THF$	0.1	3.6	-1.3	2.4	11a ; $L_1 = NHC$; $L_2 = THF$		
12a ; $L_1 = L_2 = NHC$	-1.4	2.2	-3.1	1.1	11a ; $L_1 = L_2 = NHC$		
$6a; L = PMe_3$	-1.4	3.2	-2.7	2.0	$5a; L = PMe_3$		
6a ; $L = PPh_3$	1.1	5.4	0.1	6.1	5a ; $L = PPh_3$		
	M = P	^{o}d	M = P	Pd			
12a ; $L_1 = NHC$; $L_2 = THF$	2.1	5.9	0.7	5.1	11a ; $L_1 = NHC$; $L_2 = THF$		
12a ; $L_1 = L_2 = NHC$	-0.6	3.1	-2.1	1.9	11a ; $L_1 = L_2 = NHC$		
$6a; L = PMe_3$	-3.5	0.4	-3.5	0.7	$5a; L = PMe_3$		
6a ; $L = PPh_3$	-2.8	2.8	-1.0	4.1	5a ; $L = PPh_3$		

Formed intermediate	ΔE_r	ΔG_r^{a}	$\Delta G_r^{\ b}$	ΔE_r	ΔG_r^{a}	$\Delta G_r{}^b$
	6a -	→ 7 or 12a -	→ 13	$2a \rightarrow 7 \text{ or } 9a \rightarrow 13$		
	M = Ni			M = Ni		
13 ; $L_1 = NHC$; $L_2 = THF$	9.0	-1.4	-2.9	9.2	2.2	-0.8
13 ; $L_1 = L_2 = NHC$	13.2	2.6	1.1	11.8	4.8	1.8
7 ; $L = PMe_3$	9.1	-1.2	-2.7	7.8	1.9	-1.0
7; $L = PPh_3$	9.5	-0.5	-2.0	10.6	4.9	1.9
	M = Pd			M = Pd		
13 ; $L_1 = NHC$; $L_2 = THF$	9.7	-1.1	-2.6	11.8	4.7	1.8
13 ; $L_1 = L_2 = NHC$	8.7	-1.8	-3.3	8.1	1.3	-1.7
7 ; $L = PMe_3$	10.5	0.1	-1.4	7.1	0.5	-2.5
7; $L = PPh_3$	10.3	-0.9	-2.3	7.5	2.0	-1.0

Table S27. Computed (free) energies of the 7 (13) formation from the intermediates 2a and 6a (9a and 12a) in THF.

^a with the THF concentration correction term added (Equation (2) in the Computational Details section of the main text); ^b no THF concentration correction applied (the Gibbs free energy of an isolated THF molecule was calculated via Equation (1) in the Computational Details section of the main text).

Table S28. Computed (free) energies of the competing $2b \rightarrow 6b$ and $2b \rightarrow 5b$ transformations (and

 $9b \rightarrow 12b vs. 9b \rightarrow 11b$) in THF.

Formed intermediate	ΔE_r	ΔG_r	ΔE_r ΔG_r Formed intermediate				
$2b \rightarrow 6b \text{ or } 9b \rightarrow 12b$				$2\mathbf{b} \rightarrow 5\mathbf{b} \text{ or } 9\mathbf{b} \rightarrow 11\mathbf{b}$			
	M = N	Vi	M = N	li			
12b ; $L_1 = NHC$; $L_2 = THF$	0.4	4.0	0.0	3.9	11b ; $L_1 = NHC$; $L_2 = THF$		
12b ; $L_1 = L_2 = NHC$	0.0	3.6	-1.2	2.9	11b ; $L_1 = L_2 = NHC$		
6b ; $L = PMe_3$	-1.5	2.5	-1.5	2.1	5b ; $L = PMe_3$		
6b ; $L = PPh_3$	-3.8	0.8	-0.9	3.6	5b ; L = PPh ₃		
	M = P	d	M = P	d			
12b ; $L_1 = NHC$; $L_2 = THF$	1.5	5.8	-1.1	3.0	11b ; $L_1 = NHC$; $L_2 = THF$		
12b ; $L_1 = L_2 = NHC$	-1.7	2.7	-2.6	1.9	11b ; $L_1 = L_2 = NHC$		
6b ; $L = PMe_3$	-1.3	1.6	-2.4	1.8	$\mathbf{5b}; \mathbf{L} = \mathbf{PMe}_3$		
6b ; $L = PPh_3$	-3.4	1.5	-1.4	3.1	5b ; L = PPh ₃		

2.4. B97-3c, X = Cl

Formed intermediate	ΔE_r	ΔG_r				
M = Ni						
$4a; L = PMe_3$	*	*				
$4\mathbf{c}; \mathbf{L} = \mathbf{PMe}_3$	-34.2	-20.0				
4d ; $L = PMe_3$	-42.0	-27.7				
$4a; L = PPh_3$	-34.7	-18.1				
$4\mathbf{e}; \mathbf{L} = \mathbf{PPh}_3$	-23.7	-19.4				
M = Pd						
4b ; $L = PMe_3$	-14.9	-11.5				
$4a; L = PMe_3$	**	**				
$4\mathbf{a}; \mathbf{L} = \mathbf{PPh}_3$	-20.4	-5.1				
$4d; L = PPh_3$	-2.5	14.5				

Table S29. Computed (free) energies of the $1 \rightarrow 4a$ -e transformations in THF.

* The starting **4a**-like structure relaxed to **4c**; ** the starting **4a**-like structure relaxed to **4b**.

Formed intermediate	ΔE_r	ΔG_r	
M = Ni			
9a ; $L_1 = NHC$; $L_2 = THF$	-76.2	-52.2	
2a ; $L = PMe_3$	-60.4	-46.8	
$2a; L = PPh_3$	-43.1	-28.2	
M = Pd			
9a ; $L_1 = NHC$; $L_2 = THF$	-50.8	-27.1	
$2a; L = PMe_3$	-38.8	-25.5	
$2a; L = PPh_3$	-36.2	-21.2	

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
9b ; $L_1 = NHC$; $L_2 = THF$	-12.9	-11.9
9b ; $L_1 = L_2 = NHC$	-14.5	-14.2
$2\mathbf{b}$; L = PMe ₃	-8.6	-8.1
$2\mathbf{b}$; L = PPh ₃	-7.4	-7.5
M = Pd		
9b ; $L_1 = NHC$; $L_2 = THF$	-13.8	-13.2
9b ; $L_1 = L_2 = NHC$	-6.8	-7.2
2b ; $L = PMe_3$	-7.8	-7.3
2b ; $L = PPh_3$	-3.5	-3.9

Table S31. Computed (free) energies of the $2a \rightarrow 2b$ and $9a \rightarrow 9b$ transformations in THF.

Table S32. Computed (free) energies of the $9a \rightarrow 9c$ and $9c \rightarrow 9b$ transformations in THF.

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
9a \rightarrow 9c ; L ₁ = NHC; L ₂ = THF	-8.8	-8.3
9c \rightarrow 9b ; L ₁ = NHC; L ₂ = THF	-4.1	-3.6
M = Pd		
9a \rightarrow 9c ; L ₁ = NHC; L ₂ = THF	-13.9	-13.0
$9c \rightarrow 9b; L_1 = NHC; L_2 = THF$	0.1	-0.2

Dimerization reaction ΔE_r ΔG_r M = Ni-32.8 2(THF)[PhNiCl](NHC) (9a) \rightarrow (NHC)[PhNi(μ_2 -Cl)]₂(NHC) (14) + 2THF -26.5 2(THF)[PhNiCl](NHC) (9b) \rightarrow (NHC)[PhNi(μ_2 -Cl)]₂(NHC) (14) + 2THF -9.0 -0.6 2(THF)[PhNiCl](NHC) (9c) \rightarrow (NHC)[PhNi(μ_2 -Cl)]₂(NHC) (14) + 2THF -8.9 -16.2 M = Pd2(THF)[PhPdCl](NHC) (9a) \rightarrow (NHC)[PhPd(μ_2 -Cl)]₂(NHC) (14) + 2THF -37.6 -30.7 2(THF)[PhPdCl](NHC) (9b) \rightarrow (NHC)[PhPd(μ_2 -Cl)]₂(NHC) (14) + 2THF -3.0 -11.2 2(THF)[PhPdCl](NHC) (9c) \rightarrow (NHC)[PhPd(μ_2 -Cl)]₂(NHC) (14) + 2THF -2.9 -11.6

Table S33. Computed (free) energies of the **9a-c** dimerization in THF.

Table S34. Computed (free) energies of the competing $2a \rightarrow 6a$ and $2a \rightarrow 5a$ transformations (and

 $9a \rightarrow 12a vs. 9a \rightarrow 11a)$ in THF.

Formed intermediate	ΔE_r	ΔG_r	ΔE_r ΔG_r Formed intermediate				
$2a \rightarrow 6a \text{ or } 9a \rightarrow 12a$				$2a \rightarrow 5a \text{ or } 9a \rightarrow 11a$			
	M = N	Vi	M = N	li			
12a ; $L_1 = NHC$; $L_2 = THF$	-3.8	-1.1	-2.5	-0.3	11a ; $L_1 = NHC$; $L_2 = THF$		
12a ; $L_1 = L_2 = NHC$	-7.1	-4.1	-6.2	-2.8	11a ; $L_1 = L_2 = NHC$		
$6a; L = PMe_3$	-6.4	-2.8	-3.8	-0.2	$5a; L = PMe_3$		
6a ; $L = PPh_3$	-11.2	-7.7	-9.5	-4.6	5a ; $L = PPh_3$		
	M = P	^{o}d	M = P	d			
12a ; $L_1 = NHC$; $L_2 = THF$	-4.2	-1.3	-1.1	1.6	11a ; $L_1 = NHC$; $L_2 = THF$		
12a ; $L_1 = L_2 = NHC$	-6.5	-3.8	-5.3	-2.2	11a ; $L_1 = L_2 = NHC$		
$6a; L = PMe_3$	-7.4	-4.8	-6.1	-2.7	$5a; L = PMe_3$		
6a ; $L = PPh_3$	-7.6	-4.4	-4.3	-0.8	5a ; $L = PPh_3$		

Formed intermediate	ΔE_r	ΔG_r^{a}	$\Delta G_r{}^b$	ΔE_r	ΔG_r^{a}	$\Delta G_r^{\ b}$
	6a -	→ 7 or 12a -	→ 13	$2a \rightarrow 7 \text{ or } 9a \rightarrow 13$		
	M = Ni			M = Ni		
13 ; $L_1 = NHC$; $L_2 = THF$	11.8	1.3	-0.2	8.0	0.2	-2.8
13 ; $L_1 = L_2 = NHC$	11.5	0.6	-0.9	4.4	-3.5	-6.5
7 ; $L = PMe_3$	14.3	3.1	1.6	7.9	0.3	-2.6
7; $L = PPh_3$	13.8	2.9	1.4	2.6	-4.8	-7.8
	M = Pd			M = Pd		
13 ; $L_1 = NHC$; $L_2 = THF$	11.8	0.9	-0.6	7.6	-0.4	-3.4
13 ; $L_1 = L_2 = NHC$	10.9	0.0	-1.5	4.5	-3.8	-6.7
7 ; $L = PMe_3$	13.9	3.2	1.7	6.4	-1.6	-4.6
7; $L = PPh_3$	13.4	2.7	1.2	5.8	-1.8	-4.8

Table S35. Computed (free) energies of the 7 (13) formation from the intermediates 2a and 6a (9a and 12a) in THF.

^a with the THF concentration correction term added (Equation (2) in the Computational Details section of the main text); ^b no THF concentration correction applied (the Gibbs free energy of an isolated THF molecule was calculated via Equation (1) in the Computational Details section of the main text).

Table S36. Computed (free) energies of the competing $2b \rightarrow 6b$ and $2b \rightarrow 5b$ transformations (and

 $9b \rightarrow 12b vs. 9b \rightarrow 11b$) in THF.

Formed intermediate	ΔE_r	ΔG_r	ΔE_r	ΔG_r	Formed intermediate	
$2\mathbf{b} \rightarrow 6\mathbf{b} \text{ or } 9\mathbf{b} \rightarrow$	12b		$2b \rightarrow 5b \text{ or } 9b \rightarrow 11b$			
	M = N	Vi	M = N	li		
12b ; $L_1 = NHC$; $L_2 = THF$	-7.3	-3.7	-3.7	-0.6	11b ; $L_1 = NHC$; $L_2 = THF$	
12b ; $L_1 = L_2 = NHC$	-2.6	0.5	0.0	4.2	11b ; $L_1 = L_2 = NHC$	
6b ; $L = PMe_3$	-6.4	-3.0	-5.0	-1.7	5b ; $L = PMe_3$	
6b ; $L = PPh_3$	-10.7	-5.7	-8.5	-3.8	5b ; L = PPh ₃	
	M = P	d	M = P	d		
12b ; $L_1 = NHC$; $L_2 = THF$	-8.1	-4.3	-4.6	-1.0	11b ; $L_1 = NHC$; $L_2 = THF$	
12b ; $L_1 = L_2 = NHC$	-8.5	-4.6	-6.3	-2.4	11b ; $L_1 = L_2 = NHC$	
6b ; $L = PMe_3$	-9.0	-5.6	-6.7	-2.9	5b ; $L = PMe_3$	
6b ; $L = PPh_3$	-8.4	-4.4	-5.4	-1.4	5b ; L = PPh ₃	

2.5. B97-3c, X = Br

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
$4\mathbf{a}; \mathbf{L} = \mathbf{PMe}_3$	*	*
$4\mathbf{c}; \mathbf{L} = \mathbf{PMe}_3$	-37.0	-22.1
4d ; $L = PMe_3$	-41.6	-26.7
$4a; L = PPh_3$	-38.9	-21.5
$4\mathbf{e}; \mathbf{L} = \mathbf{PPh}_3$	-26.3	-21.0
M = Pd		
4b ; $L = PMe_3$	-15.3	-11.7
4a ; $L = PMe_3$	**	**
$4a; L = PPh_3$	-23.5	-7.5
$\mathbf{4d}; \mathbf{L} = \mathbf{PPh}_3$	-22.9	-5.1

Table S37. Computed (free) energies of the $1 \rightarrow 4a$ -e transformations in THF.

* The starting **4a**-like structure relaxed to **4c**; ** the starting **4a**-like structure relaxed to **4b**.

Table S38. Computed (free) energies of the $1 \rightarrow 2a$ and $8 \rightarrow 9a$ transformations in THF.

Formed intermediate	ΔE_r	ΔG_r	
M = Ni			
9a ; $L_1 = NHC$; $L_2 = THF$	-80.2	-55.7	
2a ; $L = PMe_3$	-63.0	-49.0	
$2a; L = PPh_3$	-51.2	-35.7	
M = Pd			
9a ; $L_1 = NHC$; $L_2 = THF$	-54.7	-30.8	
$2\mathbf{a}; \mathbf{L} = \mathbf{PMe}_3$	-42.4	-28.9	
$2a; L = PPh_3$	-38.5	-23.3	

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
9b ; $L_1 = NHC$; $L_2 = THF$	-11.8	-10.9
9b ; $L_1 = L_2 = NHC$	-9.7	-9.8
$2\mathbf{b}$; L = PMe ₃	-8.9	-9.0
$2\mathbf{b}$; L = PPh ₃	-4.5	-4.2
M = Pd		
9b ; $L_1 = NHC$; $L_2 = THF$	-14.7	-13.7
9b ; $L_1 = L_2 = NHC$	-10.4	-10.8
2b ; $L = PMe_3$	-8.1	-7.3
$2\mathbf{b}$; L = PPh ₃	-3.0	-3.1

Table S39. Computed (free) energies of the $2a \rightarrow 2b$ and $9a \rightarrow 9b$ transformations in THF.

Table S40. Computed (free) energies of the $9a \rightarrow 9c$ and $9c \rightarrow 9b$ transformations in THF.

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
9a \rightarrow 9c ; L ₁ = NHC; L ₂ = THF	-7.6	-7.0
$9c \rightarrow 9b; L_1 = NHC; L_2 = THF$	-4.2	-3.9
M = Pd		
$9a \rightarrow 9c; L_1 = NHC; L_2 = THF$	-13.4	-11.9
$9c \rightarrow 9b; L_1 = NHC; L_2 = THF$	-1.4	-1.8

Dimerization reaction	ΔE_r	ΔG_r
M = Ni		
2(THF)[PhNiBr](NHC) (9a) \rightarrow (NHC)[PhNi(μ_2 -Br)] ₂ (NHC) (14) + 2THF	-22.6	-29.0
$2Me_3P[PhNiBr]PMe_3$ (2a) $\rightarrow Me_3P[PhNi(\mu_2-Br)]_2PMe_3 + 2PMe_3$	26.6	15.1
$2Ph_3P[PhNiBr]PPh_3 (2a) \rightarrow Ph_3P[PhNi(\mu_2-Br)]_2PPh_3 + 2PPh_3$	23.0	9.0
M = Pd		
$2(\text{THF})[\text{PhPdBr}](\text{NHC}) (9a) \rightarrow (\text{NHC})[\text{PhPd}(\mu_2\text{-Br})]_2(\text{NHC}) (14) + 2\text{THF}$	-30.2	-37.2
$2Me_{3}P[PhPdBr]PMe_{3} (2a) \rightarrow Me_{3}P[PhPd(\mu_{2}-Br)]_{2}PMe_{3} + 2PMe_{3}$	28.7	18.2
$2Ph_{3}P[PhPdBr]PPh_{3} (2a) \longrightarrow Ph_{3}P[PhPh(\mu_{2}-Br)]_{2}PPh_{3} + 2PPh_{3}$	26.7	13.1

Table S41. Computed (free) energies of the **2a** and **9a** dimerization in THF.

Table S42. Computed (free) energies of the **2b** and **9b** dimerization in THF.

Dimerization reaction	ΔE_r	ΔG_r
M = Ni		
2(THF)[PhNiBr](NHC) (9b) \rightarrow (NHC)[PhNi(μ_2 -Br)] ₂ (NHC) (14) + 2THF	0.9	-7.2
$2Me_3P[PhNiBr]PMe_3 (2b) \rightarrow Me_3P[PhNi(\mu_2-Br)]_2PMe_3 + 2PMe_3$	44.5	33.0
$2Ph_3P[PhNiBr]PPh_3 (2b) \rightarrow Ph_3P[PhNi(\mu_2-Br)]_2PPh_3 + 2PPh_3$	32.1	17.5
M = Pd		
$2(\text{THF})[\text{PhPdBr}](\text{NHC}) (\mathbf{9b}) \rightarrow (\text{NHC})[\text{PhPd}(\mu_2\text{-Br})]_2(\text{NHC}) (14) + 2\text{THF}$	-0.7	-9.9
$2Me_{3}P[PhPdBr]PMe_{3} (\mathbf{2b}) \rightarrow Me_{3}P[PhPd(\mu_{2}-Br)]_{2}PMe_{3} + 2PMe_{3}$	44.8	32.7
$2Ph_{3}P[PhPdBr]PPh_{3} (\mathbf{2b}) \longrightarrow Ph_{3}P[PhPh(\mu_{2}-Br)]_{2}PPh_{3} + 2PPh_{3}$	32.7	19.3

Table S43. Computed (free) energies of the 9c dimerization in THF.

Dimerization reaction	ΔE_r	ΔG_r
M = Ni		
$2(\text{THF})[\text{PhNiBr}](\text{NHC})$ (9c) \rightarrow (NHC)[PhNi(μ_2 -Br)] ₂ (NHC) (14) + 2THF	-7.5	-15.1
M = Pd		
$2(\text{THF})[\text{PhPdBr}](\text{NHC})$ (9c) \rightarrow (NHC)[PhPd(μ_2 -Br)] ₂ (NHC) (14) + 2THF	-3.5	-13.4

Table S44. Computed (free) energies of the competing $2a \rightarrow 6a$ and $2a \rightarrow 5a$ transformations (and

Formed intermediate	ΔE_r	ΔG_r	ΔE_r	$\Delta G_{\rm r}$	Formed intermediate	
$2a \rightarrow 6a \text{ or } 9a \rightarrow 12a$			$2a \rightarrow 5a \text{ or } 9a \rightarrow 11a$			
	M = N	Vi	M = N	li		
12a ; $L_1 = NHC$; $L_2 = THF$	-4.3	-0.9	-1.9	0.8	11a ; $L_1 = NHC$; $L_2 = THF$	
12a ; $L_1 = L_2 = NHC$	-6.7	-3.5	-5.3	-1.4	11a ; $L_1 = L_2 = NHC$	
$6a; L = PMe_3$	-7.0	-3.1	-4.1	0.0	$5a; L = PMe_3$	
$6a; L = PPh_3$	-6.1	-3.0	-4.5	1.2	$5a; L = PPh_3$	
	M = P	d	M = P	d		
12a ; $L_1 = NHC$; $L_2 = THF$	-5.5	-2.0	-2.4	1.7	11a ; $L_1 = NHC$; $L_2 = THF$	
12a ; $L_1 = L_2 = NHC$	-6.2	-2.8	-5.0	-1.1	11a ; $L_1 = L_2 = NHC$	
$6a; L = PMe_3$	-7.1	-3.0	-6.5	-2.3	$5a; L = PMe_3$	
6a ; $L = PPh_3$	-9.8	-5.5	-6.2	-1.2	$5a; L = PPh_3$	

 $9a \rightarrow 12a vs. 9a \rightarrow 11a)$ in THF.

Table S45. Computed (free) energies of the 7 (13) formation from the intermediates 2a and 6a (9a and 12a) in THF.

Formed intermediate	ΔE_r	ΔG_r^a	ΔG_r^{b}	ΔE_r	ΔG_r^a	$\Delta G_r^{\ b}$
	6a -	→ 7 or 12a -	→ 13	$2a \rightarrow 7 \text{ or } 9a \rightarrow 13$		
	M = Ni			M = Ni		
13 ; $L_1 = NHC$; $L_2 = THF$	12.1	1.1	-0.4	7.8	0.2	-2.8
13 ; $L_1 = L_2 = NHC$	11.4	0.6	-0.9	4.8	-2.9	-5.9
7 ; $L = PMe_3$	14.5	3.7	2.2	7.4	0.6	-2.4
7; $L = PPh_3$	11.9	1.4	-0.1	5.7	-1.6	-4.6
	M = Pd			M = Pd		
13 ; $L_1 = NHC$; $L_2 = THF$	13.2	2.4	0.9	7.6	0.4	-2.6
13 ; $L_1 = L_2 = NHC$	8.1	-3.0	-4.5	1.9	-5.9	-8.8
7 ; $L = PMe_3$	13.0	1.6	0.1	5.9	-1.4	-4.4
7; $L = PPh_3$	14.2	2.6	1.2	4.4	-2.9	-5.8

^a with the THF concentration correction term added (Equation (2) in the Computational Details section of the main text); ^b no THF concentration correction applied (the Gibbs free energy of an isolated THF molecule was calculated via Equation (1) in the Computational Details section of the main text).

Table S46. Computed (free) energies of the competing $2b \rightarrow 6b$ and $2b \rightarrow 5b$ transformations (and

$9b \rightarrow 12b$ vs. $9b \rightarrow 11b$) in THF.

Formed intermediate	ΔE_r	ΔG_r	ΔE_r ΔG_r		Formed intermediate		
$2b \rightarrow 6b \text{ or } 9b \rightarrow 12b$				$2b \rightarrow 5b \text{ or } 9b \rightarrow 11b$			
	$M = \Lambda$	li	M = N	li			
12b ; $L_1 = NHC$; $L_2 = THF$	-5.7	-2.1	-4.5	-0.8	11b ; $L_1 = NHC$; $L_2 = THF$		
12b ; $L_1 = L_2 = NHC$	-7.5	-3.6	-5.3	-0.2	11b ; $L_1 = L_2 = NHC$		
6b ; $L = PMe_3$	-6.4	-2.1	-4.7	-0.5	5b ; $L = PMe_3$		
6b ; $L = PPh_3$	-8.9	-4.3	-6.2	-1.2	5b ; $L = PPh_3$		
	M = Pd		M = P	Pd			
12b ; $L_1 = NHC$; $L_2 = THF$	-6.1	-2.2	-2.9	1.1	11b ; $L_1 = NHC$; $L_2 = THF$		
12b ; $L_1 = L_2 = NHC$	-8.6	-4.5	-5.8	-1.3	11b ; $L_1 = L_2 = NHC$		
6b ; $L = PMe_3$	-8.5	-5.1	-6.3	-1.8	5b ; $L = PMe_3$		
6b ; $L = PPh_3$	-11.1	-6.3	-7.6	-2.5	5b ; $L = PPh_3$		

2.6. B97-3c, X = I

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
4a ; $L = PMe_3$	-39.1	-24.7
$4\mathbf{c}; \mathbf{L} = \mathbf{PMe}_3$	-41.2	-26.8
4d ; $L = PMe_3$	-44.3	-29.6
$4a; L = PPh_3$	-42.5	-23.8
$4\mathbf{e}; \mathbf{L} = \mathbf{PPh}_3$	-30.0	-23.9
M = Pd		
4b ; $L = PMe_3$	-16.7	-12.9
4a ; $L = PMe_3$	-21.2	-7.1
$4\mathbf{a}; \mathbf{L} = \mathbf{PPh}_3$	-27.0	-10.3
$4\mathbf{d}; \mathbf{L} = \mathbf{PPh}_3$	-26.2	-8.6

Table S47. Computed (free) energies of the $1 \rightarrow 4a$ -e transformations in THF.

Table S48. Computed (free) energies of the $1 \rightarrow 2a$ and $8 \rightarrow 9a$ transformations in THF.

Formed intermediate	ΔE_r	ΔG_r	
M = Ni			
9a ; $L_1 = NHC$; $L_2 = THF$	-83.2	-58.0	
2a ; $L = PMe_3$	-66.3	-51.5	
$2a; L = PPh_3$	-56.1	-39.5	
M = Pd			
9a ; $L_1 = NHC$; $L_2 = THF$	-59.2	-34.6	
$2\mathbf{a}; \mathbf{L} = \mathbf{PMe}_3$	-46.2	-31.7	
$2a; L = PPh_3$	-39.3	-23.0	

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
9b ; $L_1 = NHC$; $L_2 = THF$	-10.6	-9.0
9b ; $L_1 = L_2 = NHC$	-15.4	-16.2
$2\mathbf{b}; \mathbf{L} = \mathbf{PMe}_3$	-8.1	-7.7
$\mathbf{2b}; L = PPh_3$	-0.1	0.0
M = Pd		
9b ; $L_1 = NHC$; $L_2 = THF$	-13.2	-12.1
9b ; $L_1 = L_2 = NHC$	-10.9	-11.2
$\mathbf{2b}; L = PMe_3$	-7.8	-7.1
2b ; $L = PPh_3$	-5.3	-5.6

Table S49. Computed (free) energies of the $2a \rightarrow 2b$ and $9a \rightarrow 9b$ transformations in THF.

Table S50. Computed (free) energies of the $9a \rightarrow 9c$ and $9c \rightarrow 9b$ transformations in THF.

Formed intermediate	ΔE_r	ΔG_r
M = Ni		
$9a \rightarrow 9c; L_1 = NHC; L_2 = THF$	-6.5	-6.0
$9c \rightarrow 9b; L_1 = NHC; L_2 = THF$	-4.1	-3.0
M = Pd		
9a \rightarrow 9c ; L ₁ = NHC; L ₂ = THF	-11.2	-10.2
9c \rightarrow 9b ; L ₁ = NHC; L ₂ = THF	-2.0	-1.9

Dimerization reaction	ΔE_r	ΔG_r
M = Ni		
2(THF)[PhNiI](NHC) (9a) \rightarrow (NHC)[PhNi(μ_2 -I)] ₂ (NHC) (14) + 2THF	-20.2	-26.8
2(THF)[PhNiI](NHC) (9b) \rightarrow (NHC)[PhNi(μ_2 -I)] ₂ (NHC) (14) + 2THF	1.0	-8.7
2(THF)[PhNiI](NHC) (9c) \rightarrow (NHC)[PhNi(μ_2 -I)] ₂ (NHC) (14) + 2THF	-7.2	-14.8
M = Pd		
2(THF)[PhPdI](NHC) (9a) \rightarrow (NHC)[PhPd(μ_2 -I)] ₂ (NHC) (14) + 2THF	-28.5	-35.1
2(THF)[PhPdI](NHC) (9b) \rightarrow (NHC)[PhPd(μ_2 -I)] ₂ (NHC) (14) + 2THF	-2.2	-11.0
2(THF)[PhPdI](NHC) (9c) \rightarrow (NHC)[PhPd(μ_2 -I)] ₂ (NHC) (14) + 2THF	-6.2	-14.7

Table S51. Computed (free) energies of the **9a-c** dimerization in THF.

Table S52. Computed (free) energies of the competing $2a \rightarrow 6a$ and $2a \rightarrow 5a$ transformations (and

 $9a \rightarrow 12a vs. 9a \rightarrow 11a$) in THF.

Formed intermediate	ΔE_r	ΔG_r	ΔE_r	ΔE_r ΔG_r Formed intermediate		
$2a \rightarrow 6a \text{ or } 9a \rightarrow$	12a	$2a \rightarrow 5a \text{ or } 9a \rightarrow 11a$				
	$M = \Lambda$	Vi	M = N	<i>li</i>		
12a ; $L_1 = NHC$; $L_2 = THF$	-6.4	-3.0	-3.5	-1.2	11a ; $L_1 = NHC$; $L_2 = THF$	
12a ; $L_1 = L_2 = NHC$	-7.2	-3.9	-6.2	-3.3	11a ; $L_1 = L_2 = NHC$	
$6a; L = PMe_3$	-6.8	-2.5	-4.5	-0.6	$5a; L = PMe_3$	
6a ; $L = PPh_3$	-6.3	-3.2	-2.9	1.7	5 \mathbf{a} ; $\mathbf{L} = \mathbf{PPh}_3$	
	M = P	d	M = P	² d		
12a ; $L_1 = NHC$; $L_2 = THF$	-7.5	-3.7	-4.4	-1.0	11a ; $L_1 = NHC$; $L_2 = THF$	
12a ; $L_1 = L_2 = NHC$	-6.9	-3.8	-5.7	-2.4	11a ; $L_1 = L_2 = NHC$	
$6a; L = PMe_3$	-9.4	-5.5	-5.1	-1.8	5 <i>a</i> ; $L = PMe_3$	
6a ; $L = PPh_3$	-14.9	-9.8	-10.2	-5.9	5 \mathbf{a} ; L = PP \mathbf{h}_3	

Formed intermediate	ΔE_r	ΔG_r^{a}	$\Delta G_r{}^b$	ΔE_r	ΔG_r^{a}	$\Delta G_r^{\ b}$	
	6a -	→ 7 or 12a -	→ 13	$2a \rightarrow 7 \text{ or } 9a \rightarrow 13$			
	M = Ni			M = Ni			
13 ; $L_1 = NHC$; $L_2 = THF$	12.7	1.5	0.0	6.3	-1.5	-4.5	
13 ; $L_1 = L_2 = NHC$	12.1	0.9	-0.6	4.8	-3.0	-6.0	
7 ; $L = PMe_3$	12.7	1.9	0.4	5.9	-0.6	-3.6	
7; $L = PPh_3$	12.4	2.2	0.7	6.2	-1.0	-4.0	
	M = Pd			M = Pd			
13 ; $L_1 = NHC$; $L_2 = THF$	13.3	2.1	0.6	5.7	-1.6	-4.6	
13 ; $L_1 = L_2 = NHC$	11.4	0.5	-1.0	4.4	-3.3	-6.3	
7 ; $L = PMe_3$	13.9	2.5	1.1	4.5	-3.0	-5.9	
7; $L = PPh_3$	13.8	1.1	-0.3	-1.1	-8.6	-11.6	

Table S53. Computed (free) energies of the 7 (13) formation from the intermediates 2a and 6a (9a and 12a) in THF.

^a with the THF concentration correction term added (Equation (2) in the Computational Details section of the main text); ^b no THF concentration correction applied (the Gibbs free energy of an isolated THF molecule was calculated via Equation (1) in the Computational Details section of the main text).

Table S54. Computed (free) energies of the competing $2b \rightarrow 6b$ and $2b \rightarrow 5b$ transformations (and

 $9b \rightarrow 12b vs. 9b \rightarrow 11b$) in THF.

Formed intermediate	ΔE_r	ΔG_r	ΔE_r	Formed intermediate	
$2\mathbf{b} \rightarrow 6\mathbf{b} \text{ or } 9\mathbf{b} \rightarrow$	12b	$2b \rightarrow 5b \text{ or } 9b \rightarrow 11b$			
	$M = \Lambda$	Vi	M = N	li	
12b ; $L_1 = NHC$; $L_2 = THF$	-10.9	-7.8	-5.8	-3.1	11b ; $L_1 = NHC$; $L_2 = THF$
12b ; $L_1 = L_2 = NHC$	-2.9	1.7	-0.6	3.8	11b ; $L_1 = L_2 = NHC$
6b ; $L = PMe_3$	-6.3	-3.0	-4.8	-2.0	5b ; $L = PMe_3$
6b ; $L = PPh_3$	-12.4	-8.5	-9.1	-5.7	5b ; L = PPh ₃
	M = P	d	M = P	d	
12b ; $L_1 = NHC$; $L_2 = THF$	-6.0	-2.1	-3.0	0.3	11b ; $L_1 = NHC$; $L_2 = THF$
12b ; $L_1 = L_2 = NHC$	-9.5	-5.7	-7.1	-3.4	11b ; $L_1 = L_2 = NHC$
6b ; $L = PMe_3$	-7.8	-5.2	-6.4	-2.9	$\mathbf{5b}; \mathbf{L} = \mathbf{PMe}_3$
6b ; $L = PPh_3$	-13.5	-9.2	-8.9	-4.5	5b ; L = PPh ₃

3. QTAIM Analysis Results

Ligand	Intermediate	ρ _b	$\nabla^2 \rho_b$	$\frac{G(r_b)}{\rho_b}$	$\frac{h_e(r_b)}{\rho_b}$	δ(M,Zn)	ε _b	q(M) ^a	q(Zn) ^a
	4a ; M = Ni; X = Cl^{b}	0.0464	0.0743	0.6358	-0.2349	0.4546	0.1051	0.0945 (0.1296)	1.1003 (-0.0952)
	4a ; M = Pd; X = $C1^{b}$	0.0376	0.0721	0.6516	-0.1729	0.3277	0.1357	-0.1377 (0.0924)	1.1539 (-0.0416)
$L = PPh_3$	4a; M = Ni; X = Brb	0.0479	0.0740	0.6242	-0.2380	0.4944	0.0617	0.0662 (0.1013)	1.0158 (-0.0916)
	4a; M = Pd; X = Brb	0.0397	0.0762	0.6524	-0.1738	0.3644	0.1176	-0.1525 (0.0776)	1.0702 (-0.0372)
	4a ; $M = Ni$; $X = I^{b}$	0.0482	0.0715	0.6100	-0.2386	0.5258	0.0665	0.0203 (0.0554)	0.8972 (-0.0652)
	4a ; M = Pd; X = I^b	0.0425	0.0815	0.6588	-0.1788	0.4170	0.0846	-0.1888 (0.0413)	0.9508 (-0.0116)
	$4c; M = Ni; X = Cl^{b}$	0.0589	0.0704	0.5620	-0.2632	0.6435	0.0559	0.1137 (0.2192)	0.8991 (-0.2964)
	4b ; $M = Pd$; $X = Cl$	0.0501	0.1119	0.7345	-0.1756	0.5633	0.0135	-0.2328 (0.039)	1.0208 (-0.1747)
L = PMe ₃	$4\mathbf{c}; \mathbf{M} = \mathbf{N}\mathbf{i}; \mathbf{X} = \mathbf{B}\mathbf{r}^{\mathbf{b}}$	0.0580	0.0711	0.5672	-0.2603	0.6462	0.0510	0.0730 (0.1785)	0.8514 (-0.2560)
	4b ; $M = Pd$; $X = Br$	0.0508	0.1148	0.7402	-0.1752	0.5703	0.0135	-0.2275 (0.0443)	0.9330 (-0.1744)
	4c ; $M = Ni$; $X = I^b$	0.0574	0.0775	0.5923	-0.2561	0.6488	0.0271	0.0132 (0.1187)	0.7901 (-0.1723)
	4a ; M = Pd; X = I	0.0478	0.1026	0.7134	-0.1778	0.4788	0.0292	-0.2220 (0.0498)	0.9288 (-0.0336)

Table S55. Computed QTAIM parameters of the M-Zn-bonding interaction (M = Ni, Pd) in 4a-c.

 ρ_b is the electron density in the BCP, $\nabla^2 \rho_b$ is the electron density Laplacian in the BCP, ε_b is the bond ellipticity, $G(r_b)$ is the positive definite kinetic energy density in the BCP, $h_e(r_b)$ is the electron energy density in the BCP, $\delta(M,Zn)$ is the QTAIM delocalization index of M-Zn bond, q(M) and q(Zn) are Ni (Pd) and Zn Bader charges, respectively. ^a $\Delta q(A)$ values (the Bader charge increase or decrease upon the formation of the intermetallic species) are in parentheses. ^b Automatic choice of the integration algorithm (AIMAII default, see the Computational Details section of the main text).

4. Relaxed Surface Scan Results



Figure S1. Schematic representation of the 4a formation and 4a-c interconversions – (a); the corresponding relaxed PES scans – (b)-(e). Connecting lines are given only to guide the eye.



Figure S2. Schematic representations of the modeled oxidative addition and $PR_3[PhMX]PR_3$ cistrans isomerization processes – (a); the corresponding relaxed potential energy surface scans – (b)-(e). As long as no transition state optimization procedures were done, the structures above the double-sided arrows in (a) are given for convenience only (they represent structures of the complexes in local maxima of the plotted relaxed PES scans). Connecting lines are given only to guide the eye.

5. Total and relative energies of Li zincate species

The relative energies of zincate species were computed according to the following equations:

$$\Delta E_{rel}^{Li[(THF)EtZnBr_2]} = E^{Li[(THF)EtZnBr_2]} + E^{[(THF)_2PhZnBr]} + E^{[(THF)_2ZnBr_2]} - (E^{[(THF)_2EtZnBr]} + E^{[(THF)_2PhZnBr]} + E^{Li[(THF)ZnBr_3]})$$

 $\Delta E_{rel}^{Li[(THF)PhZnBr_2]} = E^{[(THF)_2EtZnBr]} + E^{Li[(THF)PhZnBr_2]} + E^{[(THF)_2ZnBr_2]} - (E^{[(THF)_2EtZnBr]} + E^{[(THF)_2PhZnBr]} + E^{Li[(THF)ZnBr_3]})$

$$\Delta E_{rel}^{Li_2[EtZnBr_3]} = E^{Li_2[EtZnBr_3]} + E^{[(THF)_2PhZnBr]} + E^{[(THF)_2ZnBr_2]}$$
$$-(E^{[(THF)_2EtZnBr]} + E^{[(THF)_2PhZnBr]} + E^{Li_2[ZnBr_4]})$$

$$\Delta E_{rel}^{Li_2[PhZnBr_3]} = E^{[(THF)_2EtZnBr]} + E^{Li_2[PhZnBr_3]} + E^{[(THF)_2ZnBr_2]}$$
$$-(E^{[(THF)_2EtZnBr]} + E^{[(THF)_2PhZnBr]} + E^{Li_2[ZnBr_4]})$$

Table 56. Absolute energies of Li zincates, RZnBr, and ZnBr2 in THF (C-PCM model), in Hartree.

$E^{[(THF)_2 EtZnBr]} = -4896.90832165$	$E^{[(THF)_2PhZnBr]} = -5049.28088710$	$E^{[(THF)_2 ZnBr_2]} = -7391.56168413$
$E^{Li[(THF)EtZnBr_2]} = -7245.97606850$	$E^{Li[(THF)PhZnBr_2]} = -7398.34772606$	$E^{Li[(THF)ZnBr_3]} = -9740.63053691$
$E^{Li_2[EtZnBr_3]} = -9595.03768936$	$E^{Li_2[PhZnBr_3]} = -9747.40262668$	$E^{Li_2[ZnBr_4]} = -12089.69588175$

The values were computed according to Equation (1) of this SI file at the RI-TPSS-D3(BJ)/ma-def2-SVP level.

6. Thermodynamics of the formation of Zn-M(II)-intermetallic species in NHC-ligand catalytic systems

We considered the conventional M(0)/M(II) cycle in Ni and Pd catalytic systems with monoand bis-NHC-ligand species (Figure 6 of the main text). In the mono-ligand systems, THF molecules were added to the metal coordination sphere to obtain coordinatively-saturated model species (L = THF in Figure 9). With Ni-NHC catalysts, the sequence of the elementary steps in the catalytic cycle may diverge from the conventional one because of potential involvement of radical pathways (making, for example, the Ni(I)/Ni(III) cycle operational).³³ The Ni(0)/Ni(II) and Ni(I)/Ni(III) cycles are known to be interconnected under catalytic conditions via comproportionation.^{34–36} It should also be noted that product inhibition in Pd-NHC catalytic systems was demonstrated (in the absence of a LiX salt additive).^{37–40}

As in the aforementioned phosphine systems, the pre-transmetalation NHC complexes 11a(b) may form along with the off-cycle intermetallic species 12a(b) and 13. The relative stability of the in- and off-cycle species may be rationalized through examining $\Delta\Delta G_{4-6}$ values (see Table S57; negative values indicate that the 12a(b) and 13 formation is more favorable).

The same discrepancy between the B97-3c and TPSS-D3/DZP results was observed in NHC systems. The formation free energies of the intermediates **11a**, **12a**, **11b**, and **12b** increased in the row Cl < Br < I, according to the TPSS-D3/DZP calculations (see the SI Section 2). For X = Cl, all **9a** \rightarrow **11a**, **9a** \rightarrow **12a**, **9b** \rightarrow **11b**, and **9b** \rightarrow **12b** processes were exergonic while, for X = I, all transformations were endergonic. In the case of X = Br, **9a** \rightarrow **12a** and **9b** \rightarrow **11b** were exergonic, as well as endergonic, depending on the metal and the number of ligands; all **9a** \rightarrow **11a** and **9b** \rightarrow **11b** transformations were endergonic. Similarly, to the aforementioned case of L = PR₃, no such trends in the relative reaction free energies of the processes **2a** \rightarrow **5a**, **2a** \rightarrow **6a**, **2b** \rightarrow **5b**, and **2b** \rightarrow **6b** with

the variation of X were observed in the B97-3c results. The off-cycle species **13** were unstable in THF solutions (i.e., the **9a** \rightarrow **13** reaction was endergonic), according to the modeling at the B97-3c level. **13** formation was exergonic in THF for M = Pd, X = Br and I at the TPSS-D3/DZP level.

	$\Delta\Delta G_4$: 9a \rightarrow 12a v		$\Delta\Delta G_5$: 9a \rightarrow 13 vs. 9a \rightarrow 11a		$\Delta\Delta G_6: \mathbf{9b} \rightarrow 12$	b vs. 9 b →11 b		
	M = Ni	M = Pd	M = Ni	M = Pd	M = Ni	M = Pd		
X = Cl								
L = THF	$-0.8^{a} (-2.2)^{b}$	-2.9 (-2.6)	0.4 (0.5)	-2.0 (-2.0)	-3.0 (-2.3)	-3.3 (-3.9)		
L = i-Pr-Im	-1.2 (-1.4)	-1.6 (-1.8)	-0.6 (4.5)	-1.6 (0.0)	-3.7 (-3.0)	-2.2 (-3.4)		
X = Br								
L = THF	-1.8 (-1.0)	-3.7 (-2.0)	-0.7 (-2.7)	-1.3 (-3.5)	-1.3 (-4.7)	-3.2 (-1.5)		
L = i-Pr-Im	-2.1 (-1.5)	-1.7 (-1.3)	-1.5 (0.0)	-4.7 (-3.8)	-3.4 (-3.3)	-3.1 (-2.7)		
X = I								
L = THF	-1.8 (1.2)	-2.7 (0.7)	-0.3 (-0.2)	-0.6 (-0.4)	-4.8 (0.1)	-2.4 (2.9)		
L = i-Pr-Im	-0.6 (1.2)	-1.4 (1.2)	0.3 (3.7)	-0.9 (-0.6)	-2.1 (0.7)	-2.3 (0.7)		

Table S57. Computed $\Delta\Delta G$ values (competitive formation of **12a(b)** and **13** *vs.* **11a(b)** in THF).

^a Without parentheses: computed at the B97-3c level; ^b in parentheses: computed at the TPSS-D3/DZP level. Negative values indicate that the **12a(b)** and **13** formation is more exergonic than the formation of **11a(b)**.

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