

**Electronic Supplementary Information for:**

**Thermodynamic and Kinetic Studies of H<sub>2</sub> and N<sub>2</sub> Binding  
to Bimetallic Nickel-Group 13 Complexes and Neutron  
Structure of a Ni(η<sup>2</sup>-H<sub>2</sub>) Adduct**

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## I. Data Analysis Methods

### A. Determination of Thermodynamic Parameters for H<sub>2</sub> and N<sub>2</sub> Binding to NiML Complexes using VT <sup>31</sup>P NMR Spectroscopy

#### Fast Chemical Exchange Equilibria: Equilibrium Constant (K) Measurements

The binding equilibria of H<sub>2</sub> to NiML (M=Al, Ga, In; **1–3**), as well as that of N<sub>2</sub> to NiInL (**3**), were observed to be undergoing fast chemical exchange relative to the <sup>31</sup>P NMR timescale (161.9 or 202.4 MHz). These binding equilibria display a single <sup>31</sup>P NMR resonance across a wide T range, where the observed chemical shift is the population-weighted average of the chemical shifts of the two rapidly exchanging species, (L')NiML and NiML (where L' is H<sub>2</sub> or N<sub>2</sub>). If the chemical shifts of (L')NiML and NiML are known, then the position of the observed chemical shift of the system at equilibrium can be used to determine the concentration ratio of (L')NiML and NiML (equation S1).<sup>1,2</sup>

$$\frac{[(L')NiML]}{[NiML]} = \frac{\delta_{obs} - \delta_{NiML}}{\delta_{(L')NiML} - \delta_{obs}} \quad (S1)$$

In equation S1,  $\delta_{obs}$  is the observed <sup>31</sup>P NMR chemical shift at equilibrium for each T,  $\delta_{NiML}$  is the high T convergence of <sup>31</sup>P  $\delta$  of NiML under Ar (at T ~ 373 K in toluene), and  $\delta_{(L')NiML}$  is the low T convergence of <sup>31</sup>P  $\delta$  of (L')NiML under high pressures of L' gas (at T ~ 193 K). After evaluating the concentration ratio of (L')NiML and NiML at each T using equation S1, the binding equilibria constants,  $K_{H_2}$  or  $K_{N_2}$ , could then be calculated using the known pressure of L' gas ( $P_{L'}$ ; equation S2), or alternatively using the dissolved gas concentration ([L']), which was based on empirically-determined gas solubility in toluene.<sup>3–7</sup>

$$K_{L'} = \frac{[(L')NiML]}{[NiML] \cdot P_{L'}} = \frac{\delta_{obs} - \delta_{NiML}}{\delta_{(L')NiML} - \delta_{obs}} \times \frac{1}{P_{L'}} \quad (S2)$$

#### Fast Chemical Exchange Equilibria: Determination of $\Delta H^\circ$ , $\Delta S^\circ$ , and $\Delta G^\circ$ Binding Parameters

Two complementary methods of extracting thermodynamic binding parameters were utilized: (a) non-linear fitting of a sigmoidal <sup>31</sup>P  $\delta$  vs. T plot; and (b) van't Hoff plot linear regression analysis.

(a) *Fitting of Sigmoidal <sup>31</sup>P  $\delta$  vs. T plot.* Combining equations S2 and S5 (derived from rearranging equations S3 and S4), equation S6 is obtained upon solving for the observed <sup>31</sup>P NMR chemical shift,  $\delta_{obs}$ .

$$\Delta G^\circ = -RT \cdot \ln(K_{L'}) \quad (S3)$$

$$\Delta G^\circ = \Delta H^\circ - (T \cdot \Delta S^\circ) \quad (S4)$$

$$K_{L'} = e^{\frac{-\Delta H^\circ}{RT} + \frac{\Delta S^\circ}{R}} \quad (S5)$$

$$\delta_{obs} = \frac{\left\{ \left[ \left( e^{\frac{-\Delta H^\circ}{RT} + \frac{\Delta S^\circ}{R}} \right) \cdot P_{L'} \cdot (\delta_{(L')NiML}) \right] + \delta_{NiML} \right\}}{\left\{ \left[ \left( e^{\frac{-\Delta H^\circ}{RT} + \frac{\Delta S^\circ}{R}} \right) \cdot P_{L'} \right] + 1 \right\}} \quad (S6)$$

Using equation S6,  $\Delta H^\circ$ ,  $\Delta S^\circ$ , and  $\delta_{(L')NiML}$  were fit to the experimental data (using the SOLVER function in Microsoft Excel) such that the sum of the squared residuals was minimized between the calculated and experimental values for  $\delta_{obs}$ . The thermodynamic binding parameters obtained from non-linear fitting matched within error of those obtained from van't Hoff analysis (described below) in all cases,

with the van't Hoff values preferred because of the more straightforward tabulation of the uncertainty via linear regression.  $\Delta G^\circ$  at 298 K was calculated using equation S4 based on the tabulated  $\Delta H^\circ$  and  $\Delta S^\circ$  values.

(b) *van't Hoff Analysis.* A van't Hoff plot of  $\ln(K_{L'})$  vs.  $1/T$  was constructed and used to extract  $\Delta H^\circ$  and  $\Delta S^\circ$  for  $L'$  binding (based on manipulation of equations S3 and S4 to give equation S7).  $\Delta G^\circ$  at 298 K was calculated using equation S4 and the  $\Delta H^\circ$  and  $\Delta S^\circ$  values determined from the van't Hoff plot.

$$\ln(K_{L'}) = \frac{-\Delta H^\circ}{R} \left( \frac{1}{T} \right) + \frac{\Delta S^\circ}{R} \quad (S7)$$

The non-linear fitting approach outlined in method "A" complements the van't Hoff analysis by providing the best-fit value for  $\delta_{(L')NiML}$  that is utilized in calculating  $\ln K_{L'}$  at each T in the van't Hoff analysis (equation S2). It should also be noted that van't Hoff plots were found to deviate from linearity in some cases at very low T and/or low pressures of  $L'$  gas due to a breakdown in the assumption of fast chemical exchange. Thus, van't Hoff analysis was only used for data collected at temperature-pressure combinations where fast chemical exchange was ensured to be a valid assumption (please refer to section B for additional considerations regarding the validation of fast chemical exchange). Lastly, the standard deviations reported for  $\Delta H^\circ$  and  $\Delta S^\circ$  were obtained by propagating the error associated with the slope and the y-intercept, respectively, from linear regression analysis of the van't Hoff plot.

### **Slow Chemical Exchange Equilibria: Determination of K, $\Delta H^\circ$ , $\Delta S^\circ$ , and $\Delta G^\circ$**

The binding equilibrium of  $N_2$  to NiGaL (**2**) was observed to be undergoing slow chemical exchange at low T relative to the  $^{31}P$  NMR timescale (161.9 MHz). Distinct  $^{31}P$  NMR resonances were observable for  $(N_2)NiGaL$  (**2**- $N_2$ ) and NiGaL (**2**) over a range of T (193 K to 237 K), and their relative integrations were used in conjunction with the known pressures of  $N_2$  (or alternatively the known  $[N_2]$  in toluene<sup>3-5</sup>) in order to calculate  $K_{N_2}$  at each T (equation S2). Thermodynamic binding parameters were subsequently extracted from the van't Hoff analysis (equation S7), with  $\Delta G^\circ$  at 298 K determined using equation S4. Similar evaluation of  $K_{N_2}$  based on relative peak integrations was carried out for  $N_2$  binding to NiAlL (**1**), which also was found to exhibit slow exchange at low T (despite a high pressure of 51 atm).

### **Definition of Standard State for Gases: $\Delta G^\circ_{1atm}$ versus $\Delta G^\circ_{IM}$**

In equations S2 and S6,  $P_{L'}$  (in atm) is known based on initial pressurization of the sample, and so 1 atm is conveniently used as the standard state definition for  $L'$  gas. For  $(L')NiML$  and NiML, the standard state is defined to be 1 M at 298 K in toluene. Pressure is assumed to vary with temperature in accordance with Guy Lussac's Law for a closed system ( $P_1/T_1 = P_2/T_2$ ). This treatment for determining  $P_{L'}$  at various T was applied for both the case of VT NMR with a pressurized J. Young tube, which is unambiguously a closed system, as well as for the more ambiguous case of VT NMR with a pressurized PEEK tube in which the sample was locally heated while attached to an ISCO pump that maintains a constant pressure.<sup>8</sup> Please refer to Table S2 (and the accompanying discussion) to see how the assumption of the interdependence of P and T for high-pressure PEEK cells (as opposed to constant  $P_{H_2}$ ) impacts the thermodynamic results for  $H_2$  binding to **2**.

Alternatively, the standard state for  $L'$  gas can be defined as 1 M, in which case the solubility of  $L'$  gas in toluene and its dependence on T was taken to be that determined empirically in the literature (see below). Although adopting  $P_{L'} = 1$  atm as the standard state for gases is our preference (see discussion below), we have calculated both standard states to allow facile comparisons with other literature reports. For the alternative standard state definition of 1 M gas, the dissolved gas concentrations (in mol/L) of  $H_2$  and  $N_2$  at 1 atm pressure in toluene were determined using empirical equations S8-S9, where  $\chi_{L'}$  is the gas-solute mole ratio ( $\chi_{L'} = \frac{\text{mol } L' \text{ dissolved}}{\text{mol toluene} + \text{mol } L' \text{ dissolved}}$ ), R is the ideal gas constant (in J/mol·K), T is temperature (in K), and  $\tau = T/100$ .

$$\ln(\chi_{H_2}) = -5773/RT + -47.68/R \quad (S8)$$

$$\chi_{N_2} = \exp[(-6.27576) - (3.71675/\tau)] \quad (S9)$$

For equation S8, empirical constants of 5773 J/mol and  $-47.68 \text{ J}/(\text{mol}\cdot\text{K})$  were previously reported based on solubility measurements for 1 atm  $H_2$  in toluene over the range of  $T = 298$  to  $373 \text{ K}$ .<sup>6</sup> For equation S9, empirical constants were experimentally determined for 1 atm  $N_2$  in toluene over the range of  $T = 283$  to  $313 \text{ K}$ .<sup>3-5</sup> Another recent set of data collected at  $303 \text{ K}$  and  $363 \text{ K}$  is in accord with the empirical solubility relationship for  $N_2$  utilized in this work.<sup>7</sup>

For **1-3**, converting the binding free energy values ( $\Delta G^\circ$ ) in toluene from a standard state of 1 atm gas pressure (denoted by  $\Delta G^\circ_{1\text{atm}}$ ) to that of 1 M gas concentration (denoted by  $\Delta G^\circ_{1\text{M}}$ ) results in  $\Delta G^\circ_{1\text{M}}$  being more favorable than  $\Delta G^\circ_{1\text{atm}}$  by  $\sim 3.5 \text{ kcal/mol}$  for  $H_2$  binding and  $\sim 3.1 \text{ kcal/mol}$  for  $N_2$  binding (assuming no change in solution volume). Hence, we can compare either  $\Delta G^\circ_{1\text{atm}}$  or  $\Delta G^\circ_{1\text{M}}$  values for  $H_2$  and  $N_2$  binding to **1-3** with literature values, which are typically reported for one of these two standard states. Tables S6-S9 show the  $H_2$  and  $N_2$  binding parameters for complexes **1-3** compared with those determined for other transition metal complexes in the literature.

To crudely compare *all* literature complexes, we converted the reported  $\Delta G^\circ$  values for a given standard state to the other standard state by applying the conversion factors derived from our results for **1-3**, with estimated binding parameters obtained via such manipulations clearly denoted by footnotes in Tables S6-S9. This is a rough approximation because our experimental conditions are not identical to conditions used for previous binding studies, and the conversion between 1 M and 1 atm standard states will vary slightly in different solvents. Hence,  $\Delta G^\circ$  values for literature complexes reported with respect to different standard states cannot be compared rigorously, and caution should be exercised when attempting to compare binding parameters for two literature complexes with differing standard state definitions.

Defining the standard state as 1 atm gas pressure is sensible because:

- The gas pressure is known precisely at all  $T$  based on the initial pressurization at  $298 \text{ K}$  and Guy Lussac's Law ( $P_1/T_1 = P_2/T_2$ ). On the contrary, determining  $H_2$  and  $N_2$  concentrations at all  $T$  requires knowing the precise solution volume and the  $T$  dependence of the gas solubility in a specific solvent (both of which are subject to error). Furthermore, empirically-determined gas solubility relationships are based on data collected over specific  $T$  ranges (*vide supra*). The thermodynamic binding data sets in this work, as well as those in a related study which also utilizes empirical gas solubility data,<sup>9</sup> often include data collected at  $T$  that lie outside the ranges for which the solubility data was collected, and so extrapolation of the empirical solubility relationships may not be explicitly valid.
- A standard state of 1 atm for gases is more realistic and closer to actual experimental conditions than  $[\text{gas}] = 1 \text{ M}$ . For example, at 1 atm in toluene at  $298 \text{ K}$ ,  $[\text{H}_2] \approx 0.003 \text{ M}$  and  $[\text{N}_2] \approx 0.005 \text{ M}$ , which is far lower than 1 M.<sup>5,10</sup> Thus, one consequence of defining the standard state to be  $[\text{gas}] = 1 \text{ M}$  is that  $\Delta G^\circ_{1\text{M}}$  will invariably be negative, as even very weak binding equilibria will be favorable under the extreme conditions of 1 M dissolved gas concentration. For example,  $\Delta G^\circ_{1\text{M}}$  for  $H_2$  binding to NiAIL (**1**) is  $-1.9(2) \text{ kcal/mol}$ , even though the equilibrium lies heavily towards NiAIL (**1**) under the experimental conditions (1 atm  $H_2$ ,  $298 \text{ K}$ , toluene) and only  $\sim 7\%$  of  $(\eta^2\text{-H}_2)\text{NiAIL} (\mathbf{1}-\text{H}_2)$  is present at equilibrium. Therefore, we feel that defining the standard state to be 1 atm  $H_2$  gas pressure, which gives  $\Delta G^\circ_{1\text{atm}} = +1.6(2) \text{ kcal/mol}$ , better conveys the favorability for this (and related) binding equilibria because it describes the typical experimental conditions much more closely.

## B. Case Study of $H_2$ Binding to Complex **2**: Examining the Impact of Exchange Rates and Other Factors on the Reliability of Thermodynamic Binding Parameters

The binding of  $H_2$  to **2** was studied in the most depth, with VT  $^{31}\text{P}$  NMR studies performed under various  $H_2$  pressures (0.1, 1.0, 6.8, 13.6, and 34 atm) and a wide  $T$  range (193 to 368 K). As such, the

determination of the thermodynamic binding parameters for H<sub>2</sub> binding to **2** are presented in detail to illustrate the importance of gas pressure, exchange rates, and temperature (T) on the reliability of the obtained thermodynamic values.

### Gas Pressure

Varying the H<sub>2</sub> pressure (0.1, 1.0, 6.8, 13, and 34 atm) resulted in significant changes in the <sup>31</sup>P VT NMR profile, as well as in the rate of chemical exchange between **2** and **2**–H<sub>2</sub>. The reported thermodynamic parameters for H<sub>2</sub> binding to **2** (Table 2) were based on van't Hoff analyses of data sets collected under 6.8 and 13.6 atm H<sub>2</sub> (reported as an average). These two data sets were selected for analysis because they exhibit fast-exchange kinetics (for T > 240 K) and permit sampling of a large portion of the equilibrium by varying T, as reflected by the significant variation of the observed <sup>31</sup>P NMR peak position with T (see Figures 2 and S15; <sup>31</sup>P δ = 56.9 to 42.7 at 6.8 atm, and 56.9 to 47 ppm at 13.6 atm). On the other hand, increasing H<sub>2</sub> pressure to 34 atm resulted in the presence of a large percentage of **2**–H<sub>2</sub> at equilibrium across all T, such that the <sup>31</sup>P δ changed more narrowly (<sup>31</sup>P δ = 56.9 to 50.4 ppm; Figure S15). More precise thermodynamic binding parameters can be obtained for data collected at 6.8 atm and 13.6 atm H<sub>2</sub> than for that measured at 34 atm, as the former contain fewer data points where <sup>31</sup>P δ<sub>obs</sub> is close to the δ<sub>(H<sub>2</sub>)NiML</sub> convergence endpoint, which is, itself, subject to error (fit based on <sup>31</sup>P δ vs. T plot, as previously described). For these reasons, data collected at 34 atm H<sub>2</sub> was not included in van't Hoff analyses; however, this high-pressure data was important for determining <sup>31</sup>P δ of **2**–H<sub>2</sub> based on convergence behavior at high P<sub>H<sub>2</sub></sub> and low T. Data collected under 1 atm H<sub>2</sub> was also eschewed from van't Hoff analysis despite exhibiting the largest <sup>31</sup>P δ variation with T (<sup>31</sup>P δ = 56.9 to 38 ppm; Figure 2b), as chemical exchange kinetics do not adhere to the fast exchange requirement at T < 300 K (see Figures S2-S3 and the accompanying exchange rate discussion in the next section for additional details).

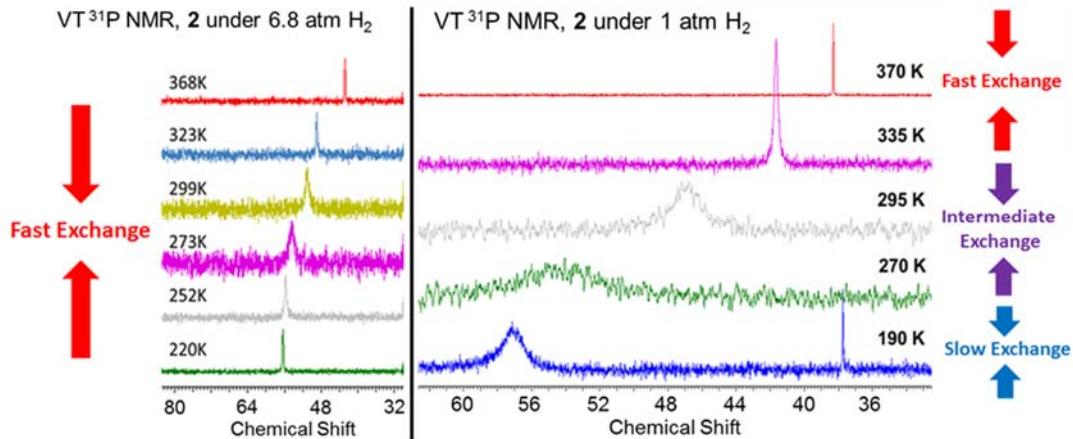
### Exchange Rate

A critical assumption for extracting thermodynamic parameters based on a population-weighted average chemical shift is that chemical exchange between the two species in question is truly fast relative to the NMR timescale. Rigorously fast chemical exchange occurs when rate<sub>ex</sub> >> (δ<sub>A</sub> – δ<sub>B</sub>), where rate<sub>ex</sub> is the exchange rate, and δ<sub>X</sub> are the chemical shifts (in Hz) of the exchanging species (Equation S10).<sup>1,11,12</sup>

$$\text{rate}_{\text{ex}}/(\delta_A - \delta_B) > 10 \quad (\text{S10})$$

If the inequality in equation S10 holds true, then the fast-exchange assumption is valid and K<sub>H<sub>2</sub></sub> can be accurately determined from the observed chemical shift (δ<sub>obs</sub>). Chemical exchange can also be qualitatively assessed based on the line widths of the observed <sup>31</sup>P peak. In the fast-exchange limit, the observed <sup>31</sup>P resonance will shift between δ<sub>A</sub> and δ<sub>B</sub> as T (and/or P<sub>H<sub>2</sub></sub> in this case) is varied, but the peak should not broaden significantly. In contrast, the fast-intermediate and intermediate exchange regimes, where rate<sub>ex</sub> is between 1 and 10 times the peak separation (δ<sub>A</sub> – δ<sub>B</sub>), are characterized by significant peak broadening as the observed resonance shifts between δ<sub>A</sub> and δ<sub>B</sub>.<sup>1</sup> In the fast-intermediate and intermediate exchange regimes, complex non-Lorentzian lineshapes and exchange broadening result in <sup>31</sup>P δ<sub>obs</sub> no longer representing the population-weighted average of δ<sub>A</sub> and δ<sub>B</sub> for the exchanging species.<sup>2,13</sup> Thus, if chemical exchange is not rigorously fast, and instead is fast-intermediate, then thermodynamic parameters extracted from observed chemical shifts will be prone to error and will be unreliable.<sup>2</sup> Additionally, substantial peak broadening in fast-intermediate and intermediate exchange regimes also results in greater error in measuring δ<sub>obs</sub>, and hence introduces further error into thermodynamic parameter determination.

It is not trivial to differentiate borderline cases of fast chemical exchange and fast-intermediate (ie. how much broadening concurrent with peak shifting is problematic?). In practice, borderline cases typically are assumed to be fast exchange to easily facilitate analysis, with little confirmation that this is indeed the correct assumption.<sup>2</sup> In order to ensure that the VT <sup>31</sup>P NMR spectroscopy studies reported in this work gave valid and reliable thermodynamic results, we excluded data sets where significant peak broadening was observed concurrent with peak shifting, as illustrated by the 1 atm data set in Figure S1 (right).



**Figure S1.** Stacked VT  $^{31}\text{P}$  NMR spectra for **2** under 6.8 atm (left) and 1.0 atm  $\text{H}_2$  (right).

Under 1 atm  $\text{H}_2$ , interconversion between **2** and  $\text{2-H}_2$  is fast relative to the  $^{31}\text{P}$  NMR timescale (161.9 MHz) at high T, but transitions to intermediate and slow exchange regimes as T is decreased (Figure S1, right). At a higher  $\text{H}_2$  pressure of 6.8 atm, the broadening of the observed peak is minimal (Figure S1, left). Figure S15 shows a similar comparison for higher  $\text{H}_2$  pressures, 13.6 and 34 atm, which also show relatively sharp  $^{31}\text{P}$  peaks at all T. The lack of peak broadening at higher  $\text{H}_2$  pressures qualitatively suggested faster chemical exchange, which makes intuitive sense because higher  $\text{H}_2$  pressures result in greater dissolved  $\text{H}_2$  concentrations and increased rates of  $\text{H}_2$  binding to NiML complexes. This trend of increased chemical exchange rates at higher gas pressures was quantified explicitly for  $\text{H}_2$  binding to **2** (see Figures S45-S46). Thus, to ensure rigorously fast exchange rates and reliable determination of binding parameters, the binding equilibria in this work were studied under elevated gas pressures (6.8 and 13.6 atm for  $\text{H}_2$  binding to **2**; 34 and 51 atm, respectively, for  $\text{H}_2$  and  $\text{N}_2$  binding to **1**). One exception is the case of  $\text{H}_2$  binding to **3**, where  $\text{H}_2$  binding is so favorable that sub-ambient pressures (0.1 atm) are needed to establish a measurable equilibrium between **3** and  $\text{3-H}_2$ . This special case was discussed in the main text, and the resulting binding parameter estimates were supported by additional experiments (Figures S24-S26).

In addition to using elevated gas pressures where possible and visually inspecting the broadness of the  $^{31}\text{P}$  NMR resonances, two different quantitative approaches were carried out to validate the assumption of rigorously fast chemical exchange. The first of these approaches involved extracting  $\text{rate}_{\text{ex}}$  values via  $^{31}\text{P}$  NMR lineshape simulations at various T (at 1 atm  $\text{H}_2$ ; see methods section C for details).<sup>11,13-16</sup> With the known dependence of  $\text{rate}_{\text{ex}}$  on T in hand, along with the peak separation ( $\delta_A - \delta_B$ ), we were able to evaluate the conditions (T and  $P_{\text{H}_2}$ ) for which equation S10 is true. Table S1 shows the results of this analysis for  $\text{H}_2$  binding to complexes **1-3** under 1 atm  $\text{H}_2$ , where the minimum T required for fast chemical exchange was determined based on measured  $\text{rate}_{\text{ex}}$  at various T.

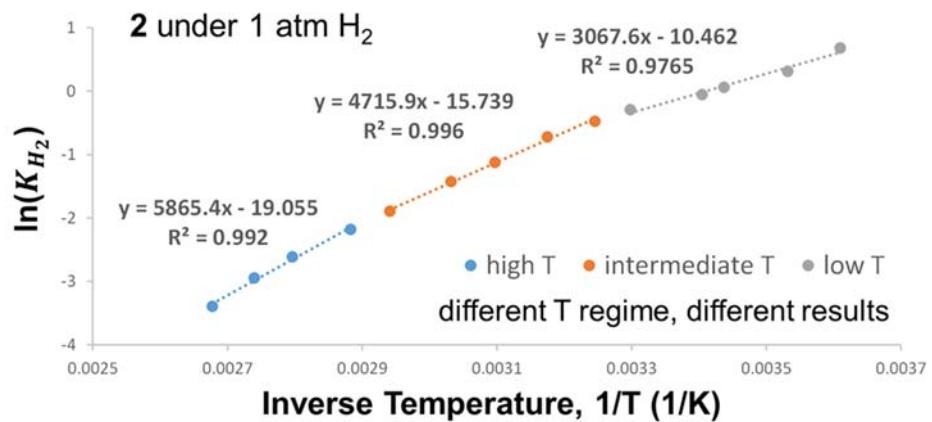
**Table S1.** Comparison of  $^{31}\text{P}$   $\delta_{\text{NiML}}$ ,  $\delta_{(\text{H}_2)\text{NiML}}$ , and peak separation ( $\delta_{\text{NiML}} - \delta_{(\text{H}_2)\text{NiML}}$ ) for the NiML complexes **1-3**, and the minimum T at 1 atm  $\text{H}_2$  for fast interconversion of NiML and ( $\eta^2\text{-H}_2$ )NiML.

complex (M)	$^{31}\text{P}$ $\delta$ (ppm) <sup>a</sup>		Peak Separation, $\Delta v$		Minimum T for Fast Exchange <sup>b</sup>	
	$(\eta^2\text{-H}_2)\text{NiML}$	NiML	161.9	202.4	161.9 MHz	202.4 MHz
<b>1</b> (Al)	44.3	30.7	2200	2750	> 292	> 297
<b>2</b> (Ga)	56.9	37.5	3130	3920	> 308	> 313
<b>3</b> (In)	67.5	44.2	3770	4710	> 341	> 347

<sup>a</sup>Chemical shifts (in toluene-d<sub>8</sub>) are the high T convergence for NiML (under 1 atm Ar) and the low T convergence for ( $\eta^2\text{-H}_2$ )NiML (under high  $\text{H}_2$  pressure). <sup>b</sup>Minimum T is for 1 atm  $\text{H}_2$ ; the minimum T required for fast exchange decreases significantly with increasing  $\text{H}_2$  pressure (see Figures S45-S46 for exchange rate dependence on  $P_{\text{H}_2}$ ).

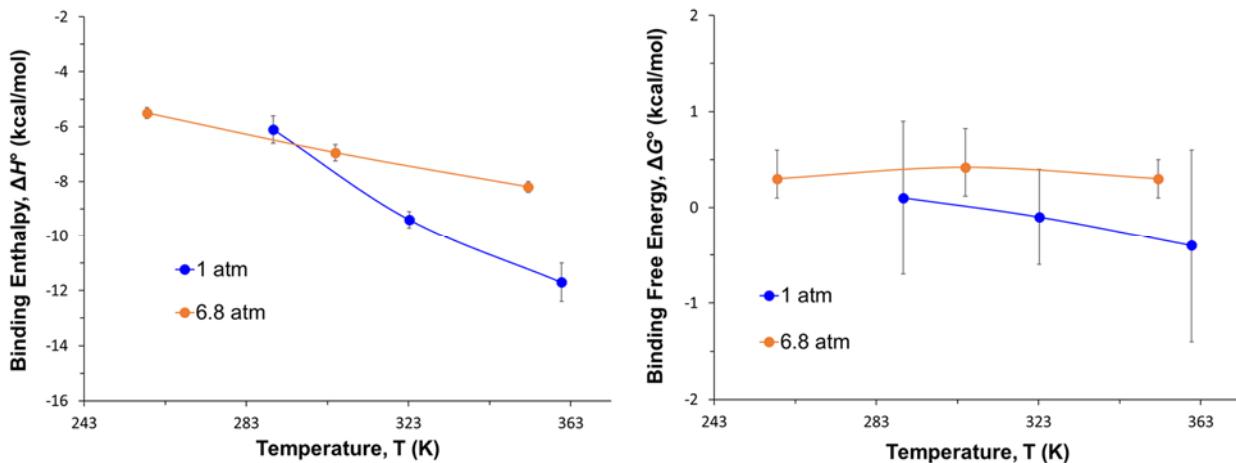
Table S1 and Figure S1 illustrate the dramatic effect of T on the exchange rate. It is ideal to study binding equilibria over a wide T range, as this will in principle permit obtaining more data points that sample a larger portion of the equilibrium, which will in turn allow for a more reliable van't Hoff analysis from which to extract thermodynamic parameters. The tabulated data show that rigorously fast interconversion of **2** and **2**-H<sub>2</sub> under 1 atm H<sub>2</sub> only occurs when T is >~310 K, and so data collected at T <~310 K (at 1 atm H<sub>2</sub>) will lead to the breakdown of the fast exchange assumption (Table S1). As the H<sub>2</sub> pressure is increased, the exchange rate increases for a given T and fast exchange becomes an increasingly valid assumption at lower T, which allows for more data points over a wider T range to be included in van't Hoff analysis. We note that performing NMR lineshape analyses can be quite challenging and time-intensive, and so we only performed this analysis extensively at 1 atm H<sub>2</sub> (see methods section C for details on NMR lineshape simulations).

The second approach for quantitative validation of fast exchange involves close examination of the van't Hoff plots (and the resulting thermodynamic values) obtained under different temperature ranges. This approach is also helpful in assessing the magnitude of potential errors in thermodynamic values associated with incorrect application of the fast exchange assumption. Ideally, if fast exchange holds true for all T included in the van't Hoff analysis, then the binding parameters extracted from the slope and y-intercept of the van't Hoff plot for any smaller T subrange should not differ significantly from those obtained from the trendline for the full T range. As an example, Figure S2 shows the van't Hoff plot for H<sub>2</sub> binding to **2** under 1 atm pressure subdivided into three T subranges. The linear trendline equations for each T subset illustrate the stark differences for measurements obtained across the different T regimes.



**Figure S2.** The van't Hoff plot for H<sub>2</sub> binding to **2** under 1 atm H<sub>2</sub> subdivided into three T regimes: “low” (277 to 303 K), “intermediate” (308 to 340 K), and “high” (346 K to 368 K).

Next, the thermodynamic parameters ( $\Delta H^\circ$ ,  $\Delta S^\circ$ , and  $\Delta G^\circ$ ) were determined from the van't Hoff plots in each of the T subsets. Figure S3 shows plots of  $\Delta H^\circ$  (left) and  $\Delta G^\circ$  (right; calculated at 298 K) as a function of the T regimes. For the T axis, the average T of each T subset was used. Although it is not shown, it should be noted that the plot of  $\Delta S^\circ$  vs. T regime has a nearly identical profile to  $\Delta H^\circ$  plot. Analogously, subdividing the van't Hoff plot into 3 T regimes was also performed for the H<sub>2</sub> binding equilibrium with **2** under 6.8 atm H<sub>2</sub>, and the resulting  $\Delta H^\circ$  and  $\Delta G^\circ$  (at 298 K) values as a function of T regime are also plotted in Figure S3 for comparison. Ideally, the  $\Delta H^\circ$  and  $\Delta G^\circ$  (at 298 K) values determined from van't Hoff analysis should not vary significantly based on the T regime in which data was collected. Thus, flat plots in Figure S3 are suggestive of ideal fast exchange behavior and are indicative that the thermodynamic results are the same regardless of which T subsets are considered for van't Hoff analysis (as should be the case). This seen to be essentially true for **2** under 6.8 atm H<sub>2</sub>, and will only hold true to a greater extent for the higher pressure 13.6 atm H<sub>2</sub> data set, but clearly is not true for the 1 atm H<sub>2</sub> data set (Figure S3).



**Figure S3.** Plot of  $\Delta H^\circ$  (left) and  $\Delta G^\circ$  (right; calculated at 298 K based on  $\Delta H^\circ$  and  $\Delta S^\circ$ ) vs. average T of data subset for  $\text{H}_2$  binding to **2** at 1 and 6.8 atm  $\text{H}_2$ . Error bars represent the standard deviation in each value, which are larger compared to van't Hoff analysis of the full data set because there are less data points in the regression analysis for each T regime subset. At 1 atm  $\text{H}_2$ :  $\Delta H^\circ = -11.7(7)$ ,  $-9.4(3)$ , and  $-6.1(5)$  kcal/mol;  $\Delta S^\circ = -38(2)$ ,  $-31(1)$ , and  $-21(2)$  cal/mol·K; and  $\Delta G^\circ = -0.4(1.0)$ ,  $-0.1(5)$ , and  $+0.1(8)$  kcal/mol for the high, intermediate, and low T regimes, respectively. At 6.8 atm  $\text{H}_2$  (with two subsets):  $\Delta H^\circ = -7.7(2)$  and  $-6.4(4)$  kcal/mol;  $\Delta S^\circ = -27.1(5)$  and  $-24.0(1.4)$  cal/mol·K; and  $\Delta G^\circ = +0.4(2)$  and  $+0.5(6)$  kcal/mol for high (300 to 368 K) and low T (240 to 299 K) regimes, respectively.

Clearly the  $\Delta H^\circ$  and  $\Delta S^\circ$  values obtained for different T subsets at 1 atm  $\text{H}_2$  are very different, and their significant temperature-dependence can be attributed to the breakdown of the assumption of fast exchange at 1 atm  $\text{H}_2$  as T decreases (Figure S3). Intriguingly, despite the clear breakdown in the fast exchange assumption at 1 atm  $\text{H}_2$ ,  $\Delta G^\circ$  values *were found to be largely invariant across the different T regime subsets*. The greater robustness of  $\Delta G^\circ$  has been well-documented in the literature, as the covariance of  $\Delta H^\circ$  and  $\Delta S^\circ$  can lead to compensation effects which leave  $\Delta G^\circ$  unchanged.<sup>11,17</sup> Nevertheless, incorrect application of the fast exchange assumption for the 1 atm  $\text{H}_2$  data set gives a  $\Delta G^\circ$  value for  $\text{H}_2$  binding to **2** that deviates by  $\sim 0.5$  kcal/mol from that obtained with proper considerations at higher  $\text{H}_2$  pressures (i.e.  $\Delta G^\circ = +0.6(2)$  kcal/mol; Table 2). Given the potential for introducing error in thermodynamic parameters,<sup>2</sup> we also validated the fast exchange assumption for other binding equilibria (Figures S4-S6).

*Caution:* The van't Hoff plot for the full dataset in Figure S2 has a reasonably high  $R^2$  value of 0.983 over the full T range, and as such it easily could be mistaken for a linear plot suitable for extracting thermodynamic parameters. However, both qualitative and quantitative analyses clearly show the dramatic effects of T on the exchange rate and illustrate the danger of applying the assumption of fast exchange to extract thermodynamic parameters for an equilibrium without carefully considering the validity of this assumption under different T and P conditions.

#### PEEK Cells: Pressure Treatment

High-pressure studies at 6.8 atm and 13.6 atm  $\text{H}_2$ , from which thermodynamic parameters for  $\text{H}_2$  binding to **2** were extracted, were carried out in PEEK cells pressurized with an ISCO syringe pump which maintains a constant  $P_{\text{H}_2}$ .<sup>8</sup> However, the volume of the PEEK cell in the NMR instrument over which T is varied is small relative to that of the entire high-pressure gas line, and so the local pressure and  $\text{H}_2$  concentration in solution should still be perturbed by local variations in T similarly to the closed system case. Therefore, we believe that the best assumption is still to treat  $P_{\text{H}_2}$  as varying with T using Guy Lussac's Law, but in light of the ambiguity of this "locally heated and cooled" open system, Table S2 shows how assuming constant  $P_{\text{H}_2}$  would impact the thermodynamic results for  $\text{H}_2$  binding to **2**.

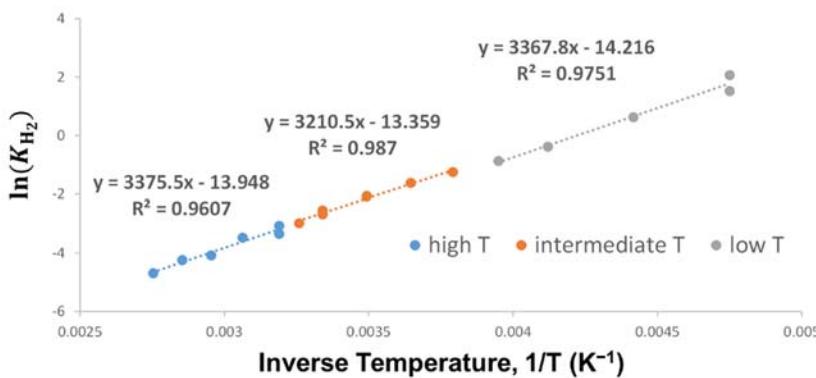
Relatively minor differences are seen in the resulting values for  $\Delta H^\circ$  (−4.9 to −6.6 kcal/mol) and  $\Delta S^\circ$  (−18.5 to −23.8 cal/mol·K) depending on which assumptions are made regarding the dependence of  $P_{H_2}$  on T (Table S2). Importantly, regardless of which assumptions are made,  $\Delta G^\circ$  remains invariant in all cases ( $0.6 \pm 0.2$  kcal/mol). The final values reported in the main text are from the last row in Table S2, which is a combined linear regression of the van't Hoff plot that uses both the 6.8 and 13.6 atm datasets with the assumption that  $P_{H_2}$  varies with T in accordance with Guy Lussac's Law.

Collectively, the analyses presented in this section illustrate that  $\Delta G^\circ$  is a more reliable and robust value than  $\Delta H^\circ$  and  $\Delta S^\circ$  to compare between complexes **1–3** and with the binding energetics for other complexes reported in the literature.

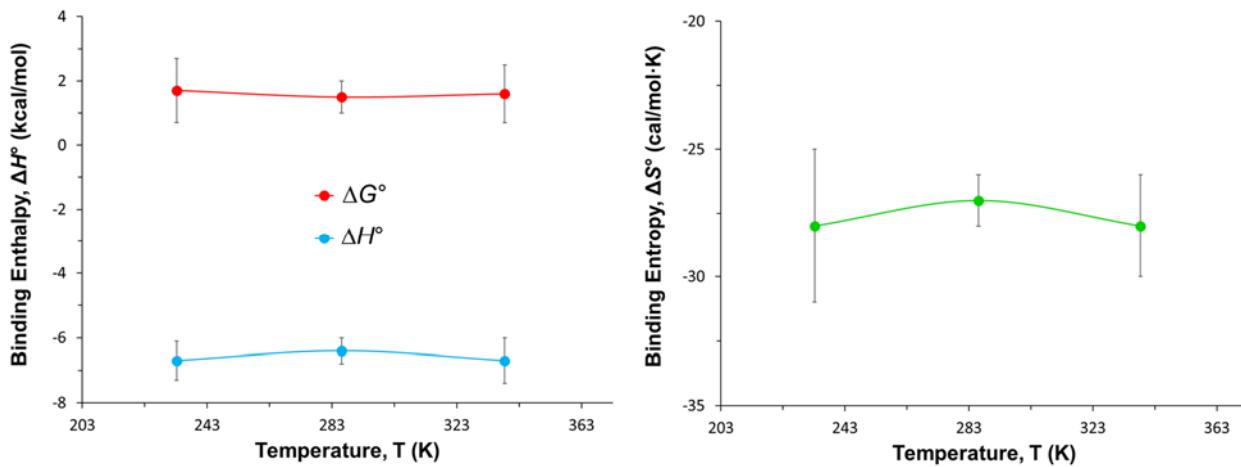
**Table S2.** Thermodynamic parameters for H<sub>2</sub> binding to **2** categorized by data sets (data collected under 6.8 atm or 13.6 atm H<sub>2</sub>, or both), fitting method (van't Hoff or non-linear <sup>31</sup>P δ vs. T), and treatment of P (vary with T vs. constant).

H <sub>2</sub> Pressure (atm)	Fit Type	Assumption	Fit Quality	# pts	T Range (K)	$\Delta H^\circ$ (kcal/mol)	$\Delta S^\circ$ (cal/[mol·K])	$\Delta G^\circ$ (kcal/mol)
6.8	van't Hoff	P α T	$R^2 = 0.992$	15	> 240 K	−6.6 (± 0.2)	−23.8 (± 0.6)	+0.5 (± 0.2)
6.8	non-linear	P α T	$Res^2/pt = 0.13$	17	200 to 370 K	−6.8	−24.5	+0.5
6.8	van't Hoff	const. P	$R^2 = 0.991$	15	> 240 K	−6.0 (± 0.2)	−21.7 (± 0.5)	+0.5 (± 0.2)
6.8	non-linear	const. P	$Res^2/pt = 0.12$	17	200 to 370 K	−6.2	−22.4	+0.5
13.6	van't Hoff	P α T	$R^2 = 0.993$	9	> 240 K	−5.5 (± 0.2)	−20.5 (± 0.6)	+0.7 (± 0.2)
13.6	non-linear	P α T	$Res^2/pt = 0.05$	12	200 to 360 K	−5.8	−21.7	+0.6
13.6	van't Hoff	const. P	$R^2 = 0.992$	9	> 240 K	−4.9 (± 0.2)	−18.5 (± 0.6)	+0.6 (± 0.2)
13.6	non-linear	const. P	$Res^2/pt = 0.05$	12	200 to 360 K	−5.2	−19.6	+0.6
6.8, 13.6 average	non-linear	P α T	–	29	200 to 370 K	−6.3	−23.1	+0.6
6.8, 13.6 average	non-linear	const. P	–	29	200 to 370 K	−5.7	−21.0	+0.6
6.8, 13.6 combined fitting	non-linear	P α T	–	29	200 to 370 K	−6.7	−24.2	+0.5
6.8, 13.6 average	van't Hoff	P α T	–	24	> 240 K	−6.0 (± 0.8)	−22 (± 2)	+0.6 (± 0.2)
6.8, 13.6 average	van't Hoff	const. P	–	24	> 240 K	−5.4 (± 0.8)	−20 (± 2)	+0.6 (± 0.2)
6.8, 13.6 combined regression	van't Hoff	P α T	–	24	> 240 K	−6.3 (± 0.2)	−23.0 (± 0.7)	+0.6 (± 0.3)

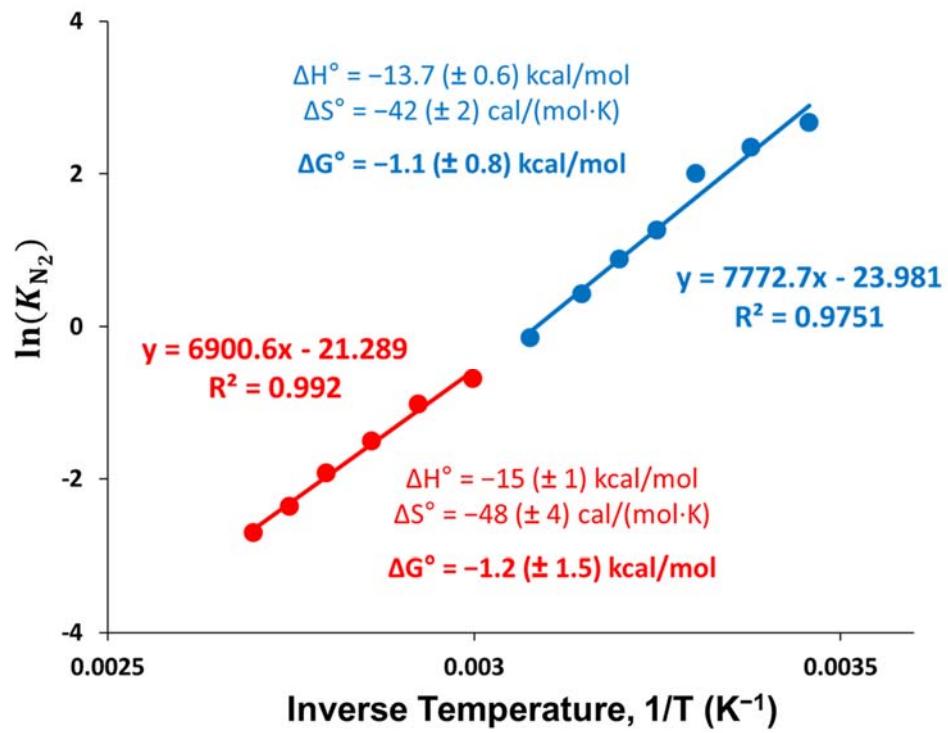
#### Validation of Fast Exchange Rate Assumption for other Binding Equilibria



**Figure S4.** van't Hoff plot for H<sub>2</sub> binding to **1** under 34 atm H<sub>2</sub> subdivided into three T regimes: “low” (210 to 253 K), “intermediate” (263 to 307 K), and “high” (313 to 368 K).



**Figure S5.** Plots of  $\Delta H^\circ$  (left) and  $\Delta G^\circ$  (right; at 298 K) vs. T for  $\text{H}_2$  binding to **1** under 34 atm  $\text{H}_2$ . Error bars represent the standard deviation in each value. Essentially no T dependence was observed for all thermodynamic parameters.  $\Delta H^\circ = -6.7(7)$ ,  $-6.4(4)$ , and  $-6.7(6)$  kcal/mol;  $\Delta S^\circ = -28(2)$ ,  $-27(1)$ , and  $-28(3)$  cal/mol·K;  $\Delta G^\circ = +1.6(9)$ ,  $+1.5(5)$ , and  $+1.7(1.0)$  kcal/mol for the high, intermediate, and low T regimes, respectively.



**Figure S6.** van't Hoff analysis for  $\text{N}_2$  binding equilibrium with **3** under 1 atm  $\text{N}_2$  ( $T = 288$  to  $370$  K), plotted as two T subsets: high (333 to 370 K) and intermediate (289 to 325 K). Both T subsets yield identical  $\Delta H^\circ$ ,  $\Delta S^\circ$ , and  $\Delta G^\circ$  values, within experimental error (see labels above). Low T data ( $< 288$  K) was not considered for van't Hoff analysis based on the observation of significant peak broadening.

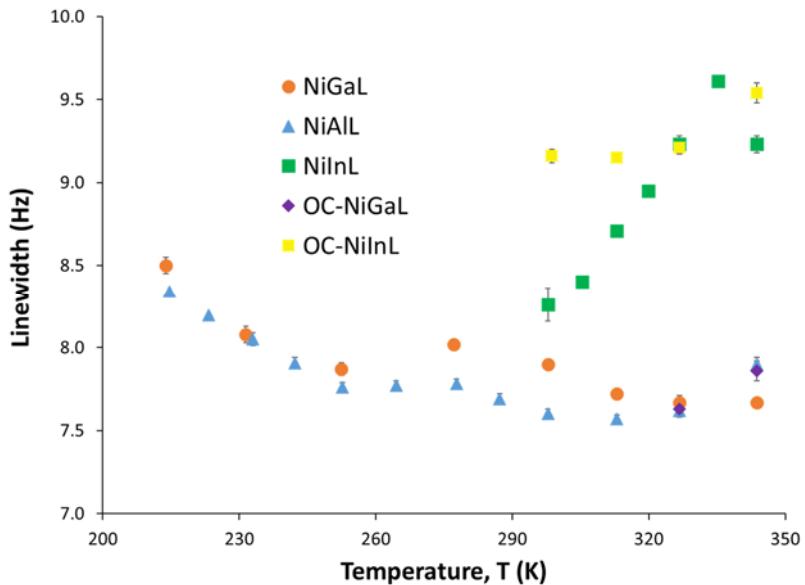
### C. Kinetics Studies: Rates of H<sub>2</sub> Self-Exchange and H<sub>2</sub> Loss from <sup>31</sup>P NMR Lineshape Analysis

*Data Analysis Procedure.* The rates of self-exchange, which involves the interconversion of ( $\eta^2$ -H<sub>2</sub>)NiML and NiML, were determined via a global lineshape analysis of VT <sup>31</sup>P NMR spectra collected in toluene-d<sub>8</sub> over a wide T range (213 to 343 K). The exchange rate (rate<sub>ex</sub> in s<sup>-1</sup>), or the frequency of chemical exchange, was determined at each T using gNMR version 5.0 and the associated suite of programs (gCVT and gSPG) to find the best least-squares fit to the experimental spectrum.<sup>18</sup> VT <sup>31</sup>P NMR spectra were simulated using a two-site, non-mutual exchange model,<sup>18,19</sup> with the following input parameters for NiML and ( $\eta^2$ -H<sub>2</sub>)NiML complexes: chemical shifts ( $\delta$ ), intrinsic linewidths (W) and relative equilibrium concentrations (C).

*Explanation of Input Parameters for Simulation.* Factors which could potentially contribute to the broadness of the observed <sup>31</sup>P NMR resonances include: (1) intrinsic linewidths (W) of NiML and ( $\eta^2$ -H<sub>2</sub>)NiML; (2) broadening from quadrupolar nuclei; (3) broadening from coupling to other nuclei; (4) broadening from magnetic field inhomogeneity and sub-optimal shimming; and (5) broadening from chemical exchange.<sup>11,18</sup> In order to extract accurate exchange rates, it is critical to isolate the broadening arising from chemical exchange from that attributable to these other processes. In the case of our system, no quadrupolar nuclei are present, and the <sup>31</sup>P nuclei in NiML and ( $\eta^2$ -H<sub>2</sub>)NiML are not coupled to any other nuclei (note: <sup>31</sup>P NMR spectra were collected with <sup>1</sup>H- and <sup>13</sup>C-decoupling). Both  $\delta$  and W were found to vary slightly as a function of T. To be as precise as possible, both  $\delta$ (T) and W(T) were measured for NiML (under 1 atm Ar) by VT <sup>31</sup>P NMR spectroscopy for each T. The same samples were then pressurized with 1 atm H<sub>2</sub>, and VT <sup>31</sup>P NMR spectra were again collected at the same set of T. By collecting spectra for samples of NiML and ( $\eta^2$ -H<sub>2</sub>)NiML at the exact same concentration and solution volume, in the same J. Young NMR tubes, and with the same NMR instrument (with automatic tuning and shimming with Bruker Topshim sequence), the irregular contributions of magnetic field inhomogeneity and sample shimming to the <sup>31</sup>P NMR lineshapes would be accounted for as much as possible in the measurements of intrinsic linewidths (W) at each T.

In contrast to NiML, a few assumptions were needed in order to estimate  $\delta$  and W for the ( $\eta^2$ -H<sub>2</sub>)NiML complexes because of the interconversion of ( $\eta^2$ -H<sub>2</sub>)NiML and NiML species. We chose (OC)NiML as model complexes to estimate  $\delta$  and W at a given T for (L')NiML (L' = H<sub>2</sub>).<sup>20</sup> Because CO is bound irreversibly in (OC)NiML, no chemical exchange occurs under 1 atm of Ar. The average ratio of the linewidths of (OC)NiML to NiML was found to be close to unity (1.0 for Ga, 1.027 for In), and so those factors were used to estimate W for ( $\eta^2$ -H<sub>2</sub>)NiML based on the measured W for NiML at a given T. By analogy, for NiAlL (1), for which no CO adduct had been isolated at the time of this study, the linewidth ratio of the bound (H<sub>2</sub>) to unbound species was assumed to be ~ 1.0 (as was the case for M = Ga and In).

The relative concentrations (C) of NiML and ( $\eta^2$ -H<sub>2</sub>)NiML at each T were based on either the relative peak integrations (for slow exchange) or the observed <sup>31</sup>P peak position (for fast exchange), as described in section B. Of note, iteration of the relative concentrations was performed to obtain the best fit for each experimental spectrum, and the final C values obtained were all nearly identical to the initial input values in all cases. With the known  $\delta$ , W, and C input parameters for both NiML and ( $\eta^2$ -H<sub>2</sub>)NiML for a given T, full lineshape iteration was then performed by variation of the exchange rate to obtain the best least-squares fit of the simulated spectra to the experimental spectra. The output of the simulation included the exchange rate that gave the best-fit simulation (and associated uncertainty) for each NiML sample (M=Al, Ga, In) at each T (all under 1 atm H<sub>2</sub>).



**Figure S7.** Linewidths (W in Hz) of VT  $^{31}\text{P}$  NMR spectra (161.9 MHz) for NiML and (OC)NiML complexes in toluene-d<sub>8</sub> (~7.5 mM in 0.70 mL) under 1 atm Ar. The ratio of the linewidths of (OC)NiML at high T (> 300 K) relative to those of the corresponding NiML complexes was used to estimate the intrinsic linewidths of  $(\eta^2\text{-H}_2)\text{NiML}$ .

*Determination of Rate Constants and Activation Parameters for H<sub>2</sub> Loss.* The rate constants for H<sub>2</sub> loss from  $(\eta^2\text{-H}_2)\text{NiML}$ ,  $k_{\text{loss}}$ , were also extracted at each T using equations S11-S12, in conjunction with the exchange rates determined via NMR lineshape simulations.<sup>18</sup> The derivation of an expression for  $k_{\text{loss}}$  as a function of these variables is shown in the series of equations below. Chemical exchange occurs via unimolecular H<sub>2</sub> loss from  $(\eta^2\text{-H}_2)\text{NiML}$  and subsequent binding of H<sub>2</sub> to NiML, where H<sub>2</sub> loss is the rate-limiting step for self-exchange.

$$\text{rate}_{\text{ex}} \cong \text{rate}_{\text{loss}} = k_{\text{loss}} \cdot [(\text{H}_2)\text{NiML}] \quad (\text{S11})$$

$$k_{\text{loss}} = \frac{\text{rate}_{\text{ex}}}{[(\text{H}_2)\text{NiML}]} \quad (\text{S12})$$

Upon obtaining  $k_{\text{loss}}$  for complexes **1**–H<sub>2</sub>, **2**–H<sub>2</sub>, and **3**–H<sub>2</sub> at various T, Eyring plots of  $\ln(k_{\text{loss}}/T)$  vs. 1/T allow for the activation parameters for H<sub>2</sub> loss ( $\Delta H_{\text{loss}}^{\ddagger}$ ,  $\Delta S_{\text{loss}}^{\ddagger}$ , and  $\Delta G_{\text{loss}}^{\ddagger}$ ) to be determined. Finally, comparison of  $\Delta G_{\text{loss}}^{\ddagger}$  values for H<sub>2</sub> loss and  $\Delta G_{\text{bind}}^{\ddagger}$  values for H<sub>2</sub> binding permits the tabulation of the free energy of activation values for H<sub>2</sub> binding ( $\Delta G_{\text{bind}}^{\ddagger}$ ).

## D. Additional Computational Details

Density functional theory (DFT) calculations were performed using the Gaussian 09 program package.<sup>21</sup> Four functionals (M06-L,<sup>22</sup> M06-D3, PBE0,<sup>23</sup> and PBE0-D3) and five basis sets (denoted as bs0 to bs4, Table S3) were evaluated. The TZ2P<sup>24</sup> basis set was used for EDA analysis,<sup>25</sup> as described below.

**Table S3.** Basis sets descriptions

Basis Set	Element				
Denotation	In	H <sub>2</sub>	Ni	N,P	C,H
bs0	def2-TZVPP&SDD	def2-TZVP	def2-TZVPP	def2-TZVP	def2-SVP
bs1	def2-TZVPP&SDD	def2-TZVPP	def2-TZVPP	def2-TZVP	def2-SVP
bs2	SDD & SDD	def2-TZVP	def2-TZVPP	def2-TZVP	def2-SVP
bs3	LANL2DZ	6-31G(d)	6-31G(d)	6-31G(d)	6-31G(d)
bs4	LANL2DZ	6-311G(d,p)	6-311G(d,p)	6-311G(d,p)	6-311G(d,p)
TZ2P	TZ2P	TZ2P	TZ2P	TZP	DZP

### Energy Decomposition Analysis

Energy decomposition analysis (EDA),<sup>25,26</sup> as implemented in the Amsterdam Density Functional (ADF 2016)<sup>27,28</sup> program package, was applied for the elucidation of the contributions to H<sub>2</sub>–Ni and N<sub>2</sub>–Ni bonding interactions. The (η<sup>2</sup>-H<sub>2</sub>)NiML complex is fragmented into H<sub>2</sub> and NiML, and the (N<sub>2</sub>)NiML complex is fragmented into N<sub>2</sub> and NiML. The EDA interaction energy is calculated by taking the electronic energy difference between the complex and its constituent fragments. EDA interaction energy is denoted as “ΔE<sub>int</sub>”, and includes neither the deformation energy of the fragments nor any thermal effects. The relationship between ΔE<sub>int</sub> and the binding free energy in solution, ΔG<sub>sol</sub>, is shown in equation S13.

$$\Delta G_{sol} = \Delta E_{int} + \Delta E_{deformation} + \Delta \Delta G_{solvation} + \Delta \Delta G_{thermal} \quad (S13)$$

ΔE<sub>deformation</sub> results from deforming the fragments from their optimal equilibrium structures to the geometries and electronic states they acquire in the adduct complex. ΔΔG<sub>solvation</sub> is the solvation energy of the binding reaction, or the energy difference upon moving from the gas phase into solution. ΔΔG<sub>thermal</sub> is the thermal correction to the free energy for the binding reaction.

EDA breaks the total interaction energy into four components:

$$\Delta E_{int} (\text{EDA}) = \Delta E_{elstat} + \Delta E_{Pauli} + \Delta E_{orb} + \Delta E_{disp} \quad (S14)$$

ΔE<sub>elstat</sub> corresponds to the attractive, quasi-classical electrostatic interaction between the charge densities of the fragments. ΔE<sub>Pauli</sub> corresponds to repulsive energy between electrons of the same spin due to the anti-symmetrized nature of the wavefunction. ΔE<sub>orb</sub> is obtained from the relaxation (i.e. mixing) of the fragment orbitals. Finally, ΔE<sub>disp</sub> describes the dispersive effects between the two fragments.

The extended transition state – natural orbitals for chemical valence (ETS-NOCV) method,<sup>29</sup> in combination with the energy decomposition scheme, is used to decompose the orbital interaction ΔE<sub>orb</sub> into contributions from specific NOCV pairs. The deformation density, Δρ, is partitioned into the different components (σ, π, δ) of the chemical bond. Each NOCV pair shows the electron flow, as pictured by red → blue, and allows for assignment of the orbital interactions between the two fragments. ETS-NOCV calculations were performed with the ADF program using PBE0-D3 with the TZ2P basis sets. Relativistic effects for In were included by applying the zeroth-order regular approximation (ZORA).<sup>30</sup> It should be noted that because the ETS-NOCV analysis is not completely implemented for meta-GGA or meta-hybrid functionals, such as M06-L and M06, we instead used the PBE0-D3 functional for these calculations.

## II. Neutron and X-ray structures of **3–H<sub>2</sub>** and NMR characterization of **1–H<sub>2</sub>**

**Table S4.** Structural parameters for **3–H<sub>2</sub>** (X-ray and neutron data at 100 K)

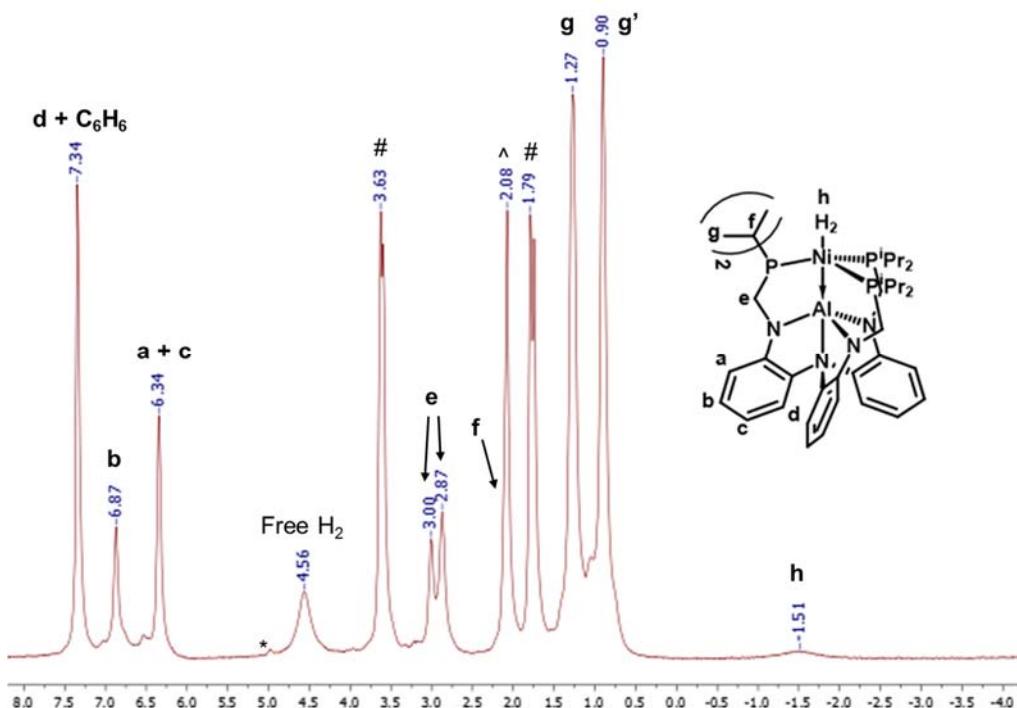
Metric	X-ray	neutron	Overlay of X-ray and neutron structures <sup>c</sup>
Ni-In (Å)	2.4789(2)	2.485(18)	
FSR <sup>a</sup>	0.93	0.93	
2.2502(4)	2.239(13)		
Ni-P	2.2521(4)	2.257(14)	
2.2831(4)	2.284(13)		
2.1097(10)	2.104(16)		
In-N <sub>amide</sub>	2.1127(11)	2.135(16)	
2.1217(12)	2.139(17)		
M-N <sub>apical</sub>	2.3658(11)	2.388(18)	
Ni to P <sub>3</sub> -plane (Å)	0.29	0.31	
In to N <sub>3</sub> -plane (Å)	0.50	0.52	
Ni-H	1.65(2), 1.58(2) <sup>b</sup>	1.61(2), 1.61(2)	
H-H	0.92(3) <sup>b</sup>	0.80(2)	
112.16(2)	111.2(5)		
P-Ni-P angle	120.20(2)	120.7(5)	
122.76(2)	122.6(5)		
N <sub>amide</sub> -In-N <sub>amide</sub> angle	111.73(4)	111.4(7)	
115.80(5)	115.9(8)		
116.48(4)	115.1(7)		
Ni-In-N <sub>apical</sub> angle	178.63(3)	178.0(7)	
H-Ni-H angle	33.1(9)	28.9(9)	

<sup>a</sup>Formal shortness ratio using Alvarez covalent radii for Ni, Ga, and In.<sup>31</sup> <sup>b</sup>The high quality of the X-ray structure (data collected to ~0.6 Å) allowed for the placement of the H<sub>2</sub> ligand from the difference map. However, the Ni–H and H–H bond distances from X-ray diffraction studies are not exceedingly reliable, which prompted their more precise determination via neutron diffraction. <sup>c</sup>In the overlay, the H<sub>2</sub> unit is shown in yellow for the neutron structure and in white for the X-ray structure.

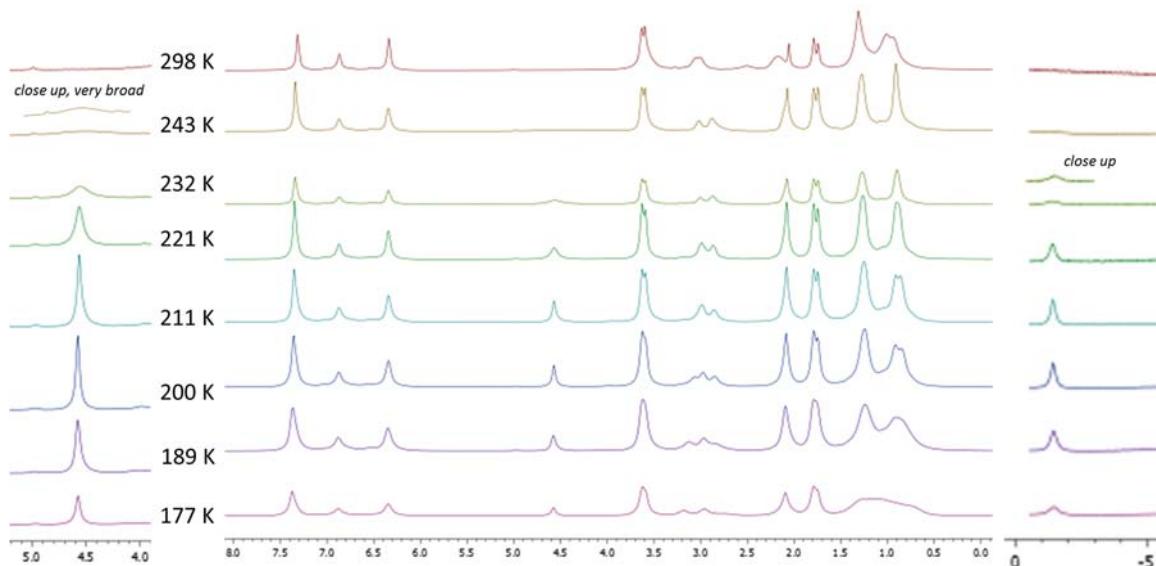
**Table S5.** Selected structural parameters for NiInL complexes (**3**, **3**–H<sub>2</sub>, and **3**–N<sub>2</sub>).

	<b>3</b>	<b>3</b> –N <sub>2</sub>	<b>3</b> –H <sub>2</sub> <sup>a</sup>
Ni–In	2.4573(12)	2.5256(7)	2.4789(2)
FSR <sup>b</sup>	0.92	0.95	0.93
Ni–P (avg)	2.252	2.311	2.262
Ni–H/N	–	1.848(3)	1.61(2), 1.61(2)
In–N <sub>apical</sub>	2.309(6)	2.384(5)	2.366(1)
In–N <sub>amide</sub> (avg)	2.119	2.1187	2.115
Ni to P <sub>3</sub> -plane	0.23	0.38	0.29
In to N <sub>3</sub> -plane	0.48	0.54	0.50

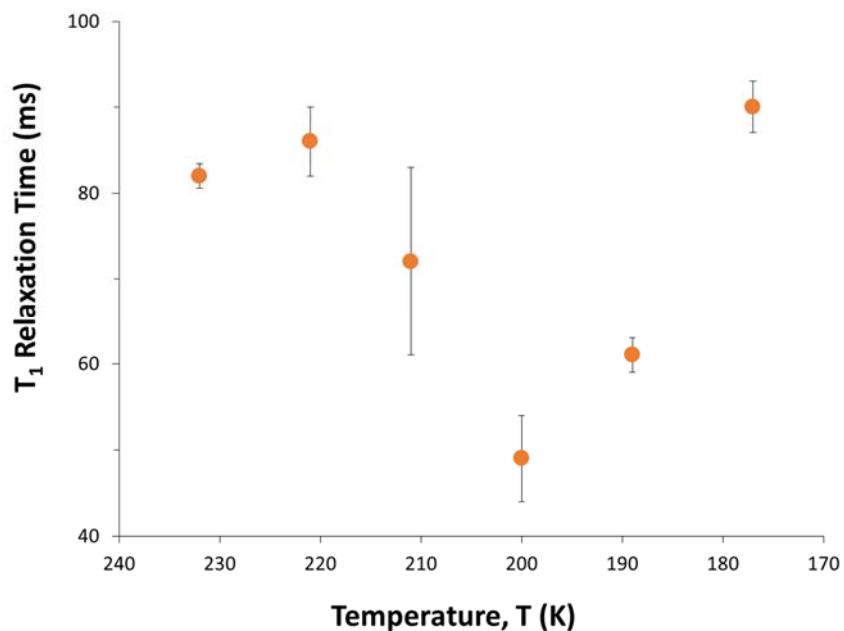
<sup>a</sup>Data shown for **3**–H<sub>2</sub> is from X-ray structure reported in this work at 100 K, with Ni–H distances given from the neutron structure. <sup>b</sup>FSR defined in Table S4, footnote a.



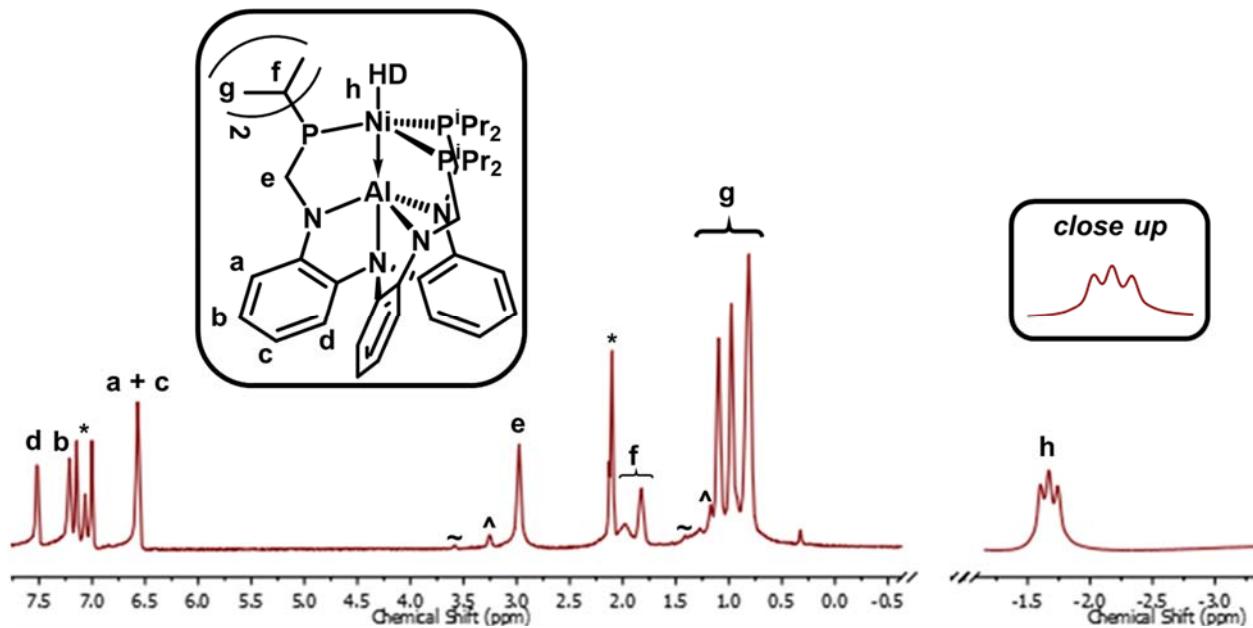
**Figure S8.** <sup>1</sup>H NMR spectrum (500 MHz, THF-*d*<sub>8</sub>, 232 K) of ( $\eta^2$ -H<sub>2</sub>)NiAlL (**1**–H<sub>2</sub>) generated *in-situ* by exposing NiAlL (~50 mM) to 34 atm H<sub>2</sub>. Low T and/or elevated H<sub>2</sub> pressure are needed to drive the binding equilibrium toward **1**–H<sub>2</sub>; refer to Figure S9 for the full VT <sup>1</sup>H NMR profile. Residual solvent peaks of THF (#), toluene (^), and C<sub>6</sub>H<sub>6</sub> are denoted, and a small NH peak of the NiLH<sub>3</sub> <sup>31</sup>P chemical shift standard (that forms from residual H<sub>2</sub>O) is denoted at 4.99 ppm (\*).



**Figure S9.** Stacked VT  $^1\text{H}$  NMR (500 MHz) of  $(\eta^2\text{-H}_2)\text{NiAIL}$  (**1** $\text{-H}_2$ ) generated *in-situ* from exposure of NiAIL (**1**) to 34 atm  $\text{H}_2$  in THF- $d_8$  ( $\sim 50$  mM). Close-ups of the free  $\text{H}_2$  region (4 to 5 ppm; left) and the bound  $\text{H}_2$  region ( $-5$  to 0 ppm; right) are also shown. At 298 K, no resonances for bound or free  $\text{H}_2$  can be identified, suggesting that  $\text{H}_2$  exchange is rapid relative to the  $^1\text{H}$  NMR timescale. At  $T \leq 232$  K, chemical exchange slows and distinct peaks for free and bound  $\text{H}_2$  are observed at 4.57 and  $-1.5$  ppm, respectively.



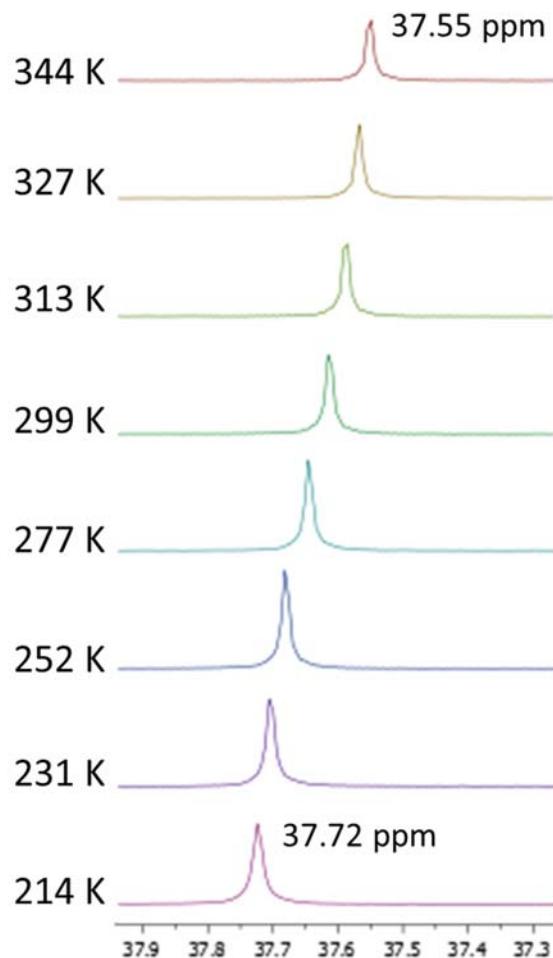
**Figure S10.** Plot of  $T_1$  relaxation time (in ms, at 500 MHz) of the bound  $\text{H}_2$  resonance of  $(\eta^2\text{-H}_2)\text{NiAIL}$  (**1** $\text{-H}_2$ ) vs.  $T$  (see experimental conditions and VT  $^1\text{H}$  NMR profile in Figure S9 above).  $T_1$  values were obtained every  $\sim 10$  K from 177 K to 232 K, with significant broadening of the bound  $\text{H}_2$  resonance precluding  $T_1$  measurements at higher  $T$ . The short  $T_1(\text{min})$  value of  $\leq 49$  ( $\pm 5$ ) ms at 200 K is indicative of an intact  $\text{H}_2$  ligand. Direct comparison of the  $T_1(\text{min})$  value for **1** $\text{-H}_2$  to those previously reported<sup>32</sup> for **2** $\text{-H}_2$  and **3** $\text{-H}_2$  is complicated by the fact that the latter were measured in toluene- $d_8$  (vs. THF- $d_8$ ) at lower concentrations ( $\sim 15$  mM vs.  $\sim 50$  mM) and under lower  $\text{H}_2$  pressure (1 atm vs. 34 atm).



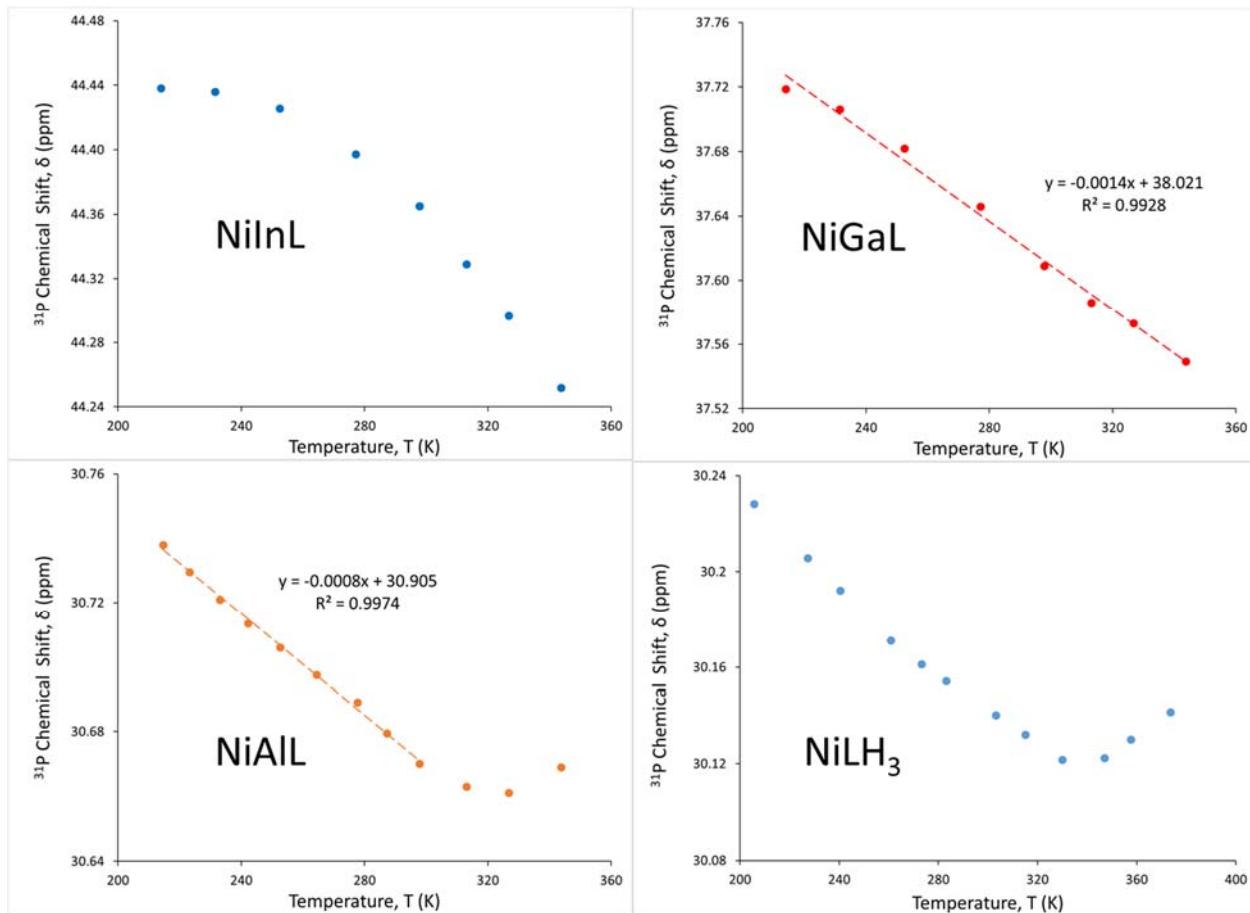
**Figure S11.**  $^1\text{H}$  NMR spectrum (500 MHz, toluene- $d_8$ , 213 K) of  $(\eta^2\text{-HD})\text{NiAIL}$  (**1-HD**) generated *in situ* by exposing NiAIL ( $\sim 7.5$  mM) to 3.8 atm HD. Residual solvent peaks of toluene (\*), THF (~), and diethyl ether (^) are denoted, and a close up of the hydride region is also shown ( $J_{\text{HD}} = 34.4$  Hz; right).

### **III. Data for Thermodynamic Binding Studies**

#### *Control VT NMR Experiments under Ar*

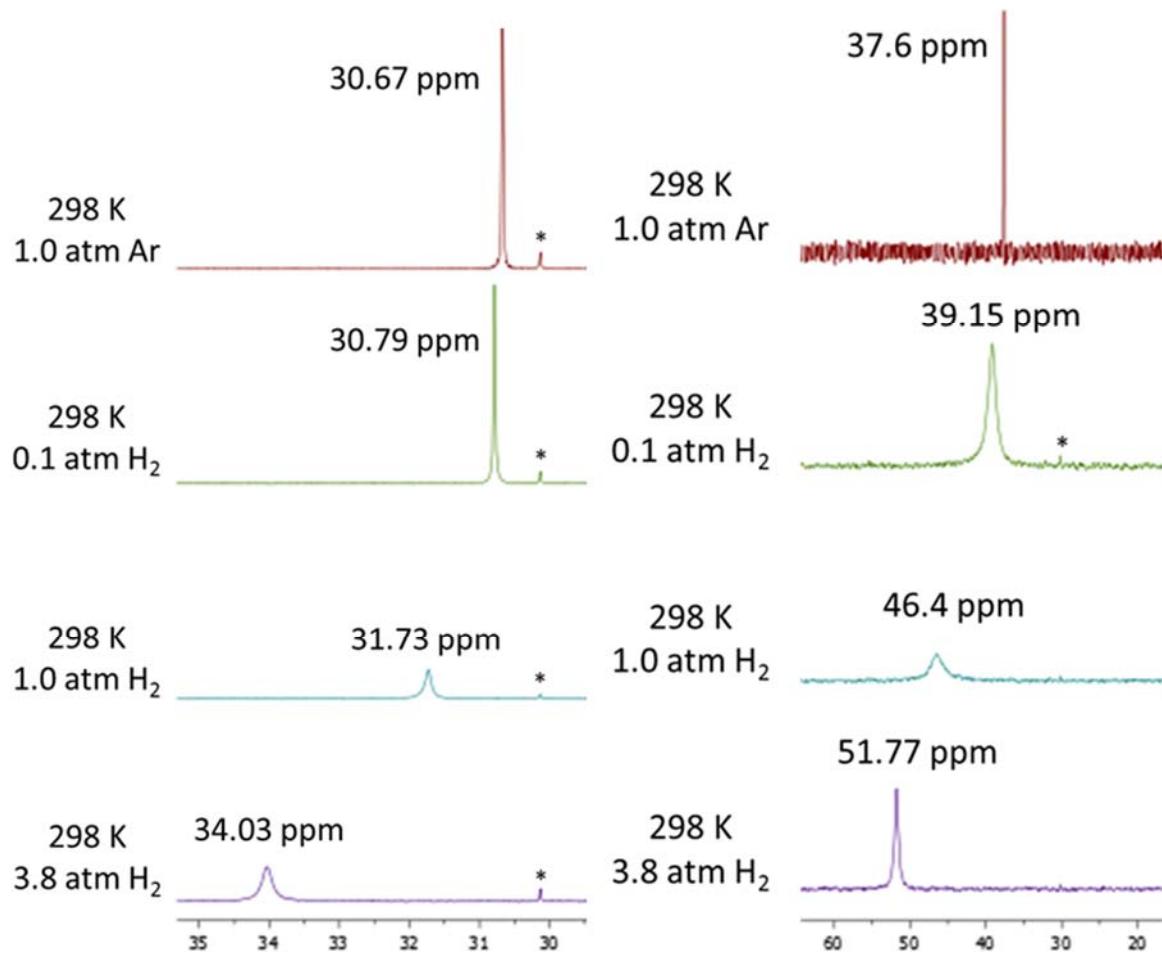


**Figure S12.** Stacked VT  $^{31}\text{P}$  NMR spectra (161.9 MHz) for NiGaL (2) in toluene- $d_8$  under 1 atm Ar from 214 to 344 K. The observed chemical shift ( $\delta$ ) changes by < 0.2 ppm in the spectra shown, and only changes by < 0.5 ppm from 193 K to 370 K. This control experiment shows that the chemical shift of **2** is virtually invariant with T in the absence of  $\text{H}_2$  or  $\text{N}_2$  gas, and thus significant changes in  $^{31}\text{P}$   $\delta$  upon varying T under  $\text{H}_2$  or  $\text{N}_2$  gas are due to interactions of  $\text{H}_2$  or  $\text{N}_2$  with NiGaL.

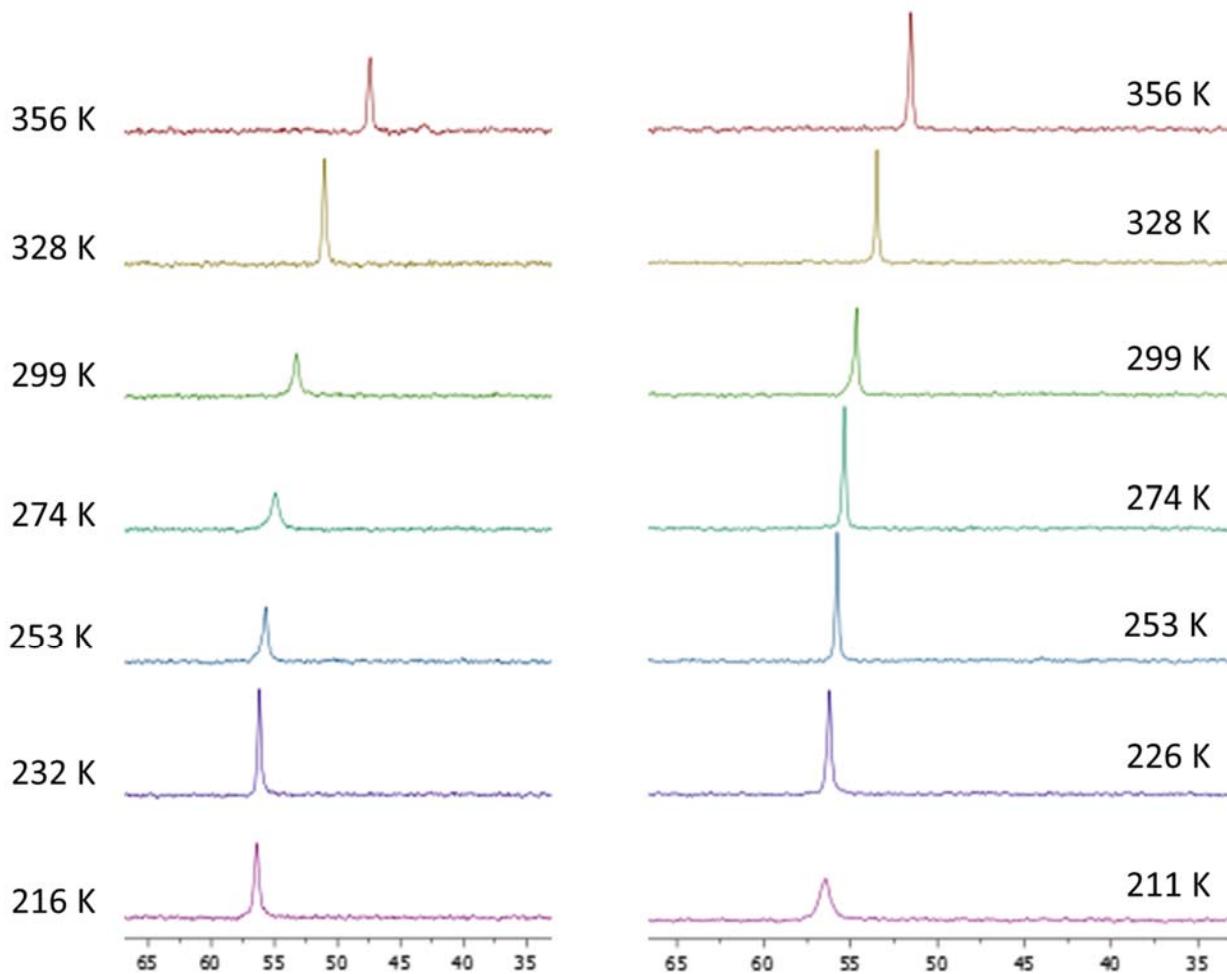


**Figure S13.**  $^{31}\text{P}$  NMR chemical shift dependence on temperature,  $\delta(T)$ , for NiAIL (1), NiGaL (2), NiInL (3), and NiLH<sub>3</sub> (4) in toluene-d<sub>8</sub> under 1 atm Ar. Over the T range of 213 to 344 K, the observed chemical shift changes by < 0.08, < 0.18, < 0.20, and < 0.12 ppm for 1, 2, 3, and 4, respectively.  $\delta(T)$  for NiML (plotted above) were used as input parameters for gNMR simulations of  $^{31}\text{P}$  NMR lineshapes (Figures S42-S44).  $^{31}\text{P}$  resonances observed in binding studies were referenced relative to the known chemical shifts of a NiLH<sub>3</sub> (4)<sup>33</sup> internal standard at all T.

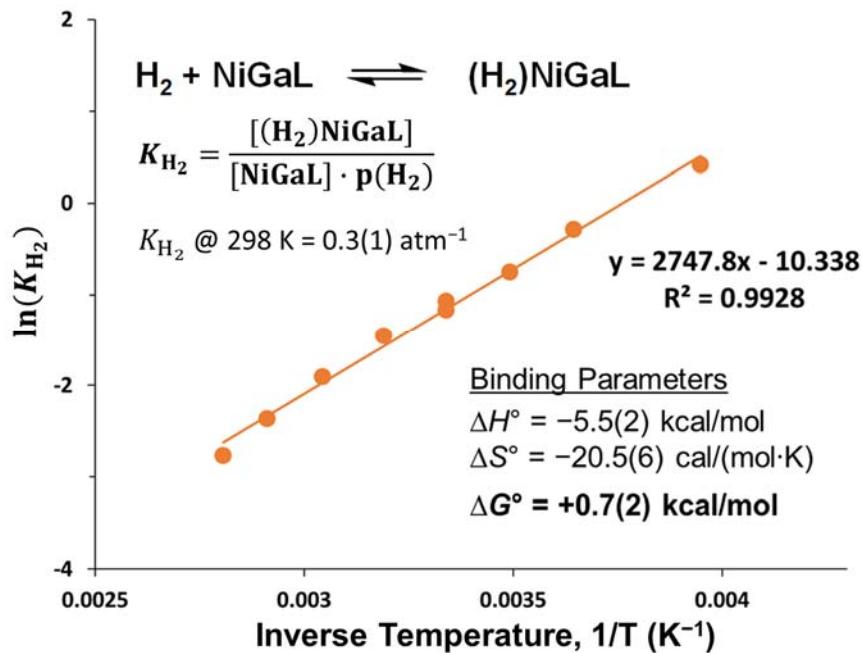
*VT NMR Experiments for H<sub>2</sub> Binding*



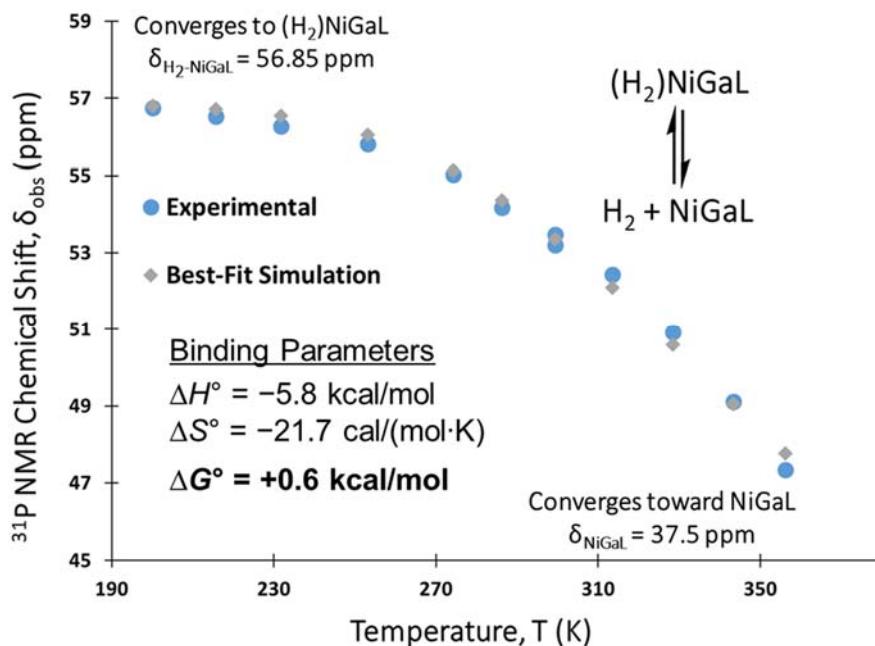
**Figure S14.** Comparison of  $^{31}\text{P}$  NMR spectra (161.9 MHz) for NiAlL (**1**, left) and NiGaL (**2**, right) at 298 K in toluene- $\text{d}_8$  under various pressures of  $\text{H}_2$  (0.1, 1.0, and 3.8 atm) and 1 atm Ar. The lone  $^{31}\text{P}$  resonance shifts downfield with increasing  $\text{H}_2$  pressure as the equilibrium shifts towards  $(\eta^2\text{-H}_2)\text{NiML}$ . The breakdown of the fast-exchange assumption is indicated by peak broadening.<sup>1,2</sup> Hence, thermodynamic binding studies were performed under elevated  $\text{H}_2$  pressures: 34 atm  $\text{H}_2$  for **1**, and 6.8 and 13.6 atm  $\text{H}_2$  for **2**. A small amount of the chemical shift standard,  $\text{NiLH}_3$  ( $\sim 30.1$  ppm), is denoted by an asterisk (\*).



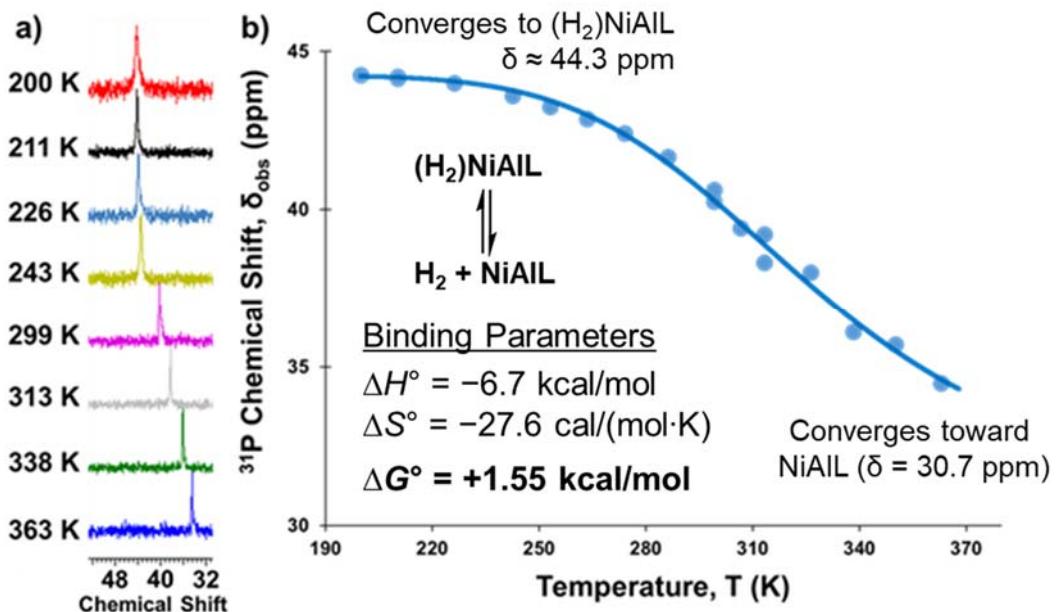
**Figure S15.** Stacked VT  $^{31}\text{P}$  NMR spectra (202.4 MHz) of NiGaL (**2**) under 13.6 atm  $\text{H}_2$  (left) and 34 atm  $\text{H}_2$  (right) obtained in toluene- $\text{d}_8$  ( $\sim 15$  mM in 0.30 mL) from 210 to 360 K. Data obtained under 13.6 atm  $\text{H}_2$  was used to obtain a van't Hoff plot (Figure S16), and averaging the results obtained at 6.8 atm and 13.6 atm  $\text{H}_2$  gave the final results for the thermodynamic parameters for  $\text{H}_2$  binding to **2** (Tables 2 and S2). Low T chemical shift convergence under 34 atm  $\text{H}_2$  was used to determine the chemical shift of **2**- $\text{H}_2$ .



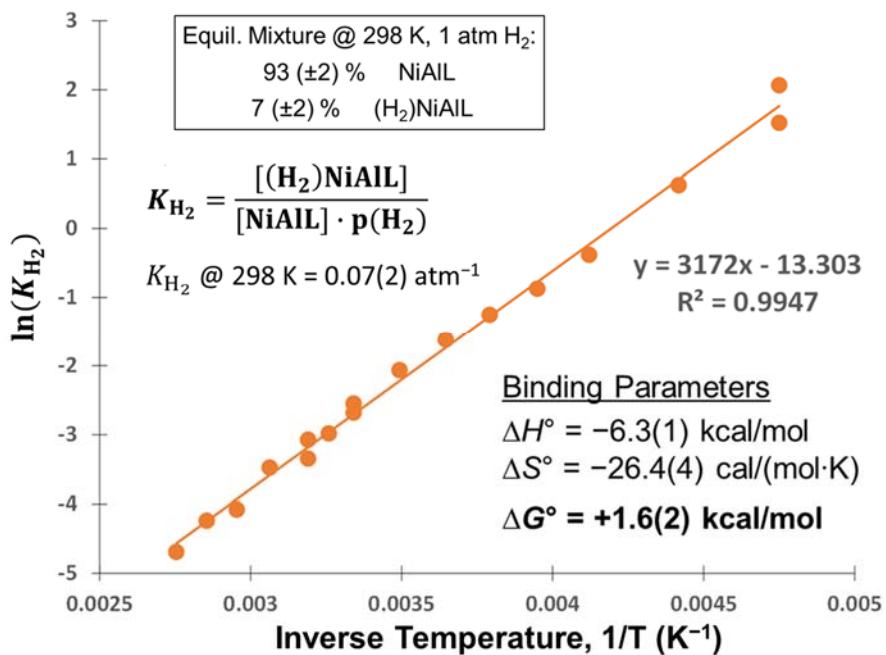
**Figure S16.** van't Hoff plot of  $\ln(K_{H_2})$  vs.  $1/T$  for  $H_2$  binding equilibrium to  $\mathbf{NiGaL}$  (**2**), based on VT  $^{31}\text{P}$  NMR data collected under 13.6 atm  $H_2$  from 250 to 356 K. The thermodynamic binding parameters ( $\Delta H^\circ$ ,  $\Delta S^\circ$ , and  $\Delta G^\circ$ ) and the associated uncertainties obtained from linear regression are also displayed above (standard state: 298 K, 1 atm  $H_2$ , 1 M of all other species, toluene- $d_8$ ). The final  $\Delta G^\circ$  value for  $H_2$  binding to **2** in toluene ( $0.6 \pm 0.3$  kcal/mol) was determined by a combined van't Hoff plot analysis of both the 6.8 and 13.6 atm datasets (Table S2).



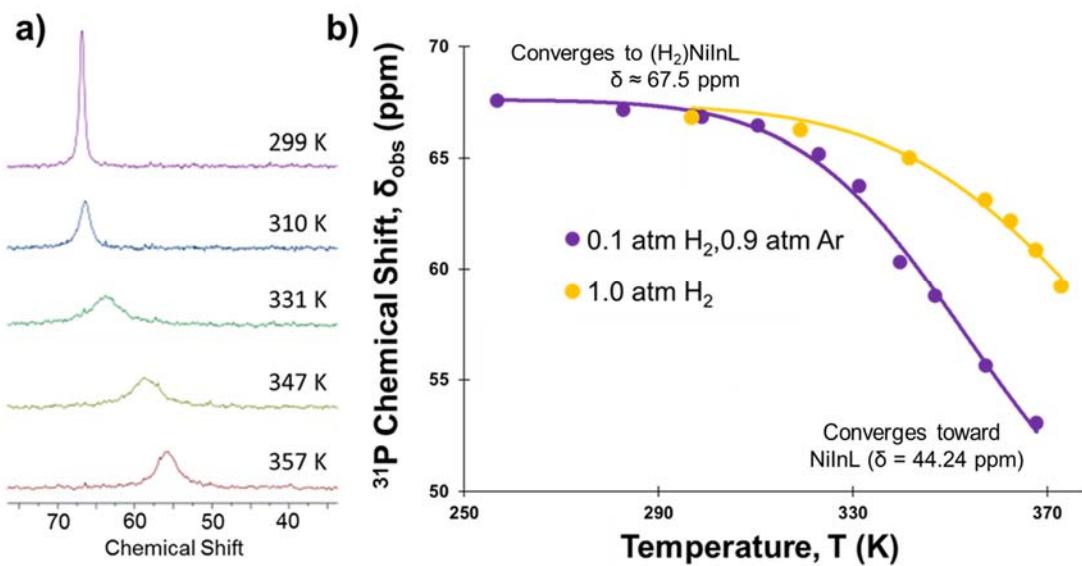
**Figure S17.** Plot of  $^{31}\text{P}$  NMR chemical shift ( $\delta_{\text{obs}}$ ) vs.  $T$  for VT  $^{31}\text{P}$  NMR data collected for  $\mathbf{NiGaL}$  (**2**) under 13.6 atm of  $H_2$  in toluene- $d_8$  from 193 to 356 K, with experimental data points (show as blue circles) and best-fit simulations (shown as gray diamonds).



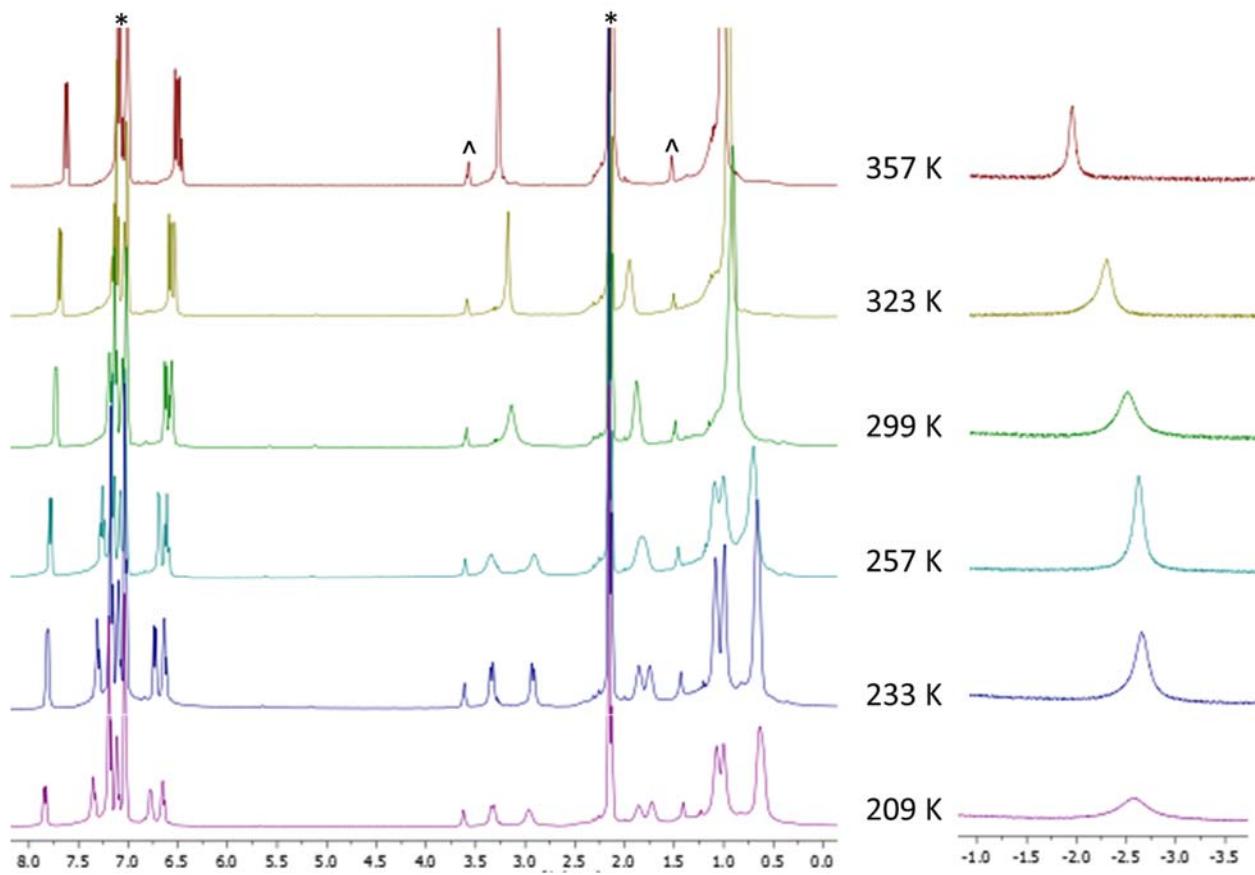
**Figure S18.** (a) Stacked VT  $^{31}\text{P}$  NMR spectra (161.9 MHz) of NiAIL (1) in toluene-d<sub>8</sub> under 34 atm H<sub>2</sub> from 210 to 363 K. (b) Plot of observed  $^{31}\text{P}$  NMR chemical shift ( $\delta_{\text{obs}}$ ) vs. T, where experimental data are shown as points and the solid trace represents the best-fit curve obtained by non-linear fitting of thermodynamic parameters (best-fit parameters shown above).



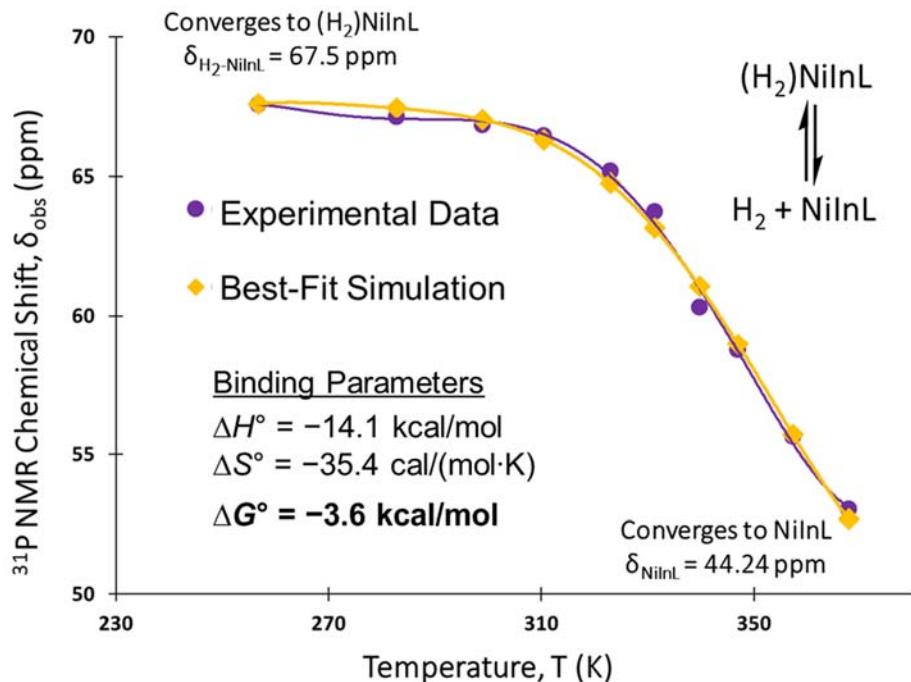
**Figure S19.** van't Hoff plot of  $\ln(K_{\text{H}_2})$  vs.  $1/T$  for H<sub>2</sub> binding to NiAIL (1), based on VT  $^{31}\text{P}$  NMR data collected under 34 atm H<sub>2</sub> from 210 to 363 K. The thermodynamic binding parameters and the associated uncertainties obtained from linear regression are also displayed above (standard conditions: 298 K, 1 atm H<sub>2</sub>, 1 M of all other species, toluene-d<sub>8</sub>).



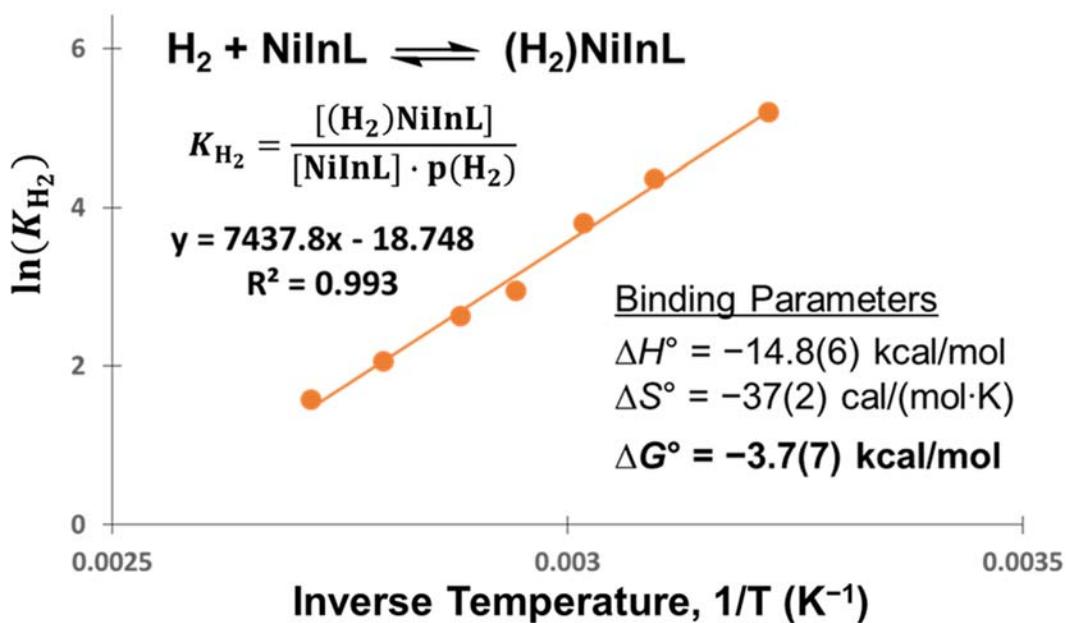
**Figure S20.** (a) Stacked VT  $^{31}\text{P}$  NMR (161.9 MHz) of NiInL (3) in toluene- $d_8$  ( $\sim 14$  mM in 0.42 mL) under 1 atm of 10%  $\text{H}_2$ /90% Ar mixture (0.1 atm  $\text{H}_2$ , or  $\sim 1.5$  equiv  $\text{H}_2$  relative to 3) from 299 to 357 K. (b) Plots of  $^{31}\text{P}$  NMR chemical shift ( $\delta_{\text{obs}}$ ) vs. T for VT  $^{31}\text{P}$  NMR data collected for 3 under 0.1 and 1.0 atm  $\text{H}_2$ . The observed peak broadening concurrent with peak shifting indicates that fast exchange may not be the best assumption,<sup>1,2</sup> and the typical remedy of increasing the  $\text{H}_2$  pressure to allow faster chemical exchange cannot be applied in this case due to prohibitively strong  $\text{H}_2$  binding to 3.



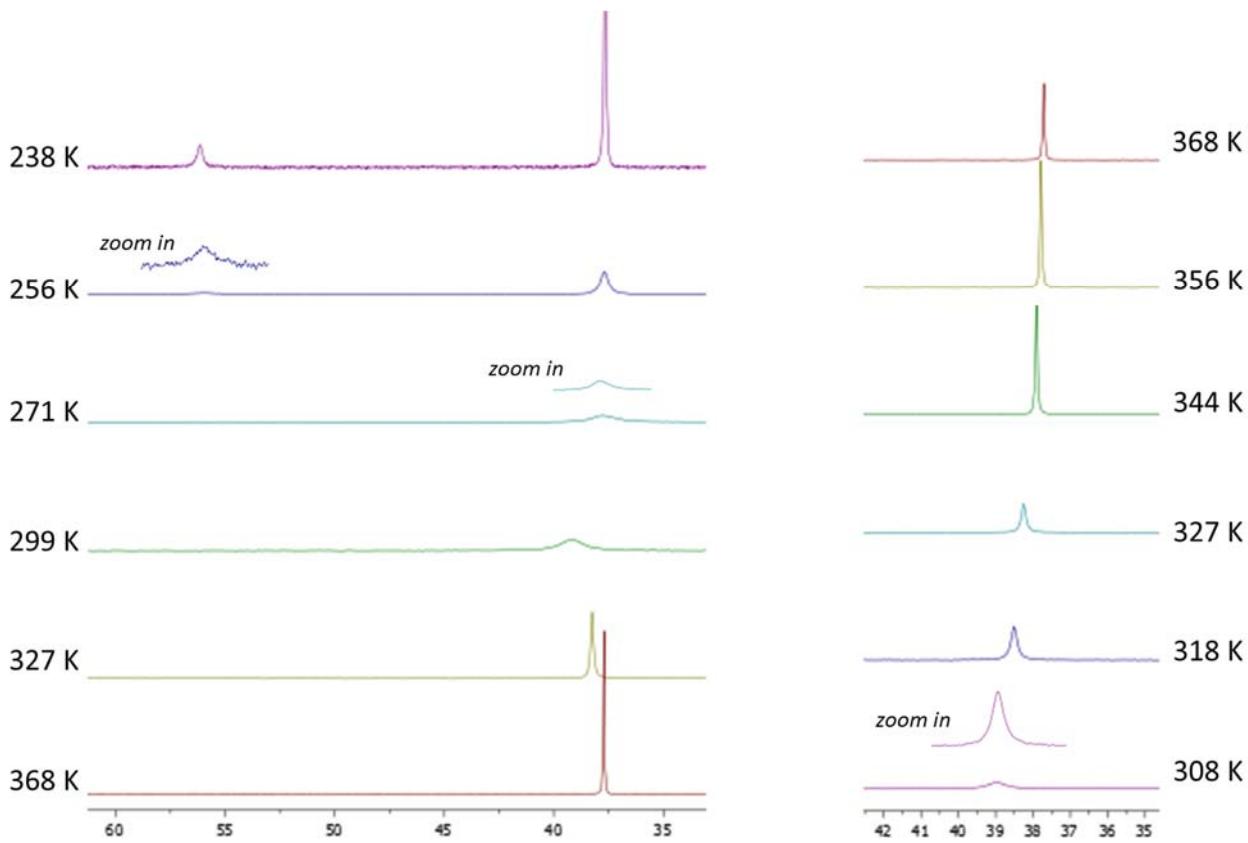
**Figure S21.** Stacked VT  $^1\text{H}$  NMR (400 MHz) of NiInL (**3**) in toluene- $\text{d}_8$  ( $\sim 14$  mM in 0.42 mL) under 1 atm of 10%  $\text{H}_2$ /90% Ar mixture (0.1 atm  $\text{H}_2$ ). Residual solvent peaks for toluene (\*) and THF (^) are denoted in the top spectrum. Based on the volumes of the J. Young tube and solvent,  $\sim 1.5$  equiv of  $\text{H}_2$  were introduced relative to **3**. A bound  $\text{H}_2$  resonance is observable at all T from 209 to 367 K. The peak shifts from  $\sim 1.8$  ppm at 357 K to its typical position at  $\sim 2.6$  ppm at lower T, indicating a relatively fast equilibrium between free  $\text{H}_2$  ( $\sim 4.57$  ppm) and Ni-bound  $\text{H}_2$  relative to the  $^1\text{H}$  NMR timescale.



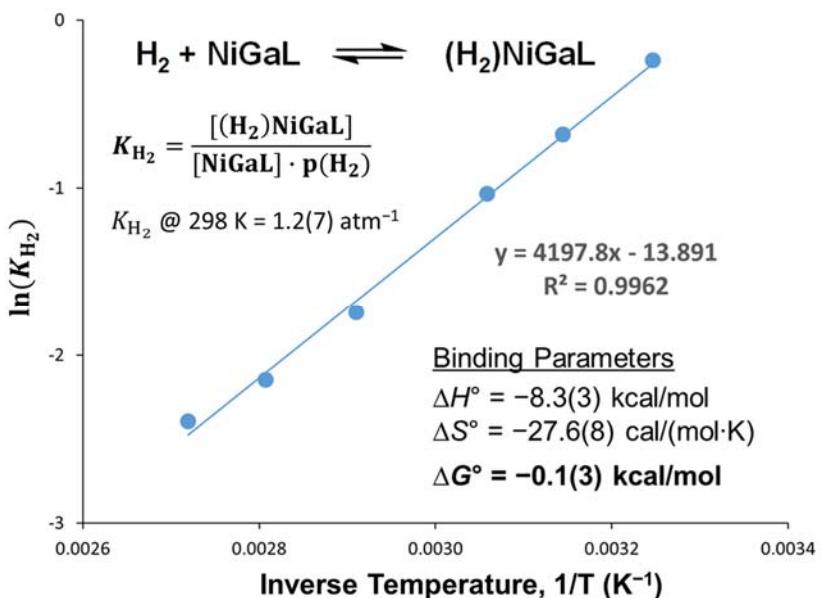
**Figure S22.** Plot of  $^{31}\text{P}$  NMR chemical shift ( $\delta_{obs}$ ) vs. T for VT  $^{31}\text{P}$  NMR data collected for NiInL (3) under 1 atm of 10%  $\text{H}_2$ /90% Ar mixture from 255 to 368 K. Experimental data points are shown as purple circles, while the best-fit profile is shown as orange diamonds.



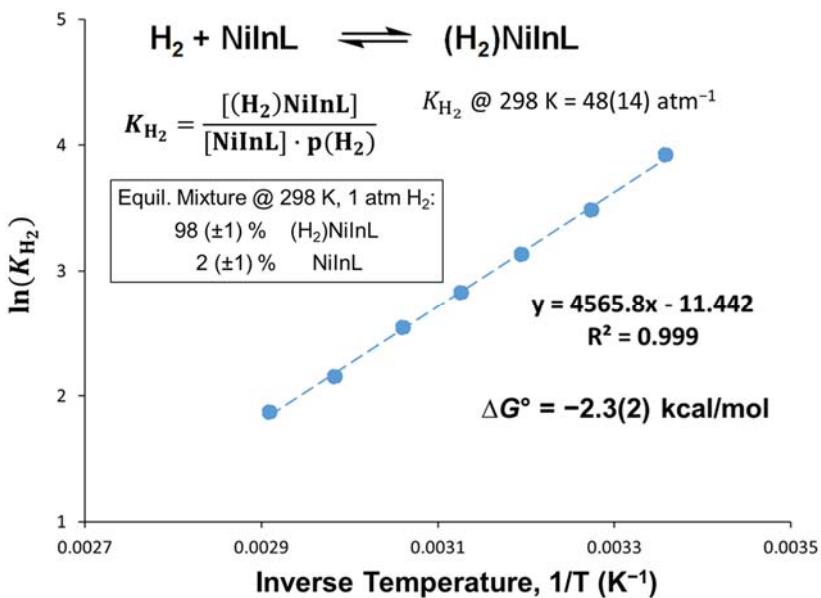
**Figure S23.** van't Hoff plot of  $\ln(K_{H_2})$  vs.  $1/T$  for  $\text{H}_2$  binding equilibrium to NiInL (3), based on VT  $^{31}\text{P}$  NMR data collected under 0.1 atm  $\text{H}_2$  from 299 to 368 K. The thermodynamic binding parameters and the associated uncertainties obtained from linear regression are also displayed above (standard conditions: 298 K, 1 atm  $\text{H}_2$ , 1 M of all other species, toluene- $d_8$ ).



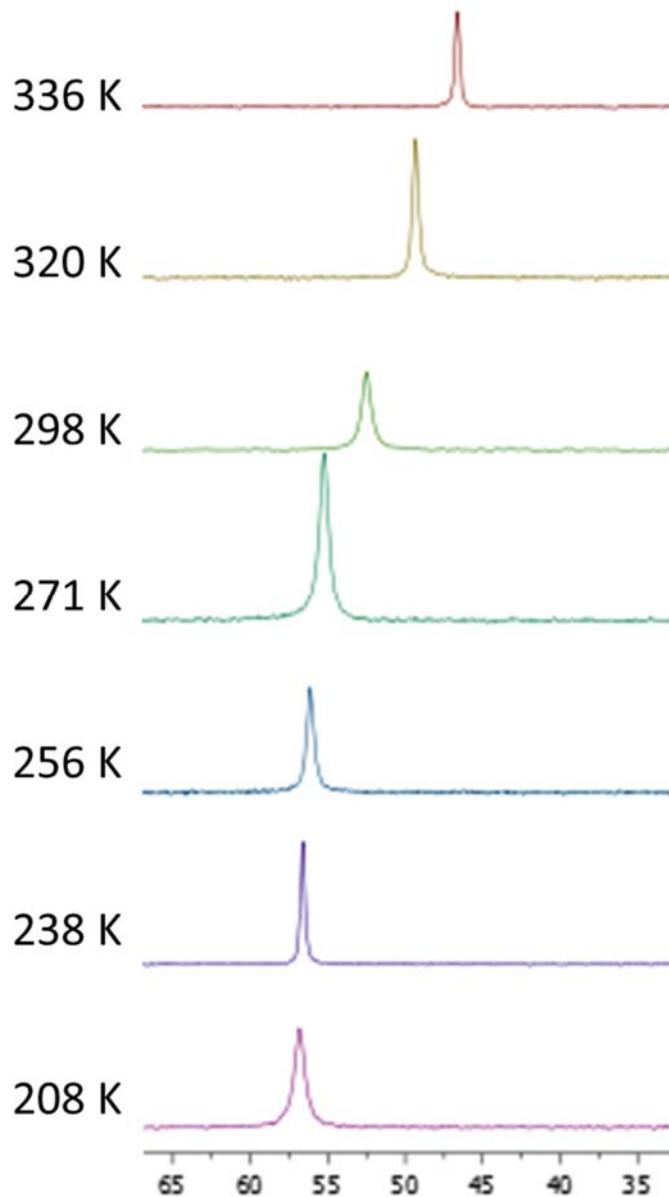
**Figure S24.** Stacked VT  $^{31}\text{P}$  NMR (161.9 MHz) of NiGaL (**2**) in toluene- $\text{d}_8$ , ( $\sim 13.5$  mM in 0.45 mL) under 1 atm of 10%  $\text{H}_2$ /90% Ar mixture (0.1 atm  $\text{H}_2$ ,  $\sim 1.5$  equiv  $\text{H}_2$ ). The stacked spectra show the  $^{31}\text{P}$  NMR profiles for both the entire T range examined (left, 238 K to 368 K) and the fast/fast-intermediate exchange regime (right,  $\text{T} > 300$  K). Chemical exchange is slow  $< 260$  K, with distinct peaks for both **2** and **2**- $\text{H}_2$  observable. This VT study allows for comparison between the  $\text{H}_2$  binding parameters for complex **2** obtained under fast-intermediate exchange conditions at low  $\text{H}_2$  pressure (0.1 atm) and those determined under higher  $\text{H}_2$  pressures where rigorously fast chemical exchange is occurring (6.8, 13.6 atm). This empirical difference for complex **2** was utilized as one means of better estimating  $\text{H}_2$  binding parameters to complex **3** (refer to Figures S20-S23 and S26), which were only obtained under 0.1 atm  $\text{H}_2$ .



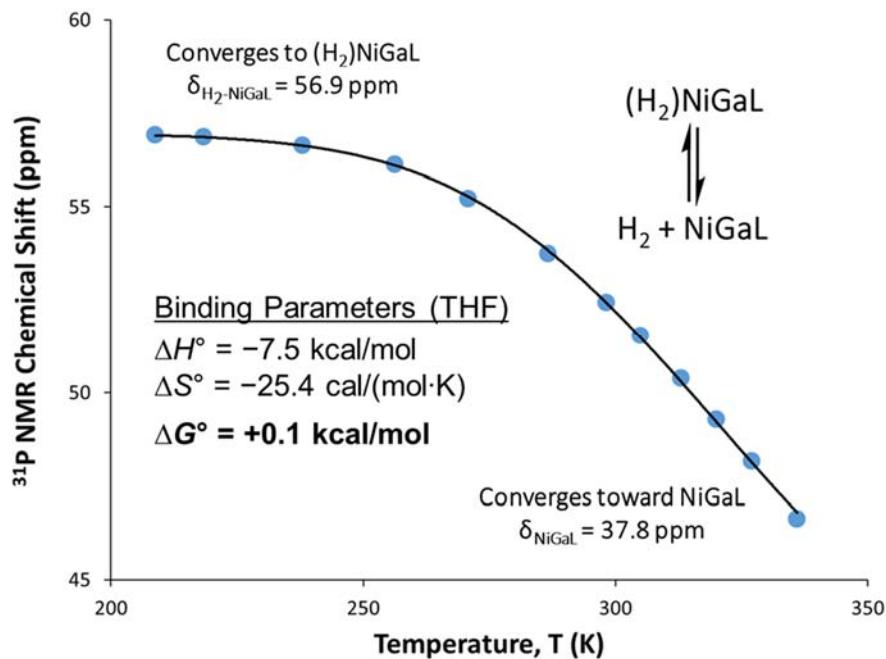
**Figure S25.** van't Hoff plot of  $\ln(K_{H_2})$  vs.  $1/T$  for  $H_2$  binding to  $\text{NiGaL}$  (2), based on VT  $^{31}\text{P}$  NMR data collected at  $T > 300$  K under 0.1 atm  $H_2$ . The thermodynamic binding parameters and the associated uncertainties obtained from linear regression are also displayed above (standard conditions: 298 K, 1 atm  $H_2$ , 1 M of all other species, toluene- $d_8$ ). These values are expected to deviate from those obtained under high  $H_2$  pressures because the assumption of fast exchange is not rigorously valid for this dataset.  $\Delta G^\circ$  for  $H_2$  binding to 2 was found to be  $-0.1(3)$  kcal/mol under 0.1 atm  $H_2$ , whereas it was found to be  $+0.6(3)$  kcal/mol under ideal fast-exchange conditions (6.8 and 13.6 atm  $H_2$ ). Thus, an empirical  $\Delta G^\circ$  correction factor of  $+0.7$  kcal/mol was applied to  $\Delta G^\circ$  obtained under 0.1 atm  $H_2$  for 3, which gives a better estimate of  $\Delta G^\circ = -3.0(7)$  kcal/mol for  $H_2$  binding to 3.



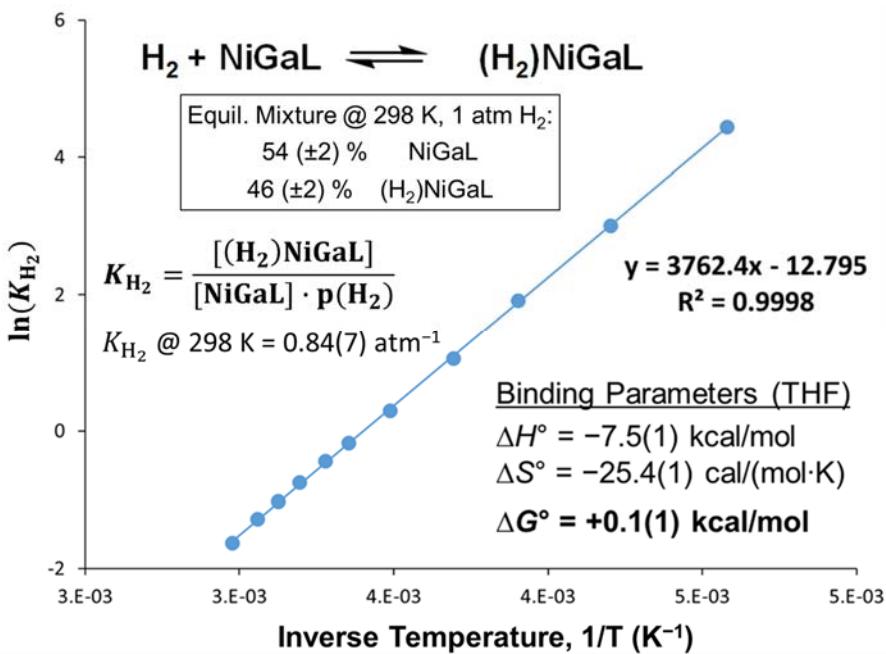
**Figure S26.** van't Hoff plot of  $\ln(K_{H_2})$  vs.  $1/T$  for  $H_2$  binding to  $\text{NiInL}$  (3) based on relative concentrations of 3 and 3- $H_2$  determined from best-fit lineshape simulations for VT  $^{31}\text{P}$  NMR data collected under 1.0 atm  $H_2$  from 298 K to 344 K. Standard conditions are 298 K, 1 atm  $H_2$ , and 1 M of all other species in toluene- $d_8$ . Importantly, the  $\Delta G^\circ$  value for  $H_2$  binding to 3 from this plot,  $-2.3(2)$  kcal/mol, is within experimental error of the empirically corrected value of  $-3.0(7)$  kcal/mol.



**Figure S27.** Stacked VT  $^{31}\text{P}$  NMR spectra (161.9 MHz) of NiGaL (2) in THF ( $\sim 12.2$  mM in 0.62 mL) under 3.8 atm  $\text{H}_2$  from 218 K to 336 K. This VT study was carried out to investigate the effect of changing the solvent from toluene to THF on the binding equilibrium of  $\text{H}_2$  to 2. The validity of the fast exchange assumption can be seen qualitatively in the lack of significant  $^{31}\text{P}$  peak broadening, which allowed for the inclusion of all  $\text{T} > 210$  K in the van't Hoff plot (Figure S29).

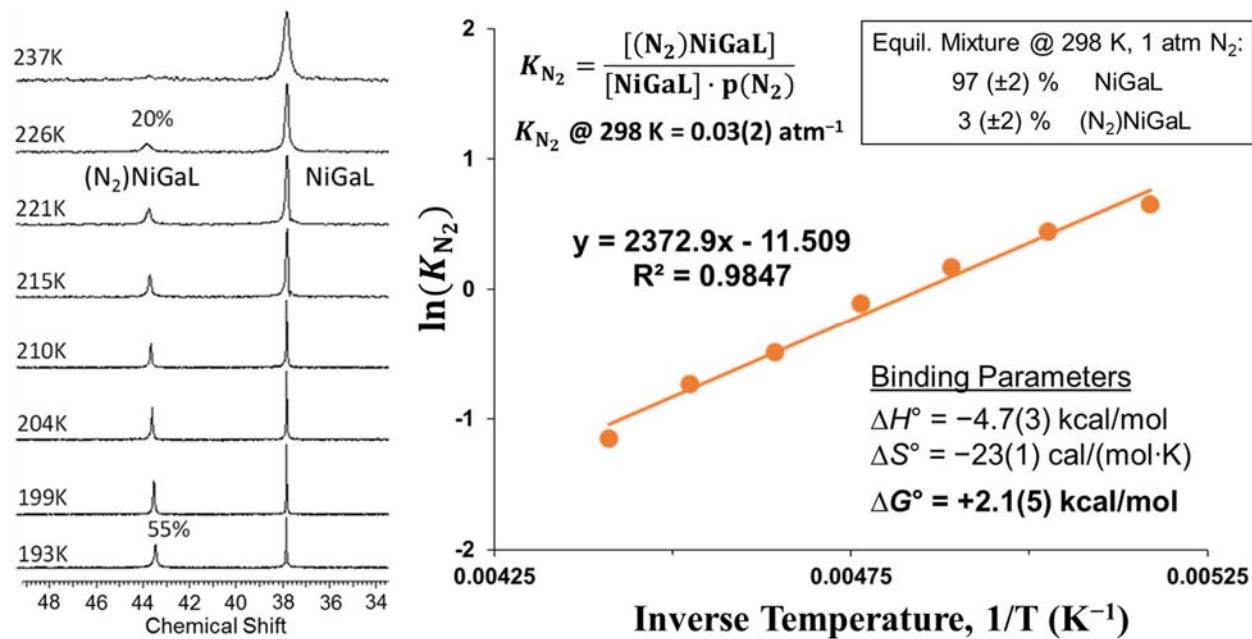


**Figure S28.** Plot of  $^{31}\text{P}$  NMR chemical shift ( $\delta_{\text{obs}}$ ) vs. T for VT  $^{31}\text{P}$  NMR data collected for NiGaL (**2**) under 3.8 atm of  $\text{H}_2$  in THF, with experimental data shown as blue circles and the best non-linear fit shown as a black line (with best-fit parameters shown above).

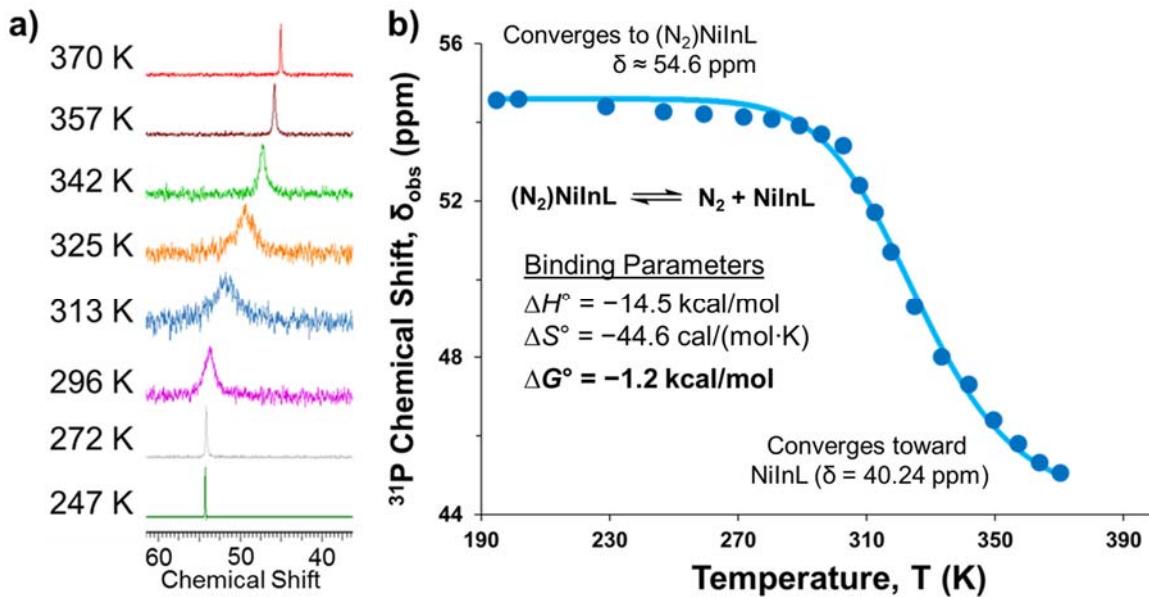


**Figure S29.** van't Hoff plot of  $\ln(K_{\text{H}_2})$  vs.  $1/T$  for  $\text{H}_2$  binding equilibrium to NiGaL (**2**) in THF, based on VT  $^{31}\text{P}$  NMR data collected under 3.8 atm  $\text{H}_2$  from 218 to 336 K. The thermodynamic binding parameters and the associated uncertainties obtained from linear regression are also displayed above (standard conditions: 298 K, 1 atm  $\text{H}_2$ , 1 M of all other species, THF). The free energy of  $\text{H}_2$  binding to **2** ( $\Delta G^\circ$ ) was found to be slightly more favorable in THF than in toluene (by ~0.5 kcal/mol), albeit nearly within experimental error. This minor solvent effect was reproduced by DFT calculated binding energies (Table S16) and has literature precedent.<sup>34,35</sup>

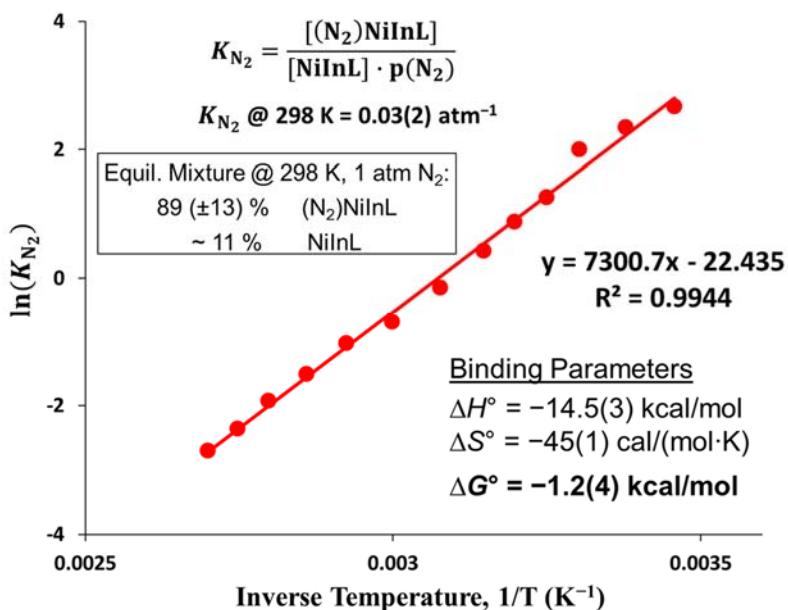
*VT NMR Experiments for N<sub>2</sub> Binding*



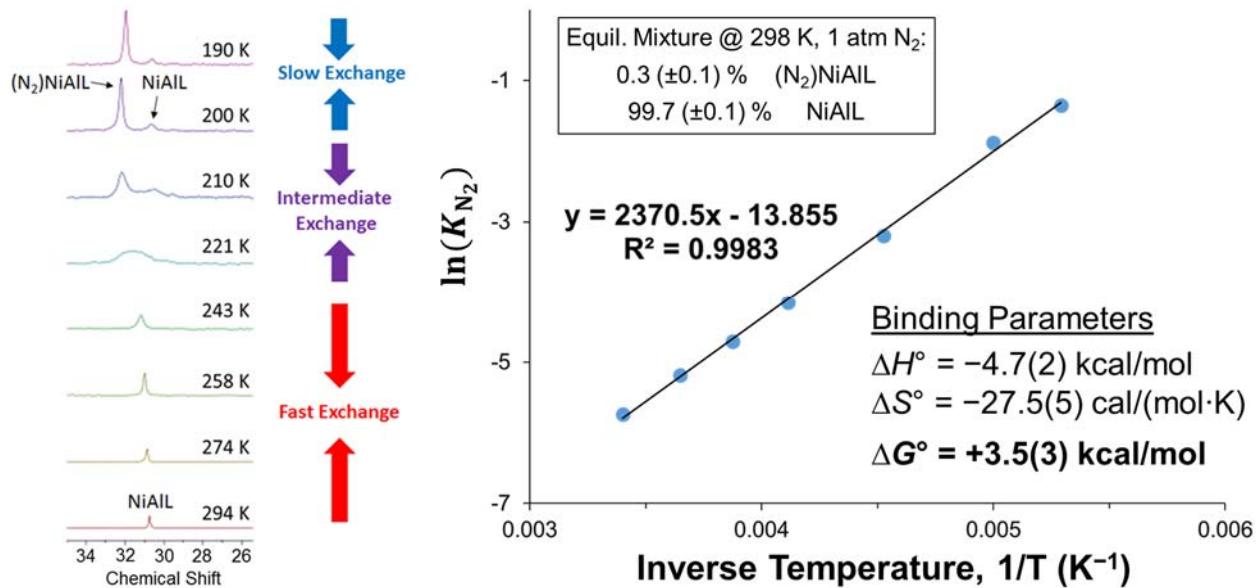
**Figure S30.** Stacked VT <sup>31</sup>P NMR spectra (161.9 MHz) of NiGaL (2) in toluene (~15 mM in 0.41 mL) under 1 atm N<sub>2</sub> (left) and the resulting van't Hoff plot from evaluating K<sub>N<sub>2</sub></sub> at various T from 226 to 193 K (right). The thermodynamic binding parameters and the associated uncertainties obtained from linear regression are also displayed above (standard conditions: 298 K, 1 atm N<sub>2</sub>, 1 M of all other species in toluene). The concentration of (N<sub>2</sub>)NiGaL (2-N<sub>2</sub>; ~43.5 ppm) increases compared to that of 2 (~37.8 ppm) as T decreases from 226 K to 193 K.



**Figure S31.** (a) Stacked VT  $^{31}\text{P}$  NMR spectra (161.9 MHz) of NiInL (**3**) under 1 atm  $\text{N}_2$  in toluene- $\text{d}_8$  ( $\sim 11$  mM in 0.55 mL) from 370 to 247 K. A single  $^{31}\text{P}$  resonance is observed at all T, with chemical shift ( $\delta$ ) approximately equal to the population-weighted average of  $\delta$  for **3** (44.24 ppm) and  $(\text{N}_2)\text{NiInL}$  (**3**- $\text{N}_2$ ; 54.6 ppm). The peak begins to broaden from 296 K to 342 K, but van't Hoff analysis in different T regimes supports the notion that fast chemical exchange is a reasonable assumption (Figure S6). (b) Plot of  $^{31}\text{P}$   $\delta$  vs. T, with data shown as blue circles and the solid blue trace representing the best non-linear fit (best-fit parameters shown above).



**Figure S32.** van't Hoff plot of  $\ln(K_{\text{N}_2})$  vs.  $1/T$  for  $\text{N}_2$  binding equilibrium to NiInL (**3**), based on VT  $^{31}\text{P}$  NMR data collected under 1.0 atm  $\text{N}_2$  from 288 to 370 K. Thermodynamic binding parameters and their associated uncertainties obtained from linear regression are also displayed above (standard conditions: 298 K, 1 atm  $\text{N}_2$ , 1 M of all other species, toluene- $\text{d}_8$ ).



**Figure S33.** Stacked VT  $^{31}\text{P}$  NMR spectra (202.4 MHz) of NiAIL (**1**) in toluene- $\text{d}_8$  ( $\sim 16$  mM in 0.30 mL) under 51 atm  $\text{N}_2$  (left), and the resulting van't Hoff plot from evaluating  $K_{\text{N}_2}$  at various T from 294 K to 190 K (right). A fast equilibrium relative to the  $^{31}\text{P}$  NMR timescale is observable from 294 K to  $\sim 243$  K. The  $^{31}\text{P}$  peak broadens at 221 K, indicating an intermediate exchange regime, and two distinct peaks are observed below 210 K (slow exchange). All spectra shown were included in the van't Hoff analysis (right), except for that obtained at 210 K where the peaks for **1** and  $\text{1-N}_2$  overlapped. The thermodynamic binding parameters and the associated uncertainties obtained from linear regression are also displayed above (standard conditions: 298 K, 1 atm  $\text{N}_2$ , 1 M of all other species, toluene- $\text{d}_8$ ). Under slow exchange conditions at 200 K and 190 K, the two distinct  $^{31}\text{P}$  peaks were integrated to determine  $K_{\text{N}_2}$ , while the observed  $^{31}\text{P}$   $\delta$  relative to  $^{31}\text{P}$   $\delta$  for **1** and  $\text{1-N}_2$  allowed for the determination of  $K_{\text{N}_2}$  at  $T \geq 243$  K.  $\text{1-N}_2$  was taken to have  $^{31}\text{P}$   $\delta \sim 32.2$  ppm based on the convergence of  $\delta$  at low T. The fact that  $\delta$  for **1** at 190 K matches that obtained for **1** under Ar supports the notion that  $\delta$  for  $\text{1-N}_2$  has also converged at 190 K. It should be noted that the close proximity of  $\delta$  for the bound ( $\text{1-N}_2$ ,  $\sim 32.2$  ppm) and unbound (**1**, 30.7 ppm) species likely results in a greater amount of error in both  $K_{\text{N}_2}$  and the determined binding parameters than that given by linear regression of the van't Hoff plot.

### Comparison with Binding Parameters of Literature Complexes

**Table S6.** H<sub>2</sub> thermodynamic binding parameters (for 1 atm H<sub>2</sub> standard state) reported for literature complexes and **1-3**<sup>a</sup>

Complex	ΔH° <sub>1atm</sub> (kcal/mol)	ΔS° <sub>1atm</sub> (cal/mol•K)	ΔG° <sub>1atm</sub> (kcal/mol)	ΔG° <sub>1M</sub> (kcal/mol)
<b>1</b> <sup>c</sup>	-6.3 (0.1)	-26.4 (0.4)	<b>+1.6 (0.2)</b>	-1.9 (0.2)
<b>2</b> <sup>c</sup>	-6.0 (0.8)	-22 (2)	<b>+0.6 (0.2)</b>	-2.9 (0.2)
Mo(CO) <sub>3</sub> (PCy <sub>3</sub> ) <sub>2</sub> <sup>d</sup>	-6.5 (0.2)	-23.8 (2.1)	<b>+0.6 (0.1)</b>	-2.9 <sup>b</sup>
Cr(CO) <sub>3</sub> (PCy <sub>3</sub> ) <sub>2</sub> <sup>d</sup>	-7.3 (0.2)	-25.6 (1.7)	<b>+0.3 (0.1)</b>	-3.2 <sup>b</sup>
[Fe(P <sub>4</sub> N <sub>2</sub> )] <sup>+</sup> <sup>e</sup>	-2.48 (0.07)	-8.5 (0.2)	<b>+0.05 (0.09)</b> <sup>i</sup>	-3.5 <sup>b</sup>
W(CO) <sub>3</sub> (PCy <sub>3</sub> ) <sub>2</sub> <sup>d</sup>	-10 (1) <sup>f</sup>	-29 (3) <sup>g</sup>	<b>-1.4</b>	-4.5 (0.1) <sup>h</sup>
<b>3</b> <sup>c</sup>	-14.8 (0.6)	-37 (2)	<b>-3.7 (0.7)</b> <sup>j</sup>	-7.1 (0.7) <sup>j</sup>

<sup>a</sup>Standard state is defined as 1 atm H<sub>2</sub> and 1 M of all other species, at 298 K. Values were measured in either toluene (complexes **1-3**) or THF (all other complexes unless otherwise noted), with standard deviations given in parenthesis; it should be noted that similar binding energies were determined for **2** in both toluene and THF (see Figures S27-S29).

<sup>b</sup>Estimated value based on approximate conversion factor between 1 atm and 1 M standard states for H<sub>2</sub> in toluene.

<sup>c</sup>Measured via VT <sup>31</sup>P NMR spectroscopy in this work. <sup>d</sup>Measured in THF via VT IR spectroscopy.<sup>34,35</sup> Similar ΔH° values were measured in both THF and toluene by calorimetry. <sup>e</sup>Measured via VT UV-Vis spectroscopy in PhF.<sup>36</sup>

<sup>f</sup>Measured via calorimetry. <sup>g</sup>Estimated value based on measured ΔH°<sub>1atm</sub> and estimated ΔG°<sub>1atm</sub> values. <sup>h</sup>Measured via time-resolved step-scan FTIR and UV-Vis spectroscopies. <sup>i</sup>Adjusted to 298 K based on ΔH° and ΔS° determined from 268 K to 288 K. ΔG°<sub>1atm</sub> reported at 268 K to be -0.20(7) kcal/mol.<sup>36</sup> <sup>j</sup>Estimated values extracted from fast-intermediate exchange regime <sup>31</sup>P NMR data. See main text for discussion: -3.0(7) and -6.5(7) kcal/mol are proposed to be better estimates for ΔG°<sub>1atm</sub> and ΔG°<sub>1M</sub>, respectively.

**Table S7.** H<sub>2</sub> thermodynamic binding parameters (for 1 M H<sub>2</sub> standard state) reported in the literature compared with those for complexes **1-3**<sup>a</sup>

Complex	ΔH° <sub>1M</sub> (kcal/mol)	ΔS° <sub>1M</sub> (cal/mol•K)	ΔG° <sub>1M</sub> (kcal/mol)	ΔG° <sub>1atm</sub> (kcal/mol)
RuH(Cl)(CO)(P <i>i</i> Pr <sub>3</sub> ) <sub>2</sub> <sup>c</sup>	-7.7 (0.2)	-23.2 (1.0)	<b>-0.8 (0.1)</b>	+2.7 <sup>b</sup>
Ir(H) <sub>2</sub> (Cl)(P <i>t</i> Bu <sub>2</sub> Ph) <sub>2</sub> <sup>c</sup>	-6.8 (0.2)	-19.2 (0.7)	<b>-1.1 (0.1)</b>	+2.4 <sup>b</sup>
<b>1</b> <sup>d</sup>	-7.7 (0.1)	-19.5 (0.4)	<b>-1.9 (0.2)</b>	+1.6 (0.2)
Ir(H) <sub>2</sub> (Br)(P <i>t</i> Bu <sub>2</sub> Ph) <sub>2</sub> <sup>c</sup>	-7.9 (0.9)	-19.7 (3.2)	<b>-2.0 (0.2)</b>	+1.5 <sup>b</sup>
Ir(H)(Cl) <sub>2</sub> (P <i>i</i> Pr <sub>3</sub> ) <sub>2</sub> <sup>c</sup>	-7.1 (0.2)	-16 (1)	<b>-2.3 (0.4)</b>	+1.2 <sup>b</sup>
Ir(H) <sub>2</sub> (I)(P <i>t</i> Bu <sub>2</sub> Ph) <sub>2</sub> <sup>c</sup>	-9.3 (0.2)	-22.7 (0.8)	<b>-2.5 (0.1)</b>	+1.0 <sup>b</sup>
<b>2</b> <sup>d</sup>	-7.4 (0.8)	-15 (2)	<b>-2.9 (0.2)</b>	+0.6 (0.2)
Co(TPB) <sup>e</sup>	-12.5 (0.3)	-26 (3)	<b>-4.8 (0.9)</b>	-1.3 <sup>b</sup>
[Re(CNR) <sub>3</sub> (PCy <sub>3</sub> ) <sub>2</sub> ] <sup>+</sup> <sup>f</sup>	-18.0 (0.7)	-44(2)	<b>-4.8 (1.3)</b>	-1.3 <sup>b</sup>
<b>3</b> <sup>d</sup>	-16.2 (0.6)	-30 (2)	<b>-7.1 (0.7)</b> <sup>g</sup>	-3.7 (0.7) <sup>g</sup>

<sup>a</sup>Standard state is defined as 1 M for all species at 298 K. All values were determined in toluene unless otherwise noted, with standard deviations shown in parenthesis. <sup>b</sup>Estimated value based on approximate conversion factor between 1 atm and 1 M standard states for H<sub>2</sub> in toluene. <sup>c</sup>Measured by VT NMR spectroscopy.<sup>37-41</sup> <sup>d</sup>Measured by VT <sup>31</sup>P NMR spectroscopy in this work. Values for **1-2** are based on the assumption that [H<sub>2</sub>] in toluene is proportional to pressure at high pressures. <sup>e</sup>Measured by VT UV-Vis spectroscopy.<sup>9,42</sup> <sup>f</sup>Measured in CDCl<sub>2</sub> via VT NMR spectroscopy for R=*t*Bu.<sup>42</sup> <sup>g</sup>Estimated values extracted from fast-intermediate exchange regime VT <sup>31</sup>P NMR data. See main text for discussion: -6.5(7) and -3.0(7) kcal/mol are proposed to be better estimates for ΔG°<sub>1M</sub> and ΔG°<sub>1atm</sub>, respectively.

**Table S8.** N<sub>2</sub> thermodynamic binding parameters (for 1 atm N<sub>2</sub> standard state) reported for literature complexes and **1-3<sup>a</sup>**

Complex	ΔH° <sub>1atm</sub> (kcal/mol)	ΔS° <sub>1atm</sub> (cal/mol•K)	ΔG° <sub>1atm</sub> (kcal/mol)	ΔG° <sub>1M</sub> (kcal/mol)
<b>1<sup>c</sup></b>	-4.7 (0.2)	-27.5 (0.5)	<b>+3.5 (0.3)</b>	+0.4 (0.1)
<b>2<sup>c</sup></b>	-4.7 (0.3)	-23 (1)	<b>+2.1 (0.5)</b>	-1.0 (0.5)
Cr(CO) <sub>3</sub> (PCy <sub>3</sub> ) <sub>2</sub> <sup>d</sup>	-9.3 (0.2)	-35.4 (2.3)	<b>+1.3 (0.7)</b>	-1.8 <sup>b</sup>
Mo(CO) <sub>3</sub> (PCy <sub>3</sub> ) <sub>2</sub> <sup>d</sup>	-9.0 (0.6)	-32.1 (3.2)	<b>+0.6 (0.1)</b>	-2.5 <sup>b</sup>
[Fe(P <sub>4</sub> N <sub>2</sub> )] <sup>+</sup> <sup>f</sup>	-6.6 (0.1)	-23.4 (0.4)	<b>+0.41 (0.05)</b>	-2.7 <sup>b</sup>
W(CO) <sub>3</sub> (PCy <sub>3</sub> ) <sub>2</sub> <sup>d</sup>	-13.5 (1.0) <sup>e</sup>	-	-	-
<b>3<sup>c</sup></b>	-14.5 (0.3)	-45 (1)	<b>-1.2 (0.4)</b>	-4.3 (0.4)
Fe(P <sub>4</sub> N <sub>2</sub> )	-	-	<b>-7.0<sup>g</sup></b>	-10.1 <sup>b</sup>

<sup>a</sup>Standard state is defined as 1 atm N<sub>2</sub> and 1 M of all other species, at 298 K. Standard deviations are given in parenthesis for each value. <sup>b</sup>Estimated value based on approximate conversion factor between 1 atm and 1 M standard states for N<sub>2</sub> (for toluene). <sup>c</sup>Measured in toluene via VT <sup>31</sup>P NMR spectroscopy in this work. <sup>d</sup>Measured in THF via VT IR spectroscopy.<sup>34</sup> Similar ΔH° values were measured in both THF and toluene by calorimetry. <sup>e</sup>Measured via calorimetry.<sup>35</sup> <sup>f</sup>Measured in fluorobenzene by VT UV-Vis spectroscopy.<sup>43</sup> <sup>g</sup>Measured in fluorobenzene by using CV data and the known cation binding parameters to construct a thermochemical cycle. ΔG°<sub>1atm</sub> for N<sub>2</sub> binding to the analogous Fe(II) dicationic species was estimated to be > +30 kcal/mol.

**Table S9.** Compilation of N<sub>2</sub> thermodynamic binding parameters (for 1 M N<sub>2</sub> standard state) reported in the literature compared with those for complexes **1-3<sup>a</sup>**

Complex	ΔH° <sub>1M</sub> (kcal/mol)	ΔS° <sub>1M</sub> (cal/mol•K)	ΔG° <sub>1M</sub> (kcal/mol)	ΔG° <sub>1atm</sub> (kcal/mol)
<b>1<sup>c</sup></b>	-5.4 (0.1)	-19.5 (0.4)	<b>+0.4 (0.1)</b>	+3.5 (0.3)
[(N <sub>2</sub> )Fe <sub>2</sub> (μ-H) <sub>2</sub> (SiP <sub>2</sub> O)] <sup>d</sup>	-9.0 (0.4)	-30 (2)	<b>-0.1 (0.1)</b>	+3.0 <sup>b</sup>
<b>2<sup>c</sup></b>	-5.5 (0.3)	-14.9 (1.3)	<b>-1.0 (0.5)</b>	+2.1 (0.5)
<b>3<sup>c</sup></b>	-15.2 (0.3)	-36.6 (1.0)	<b>-4.3 (0.4)</b>	-1.2 (0.4)
Co(TPB) <sup>e</sup>	-13.9 (0.7)	-32 (5)	<b>-4.4 (1.6)</b>	-1.3 <sup>b</sup>
[(N <sub>2</sub> )Fe <sub>2</sub> (μ-H) <sub>2</sub> (SiP <sub>2</sub> O)] <sup>-f</sup>	-18 <sup>g</sup>	-30 <sup>g</sup>	<b>-8.8</b>	-5.7 <sup>b</sup>

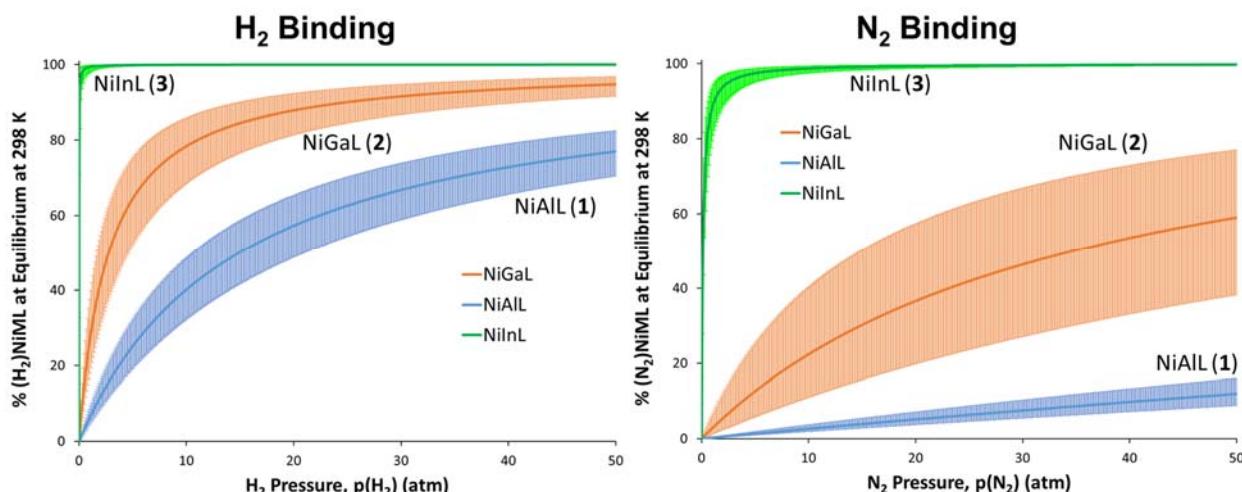
<sup>a</sup>Standard state is defined as 1 M N<sub>2</sub> and 1 M of all other species, at 298 K. Standard deviations are given in parenthesis for each value. <sup>b</sup>Estimated value based on approximate conversion factor between 1 atm and 1 M standard states for N<sub>2</sub> (for toluene). <sup>c</sup>Measured in toluene via VT <sup>31</sup>P NMR spectroscopy in this work. Value for **1** requires the assumption that [N<sub>2</sub>] in toluene is proportional to pressure even at high pressures. <sup>d</sup>Measured in hexanes via VT UV-Vis spectroscopy.<sup>44</sup> <sup>e</sup>Measured in toluene by VT UV-Vis spectroscopy.<sup>9</sup> <sup>f</sup>Measured in THF via CV simulation.<sup>44</sup> <sup>g</sup>Estimated based on assumption of similar ΔS° to that determined for analogous neutral species (see “d”).

**Profiles for  $H_2$  and  $N_2$  Binding to NiML Complexes (at Constant T and Variable P)**

**Table S10.** Percentages (%) of  $(L')NiML$  and  $NiML$  at equilibrium at 298K and 1 atm  $L'$ , as determined from  $\Delta G^\circ$  values<sup>a</sup>

Complex	% of Each Species Present at Equilibrium (1 atm, 298 K)			
	$(\eta^2-H_2)NiML$	$NiML$	$(N_2)NiML$	$NiML$
<b>1</b>	7(2)	93	0.3(1)	99.7
<b>2</b>	55(16)	45	3(2)	97
<b>3</b>	99(1)	1	90(10)	10

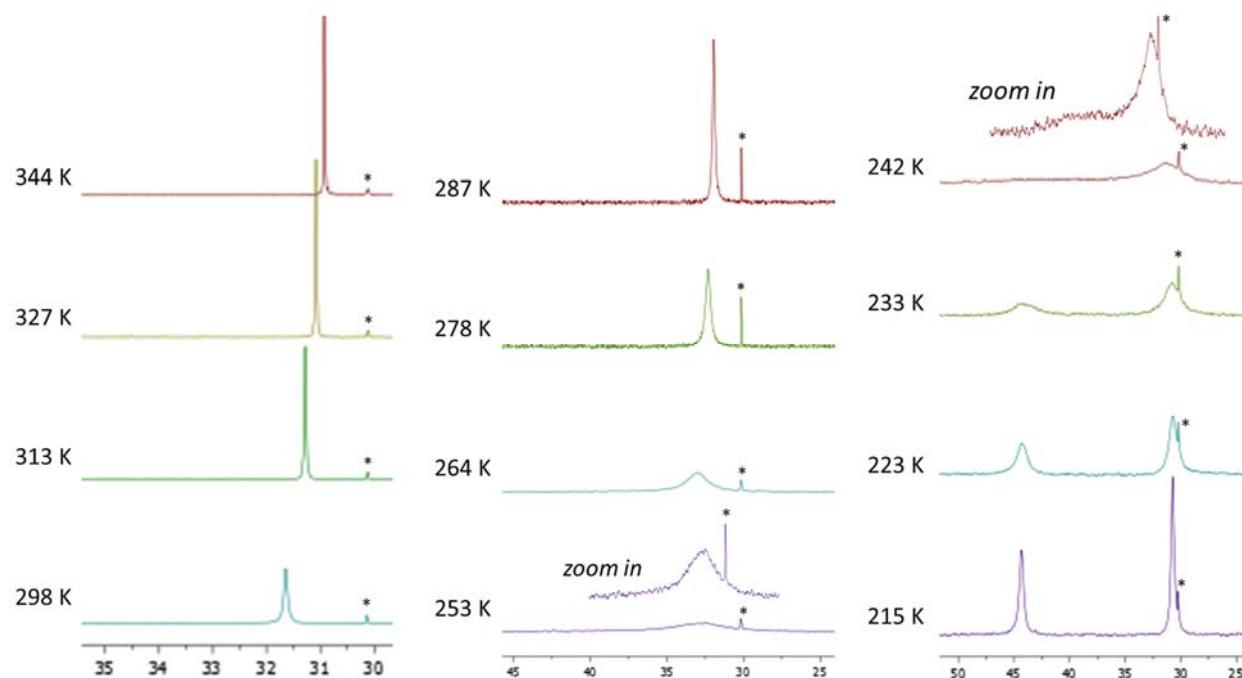
<sup>a</sup>Standard deviations in %  $(L')NiML$  species are given in parenthesis and are based on propagation of the standard deviation in the  $\Delta G^\circ$  values. The % bound and unbound species necessarily sum to 100%.



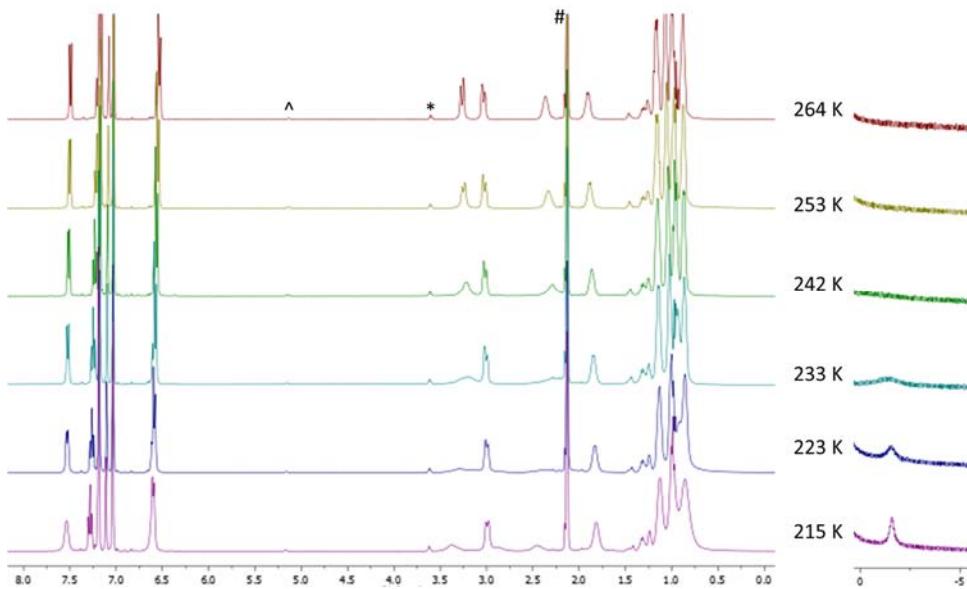
**Figure S34.** Plots of %  $(L')NiML$  at equilibrium at 298 K in toluene vs.  $L'$  gas pressure ( $L' = H_2$  on left, and  $N_2$  on right). The binding curves were calculated based on the experimental  $\Delta G^\circ$  values, and the shaded regions represent the range of uncertainty in % bound species that correspond to one standard deviation. The relative uncertainty in %  $(L')NiML$  is larger for small  $|\Delta G^\circ|$  values (i.e., close to 0 kcal/mol). For example, **2** has a small absolute error in its  $H_2$  binding  $\Delta G^\circ$  value, 0.6 ( $\pm 0.2$ ) kcal/mol, but because its  $\Delta G^\circ$  value is closer to 0 kcal/mol there is greater uncertainty in % **2**- $H_2$  at equilibrium. On the other hand, **3** has the largest absolute error in its estimated  $H_2$  binding  $\Delta G^\circ$  value,  $-3.0(7)$  kcal/mol, but binding constants of  $-2.3$  or  $-3.7$  kcal/mol (adding or subtracting the standard deviation) would both lead to nearly full binding of  $H_2$  to form **3**- $H_2$  at any substantial pressure, so the error bars are very small for % **3**- $H_2$ . The relative trends in binding can be visualized nicely in these plots.  $N_2$  binding is by far the most favorable for NiInL (**3**), with pressures as small as 1.2 atm  $N_2$  resulting in  $>90\%$  **3**- $N_2$  at equilibrium at 298 K. NiAIL (**1**) binds  $N_2$  the weakest, requiring  $\sim 41$  atm  $N_2$  in order to reach  $>10\%$  **1**- $N_2$  at equilibrium at 298 K.  $H_2$  binds more favorably than  $N_2$  in all cases, and  $H_2$  pressures as small as 0.4 atm  $H_2$  result in  $>98\%$  **3**- $H_2$  at equilibrium at 298 K. In contrast, **1** binds  $H_2$  the weakest, requiring  $\sim 45$  atm  $H_2$  to reach  $>75\%$  **1**- $H_2$  at equilibrium at 298 K. Complex **2** binds  $H_2$  moderately relative to the other NiML complexes, only requiring  $\sim 8$  atm  $H_2$  to reach  $>75\%$  **2**- $H_2$  at 298 K.

**IV. Data for Kinetics Studies: Rates of H<sub>2</sub> Self-Exchange and H<sub>2</sub> Loss via VT <sup>31</sup>P NMR Lineshape Analysis**

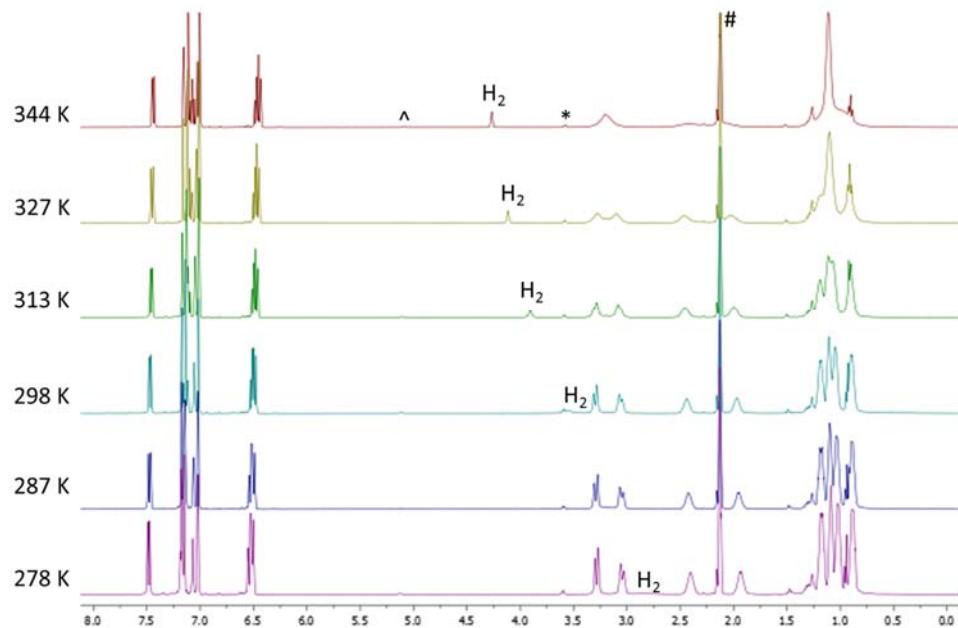
**VT <sup>31</sup>P and <sup>1</sup>H NMR Spectra**



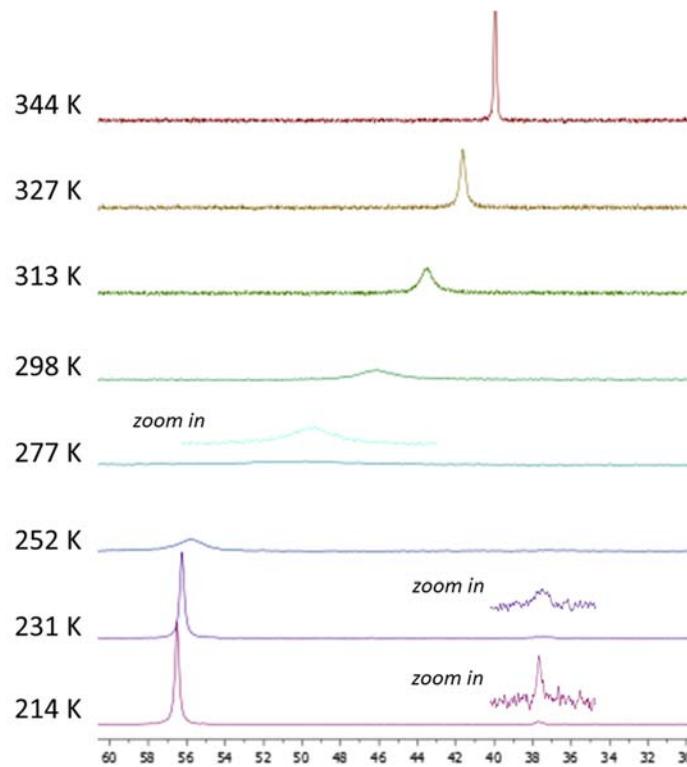
**Figure S35.** Stacked VT <sup>31</sup>P NMR spectra (161.9 MHz) of NiAIL (**1**) in toluene-d<sub>8</sub> (~7.5 mM in 0.70 mL) under 1 atm H<sub>2</sub> from 344 to 215 K. A small peak at 30.15 ppm for NiLH<sub>3</sub>, which is generated from trace H<sub>2</sub>O, is denoted with an asterisk (\*). The NiLH<sub>3</sub> peak was used as an internal reference standard for chemical shift. The lineshape of the lone <sup>31</sup>P resonance shifts with minimal broadening from 344 K to 313 K (i.e., fast chemical exchange), begins to broaden as it shifts from 298 K to 253 K (intermediate exchange), and de-coalesces into two distinct peaks at T < 242 K (slow exchange). These VT NMR spectra were used to extract self-exchange rates for the interconversion between **1** and (η<sup>2</sup>-H<sub>2</sub>)NiAIL (**1**-H<sub>2</sub>) via lineshape analysis (Figure S42).



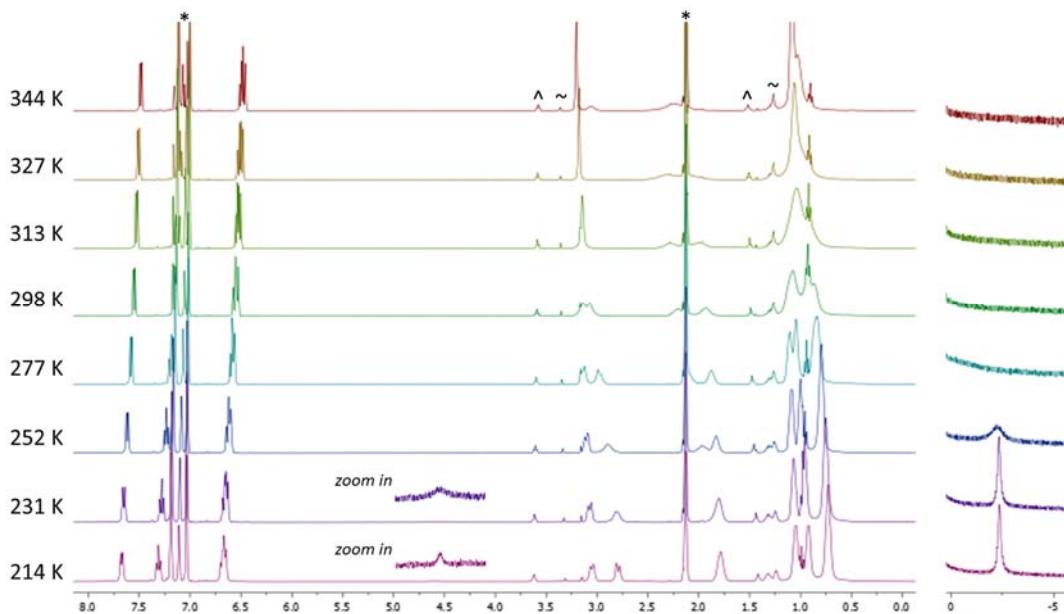
**Figure S36.** Stacked VT  $^1\text{H}$  NMR spectra (400 MHz) of NiAIL (1) in toluene- $d_8$  ( $\sim 7.5$  mM in 0.70 mL) under 1 atm  $\text{H}_2$  at low  $T$  (215 to 264 K). Residual solvent peaks for toluene (#) and THF (\*) are denoted, along with the  $\text{NH}$  peak (^) of the  $\text{NiLH}_3$  impurity, which forms from trace  $\text{H}_2\text{O}$ . A peak for Ni-bound  $\text{H}_2$  is observable at  $\sim -1.6$  ppm, which sharpens upon cooling to 215 K. No peak for free  $\text{H}_2$  was observed.



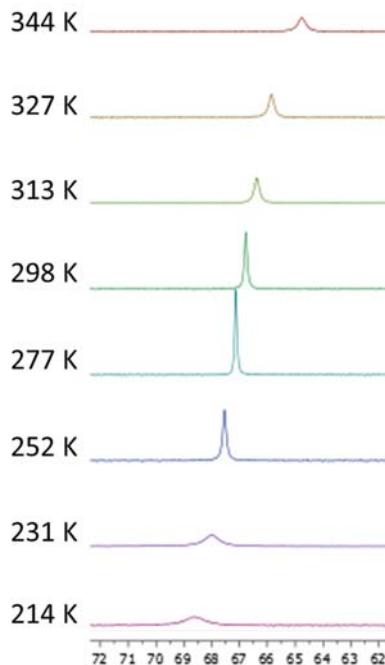
**Figure S37.** Stacked VT  $^1\text{H}$  NMR spectra (400 MHz) of NiAIL (1) in toluene- $d_8$  ( $\sim 7.5$  mM in 0.70 mL) under 1 atm  $\text{H}_2$  at high  $T$  (278 to 344 K). Residual solvent peaks for toluene (#) and THF (\*) are denoted, along with the  $\text{NH}$  peak (^) of the  $\text{NiLH}_3$  impurity, which forms from trace  $\text{H}_2\text{O}$ . A peak for “free”  $\text{H}_2$  is observable, with its chemical shift changing from 4.27 ppm at 344 K to 2.86 ppm at 278 K. The NMR dynamics are consistent with a rapid binding equilibrium between free  $\text{H}_2$  (4.57 ppm) and Ni-bound  $\text{H}_2$  ( $-1.6$  ppm), where free  $\text{H}_2$  is favored at high  $T$  (under 1 atm  $\text{H}_2$ ).



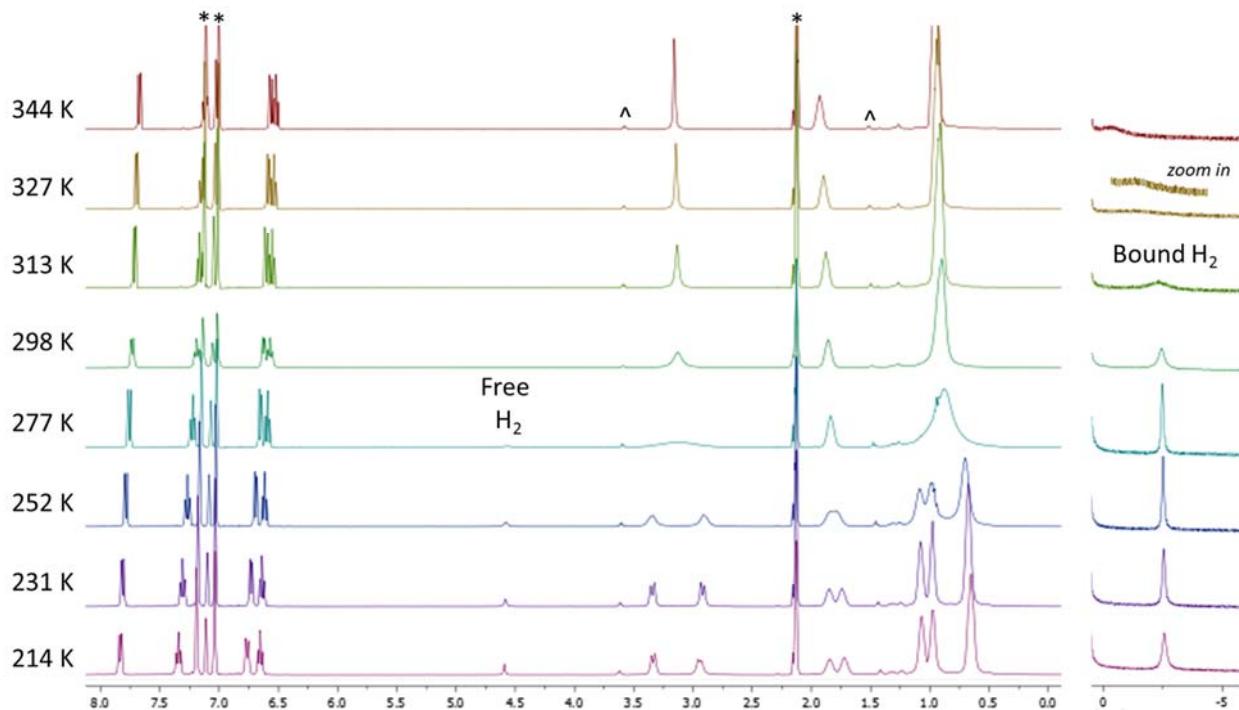
**Figure S38.** Stacked VT  $^{31}\text{P}$  NMR spectra (161.9 MHz) of NiGaL (**2**) in toluene- $\text{d}_8$  ( $\sim 7.5$  mM in 0.70 mL) under 1 atm  $\text{H}_2$  from 344 to 277 K, which were used to extract self-exchange rates for the interconversion between **2** and ( $\eta^2\text{-H}_2$ )NiGaL (**2**- $\text{H}_2$ ) via lineshape analysis (Figure S43).



**Figure S39.** Stacked VT  $^1\text{H}$  NMR spectra (400 MHz) of NiGaL (**2**) in toluene- $\text{d}_8$  ( $\sim 7.5$  mM in 0.70 mL) under 1 atm  $\text{H}_2$ . Residual solvent peaks for toluene (\*), THF (^), and diethyl ether (~) are denoted. Both free  $\text{H}_2$  and bound  $\text{H}_2$  are observable at  $T < 240$  K, indicating that the binding equilibrium between free  $\text{H}_2$  and Ni-bound  $\text{H}_2$  becomes slow at low T. The diastereotopic  $\text{CH}_2$  protons of the ligand arm ( $\sim 3.14$  ppm) become equivalent at  $T > 300$  K.

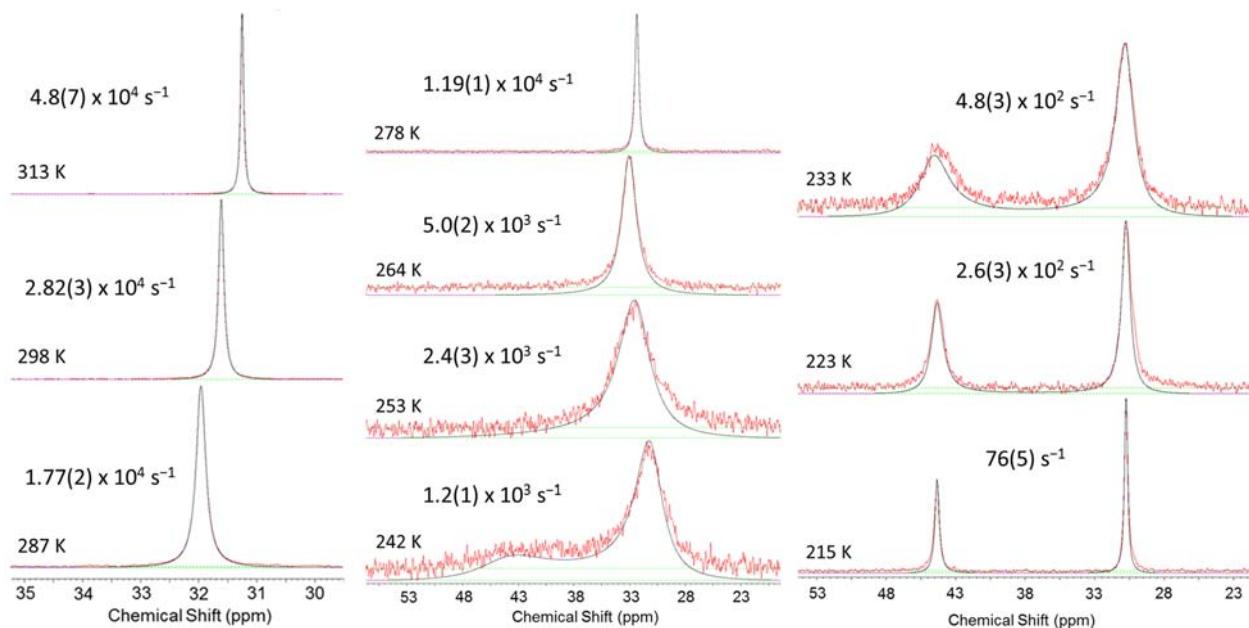


**Figure S40.** Stacked VT  $^{31}\text{P}$  NMR spectra (161.9 MHz) of NiInL (**3**) in toluene- $\text{d}_8$  ( $\sim 7.5$  mM in 0.70 mL) under 1 atm  $\text{H}_2$  from 344 to 214 K, which were used to extract self-exchange rates for the interconversion between **3** and  $(\eta^2\text{-H}_2)\text{NiInL}$  (**3**- $\text{H}_2$ ) via lineshape analysis (Figure S44).

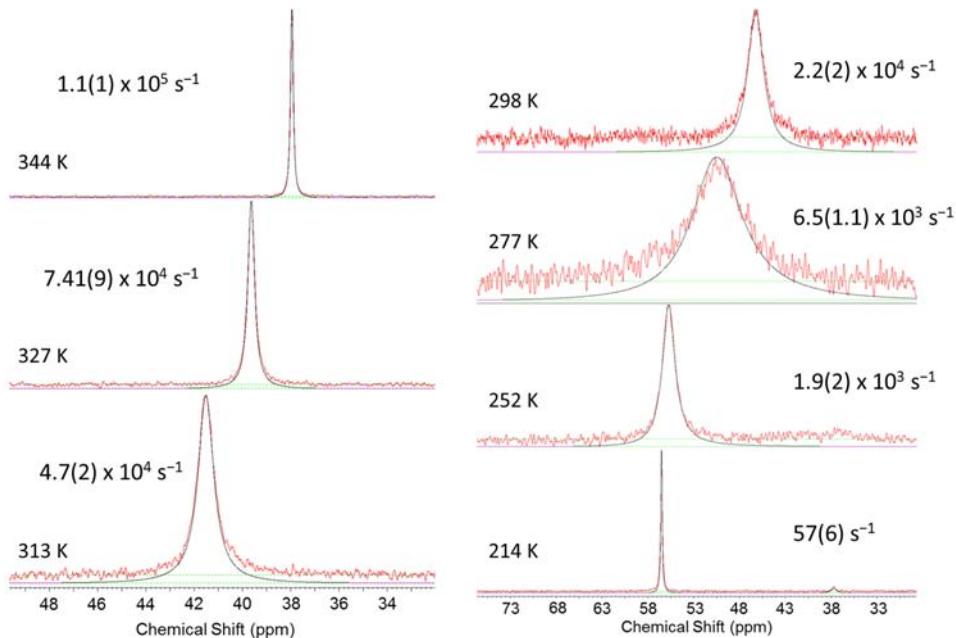


**Figure S41.** Stacked VT  $^1\text{H}$  NMR spectra (400 MHz) of NiInL (**3**) in toluene- $\text{d}_8$  ( $\sim 7.5$  mM in 0.70 mL) under 1 atm  $\text{H}_2$  from 344 to 214 K. Residual solvent peaks for toluene (\*) and THF (#) are denoted. Peaks for both free  $\text{H}_2$  and bound  $\text{H}_2$  are observable at  $T < 300$  K, indicating that interconversion between free  $\text{H}_2$  and Ni-bound  $\text{H}_2$  slows at low T. The diastereotopic  $\text{CH}_2$  protons of the ligand arm ( $\sim 3.14$  ppm) become equivalent at  $T > 277$  K.

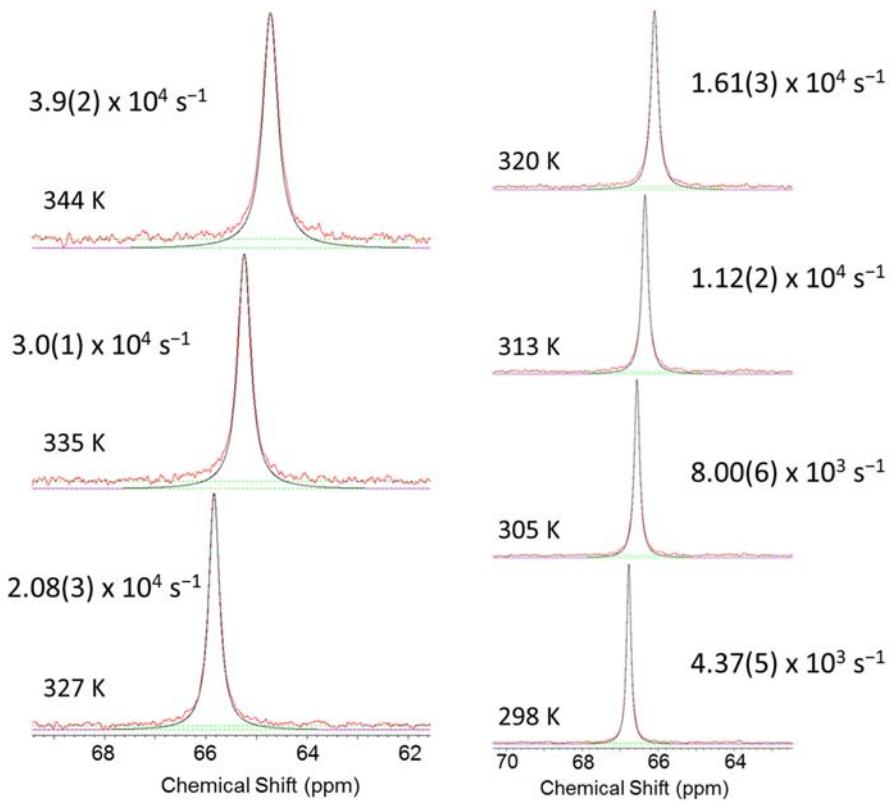
### Lineshape Analysis of VT $^{31}\text{P}$ NMR Spectra



**Figure S42.** Comparison of VT  $^{31}\text{P}$  NMR data (red traces, 161.9 MHz) and best-fit lineshape simulations (black traces) for NiAIL (**1**) in toluene-d<sub>8</sub> (~7.5 mM in 0.70 mL) under 1 atm H<sub>2</sub> from 215 to 313 K. The exchange rates at each T and the associated uncertainties are shown. Due to large uncertainties in exchange rates at high T, only data at T < 323 K were considered in Eyring analysis (see Figure 3b).



**Figure S43.** Comparison of VT  $^{31}\text{P}$  NMR data (red traces, 161.9 MHz) and best-fit lineshape simulations (black traces) for NiGaL (**2**) in toluene-d<sub>8</sub> (~7.5 mM in 0.70 mL) under 1 atm H<sub>2</sub> from 214 to 344 K. The exchange rates at each T and the associated uncertainties are shown, which were used to determine the activation parameters for H<sub>2</sub> loss (refer to Eyring plot in Figure S49).



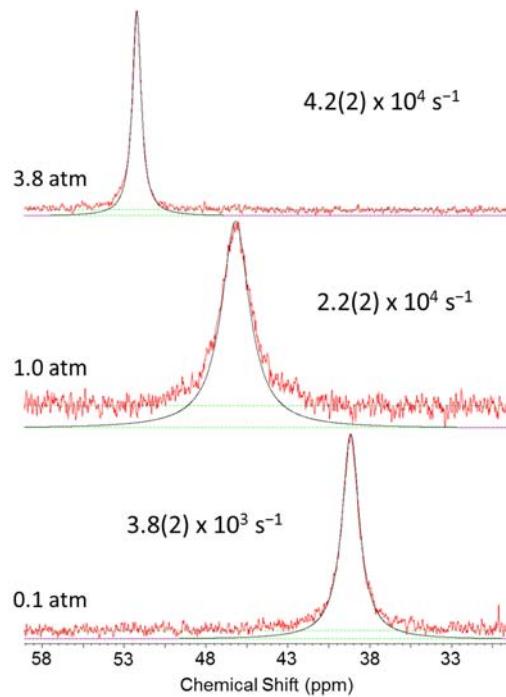
**Figure S44.** Comparison of VT  $^{31}\text{P}$  NMR data (red traces, 161.9 MHz) and best-fit lineshape simulations (black traces) for NiInL (**3**) in toluene-d<sub>8</sub> (~7.5 mM in 0.70 mL) under 1 atm H<sub>2</sub> from 298 to 344 K. The exchange rates at each T and the associated uncertainties are shown, which were used to determine the activation parameters for H<sub>2</sub> loss (refer to Eyring plot in Figure S50). Data below T < 298 K were not analyzed due to the unreliability in determining exchange rates when the binding equilibrium lies nearly completely towards bound H<sub>2</sub> (> 98% **3**–H<sub>2</sub>).

**Table S11.** Final parameters for  $^{31}\text{P}$  NMR total lineshape simulations for NiAIL (**1**, top), NiGaL (**2**, middle), and NiInL (**3**, bottom) under 1 atm  $\text{H}_2$  in toluene-d<sub>8</sub>. Input parameters included chemical shifts ( $\delta$ ), intrinsic linewidths (W), and relative concentrations ([C]), as described in methods section C. In a few isolated instances indicated by an asterisk (\*), slight alterations to the values for either  $\delta$  or [C] of the bound species were used to obtain better fits for low T spectra; in these instances, the extracted exchange rates should be considered estimates.

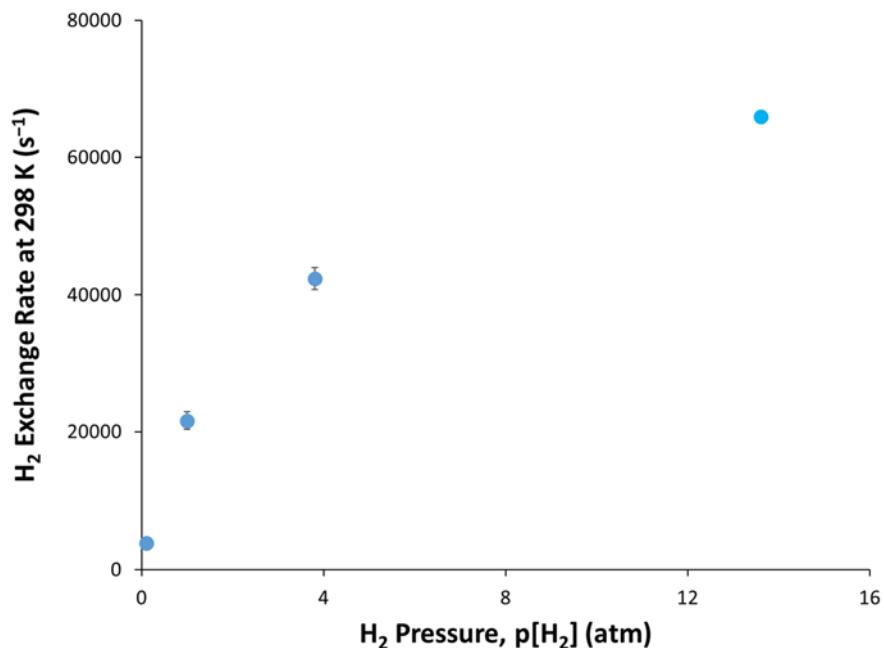
Temp (K)	$\delta(\text{H}_2)\text{NiAIL}$	$\delta \text{ NiAIL}$	Width	$[(\text{H}_2)\text{NiAIL}]$	[NiAIL]	log (rate)	log (rate) err
313.0	44.994	30.663	7.57	0.043	0.957	<b>4.681</b>	<b>0.058</b>
297.8	44.922	30.670	7.60	0.068	0.932	<b>4.450</b>	<b>0.004</b>
287.2	44.887	30.680	7.69	0.090	0.910	<b>4.248</b>	<b>0.004</b>
277.7	44.855	30.689	7.78	0.116	0.884	<b>4.075</b>	<b>0.003</b>
264.4	44.801	30.698	7.77	0.178	0.822	<b>3.702</b>	<b>0.013</b>
252.6	44.753	30.706	7.76	0.211	0.789	<b>3.380</b>	<b>0.051</b>
242.2	44.703	30.714	7.91	0.298	0.702	<b>3.092</b>	<b>0.044</b>
233.0	44.659	30.721	8.05	0.372	0.628	<b>2.682</b>	<b>0.028</b>
223.3	44.305*	30.730	8.20	0.418	0.582	<b>2.418</b>	<b>0.057</b>
214.6	44.335*	30.738	8.34	0.416	0.584	<b>1.880</b>	<b>0.028</b>

Temp (K)	$\delta(\text{H}_2)\text{NiGaL}$	$\delta \text{ NiGaL}$	Width	$[(\text{H}_2)\text{NiGaL}]$	[NiGaL]	log (rate)	log (rate) err
343.7	57.130	37.551	7.67	0.123	0.876	<b>5.032</b>	<b>0.047</b>
326.7	57.027	37.567	7.67	0.209	0.788	<b>4.870</b>	<b>0.005</b>
313.0	56.947	37.587	7.72	0.307	0.693	<b>4.669</b>	<b>0.017</b>
297.8	56.875	37.613	7.90	0.419	0.514	<b>4.334</b>	<b>0.025</b>
277.1	56.808	37.644	8.02	0.636	0.366	<b>3.815</b>	<b>0.074</b>
252.4	56.706	37.680	7.87	0.990	0.090	<b>3.272</b>	<b>0.033</b>
213.9	56.512	37.722	8.50	0.86*	0.14*	<b>1.754</b>	<b>0.047</b>

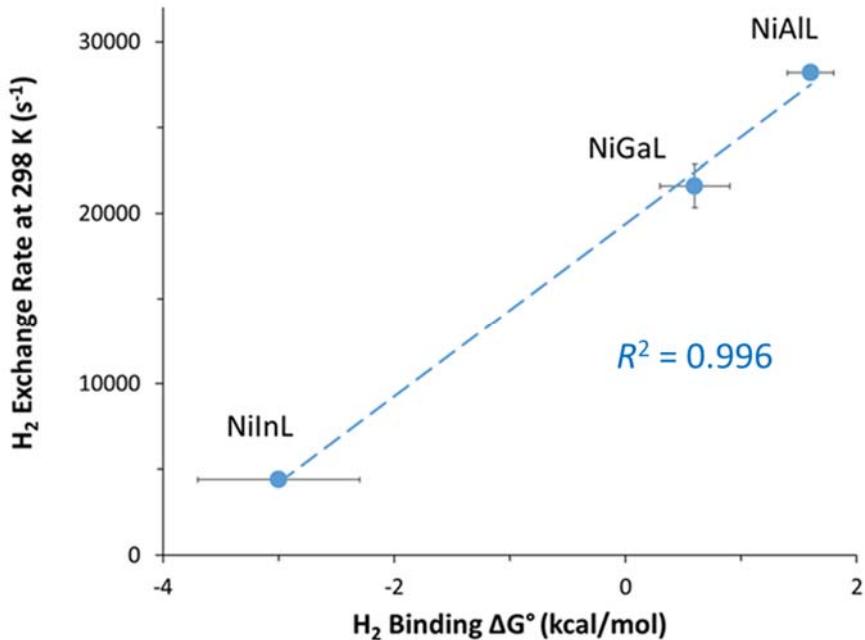
Temp (K)	$\delta(\text{H}_2)\text{NiInL}$	$\delta \text{ NiInL}$	Width	$[(\text{H}_2)\text{NiInL}]$	[NiInL]	log (rate)	log (rate) err
343.7	67.450	44.295	9.23	0.884	0.116	<b>4.593</b>	<b>0.014</b>
335.2	67.403	44.268	9.61	0.908	0.092	<b>4.482</b>	<b>0.016</b>
326.7	67.355	44.295	9.23	0.934	0.066	<b>4.317</b>	<b>0.006</b>
319.9	67.315	44.312	8.95	0.948	0.052	<b>4.206</b>	<b>0.008</b>
313.0	67.275	44.329	8.71	0.961	0.039	<b>4.051</b>	<b>0.005</b>
305.4	67.241	44.346	8.40	0.971	0.029	<b>3.903</b>	<b>0.003</b>
297.8	67.206	44.365	8.26	0.981	0.019	<b>3.641</b>	<b>0.005</b>



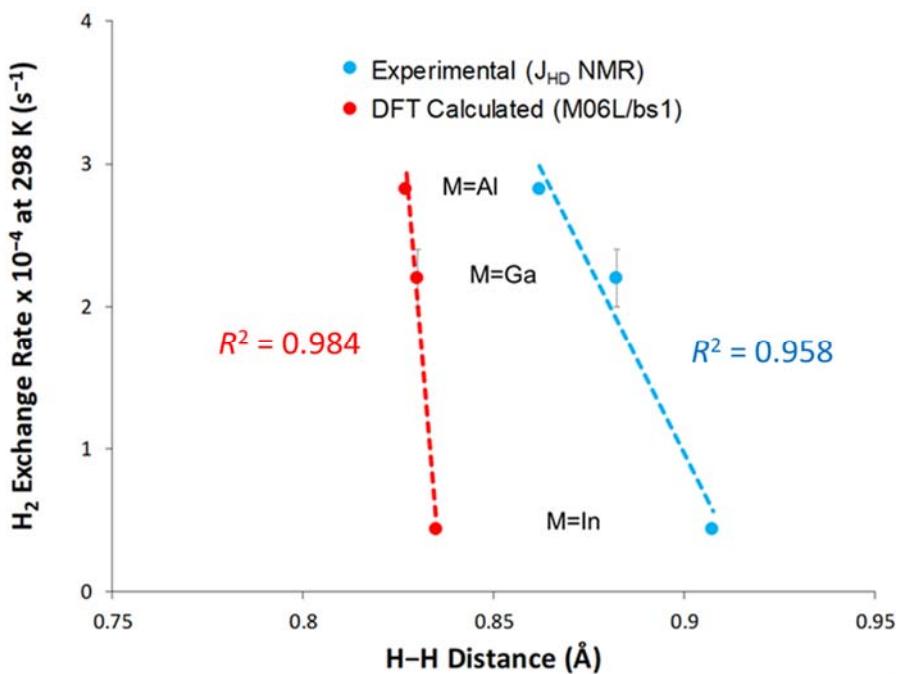
**Figure S45.** Comparison of experimental VT  $^{31}\text{P}$  NMR data (red, 161.9 MHz) and best fit lineshape simulations (black traces) for NiGaL (**2**) in toluene- $\text{d}_8$  ( $\sim 7.5$  mM in 0.70 mL) under various pressures of  $\text{H}_2$  (0.1, 1.0, and 3.8 atm) at  $298(\pm 1)$  K.



**Figure S46.** Plot of  $\text{H}_2$  chemical exchange rate vs.  $\text{H}_2$  gas pressure, for the interconversion between **2** and **2**- $\text{H}_2$  (self-exchange) in toluene- $\text{d}_8$  at 298 K ( $[\text{Ni}] \sim 7.5$  mM). As the  $\text{H}_2$  pressure increases, the exchange rate increases (see exchange rate determinations in the above figure). At 13.6 atm  $\text{H}_2$ , the exchange rate was estimated to be  $\sim 6.6 \times 10^4 \text{ s}^{-1}$ ; however, this value has large uncertainty of  $> 1.0 \times 10^4 \text{ s}^{-1}$ .

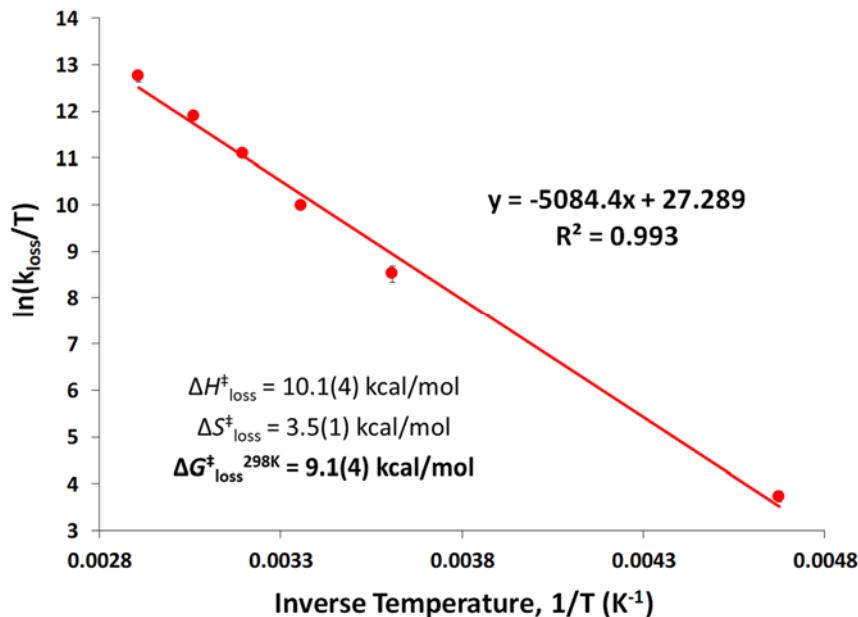


**Figure S47.** Plot of  $H_2$  self-exchange rates at 298 K for interconversion between NiML and  $(\eta^2\text{-H}_2)\text{NiML}$  (in  $s^{-1}$ ) vs. thermodynamic free energy for  $H_2$  binding ( $\Delta G^\circ$  in kcal/mol), with the standard deviation in all values shown by error bars. A good correlation is observed ( $R^2=0.996$ ), with more thermodynamically favorable  $H_2$  binding manifesting in slower chemical exchange rates between free and bound  $H_2$ .

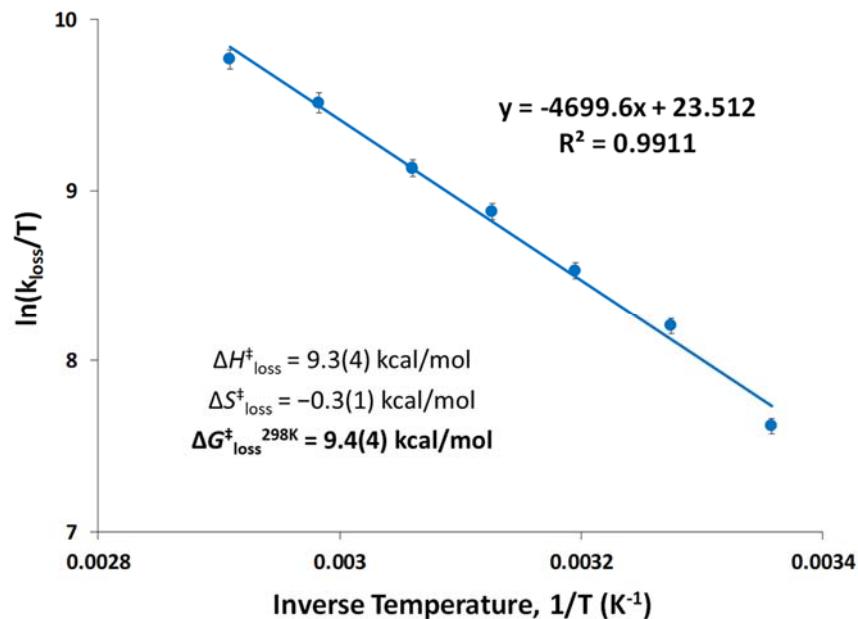


**Figure S48.** Plot of  $H_2$  exchange rates at 298 K for NiML (in  $s^{-1}$ ) vs. experimental (blue) and DFT calculated (red) H-H distances in  $(\eta^2\text{-H}_2)\text{NiML}$ , with the standard deviation in the exchange rates represented by error bars. Experimental distances are based on  $J_{\text{HD}}$  values determined at 213 K in toluene- $d_8$  (500 MHz,  $[\text{NiML}] = 7.5$  mM under HD atm: 34.4, 33.2, and 31.7 Hz for 1-HD, 2-HD, and 3-HD, respectively).<sup>45</sup> Good correlations are observed, with a shorter H-H distance that is closer to that of free  $H_2$  manifesting in faster exchange rates between free and bound  $H_2$ .

### Eyring Analyses for H<sub>2</sub> Loss Activation Parameters

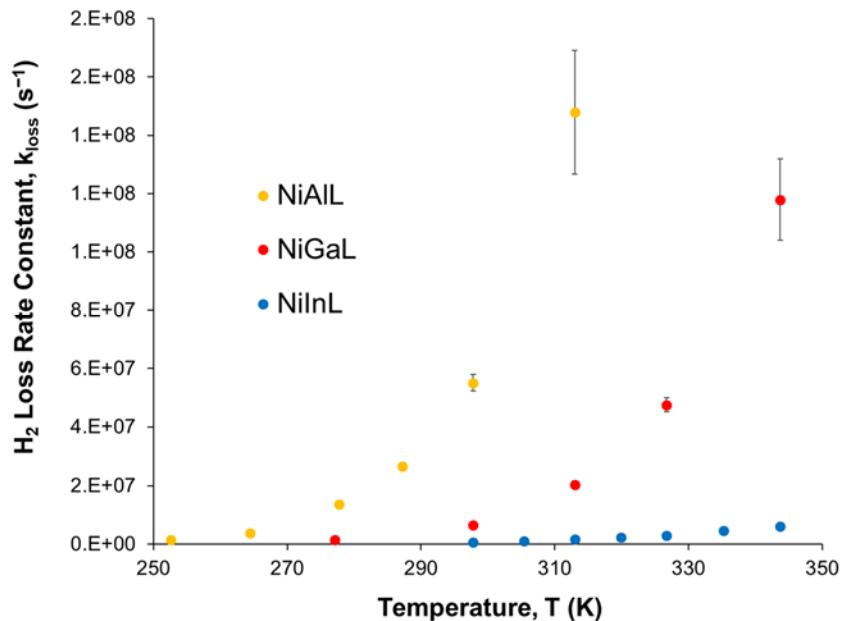


**Figure S49.** Eyring plot of  $\ln(k_{\text{loss}}/T)$  vs.  $1/T$  for H<sub>2</sub> loss from  $(\eta^2\text{-H}_2)\text{NiGaL}$  (**2**) to give NiGaL (**2**), where  $k_{\text{loss}}$  is the first-order rate constant for H<sub>2</sub> loss (in s<sup>-1</sup>) extracted from VT <sup>31</sup>P NMR lineshape analysis (Figure S43). The activation parameters for H<sub>2</sub> loss ( $\Delta H_{\text{loss}}^{\ddagger}$ ,  $\Delta S_{\text{loss}}^{\ddagger}$ , and  $\Delta G_{\text{loss}}^{\ddagger}$ ) and the associated uncertainties obtained from linear regression are also shown, with the standard state defined as 1 M in toluene-d<sub>8</sub>. Vertical error bars are difficult to see due to their small size.

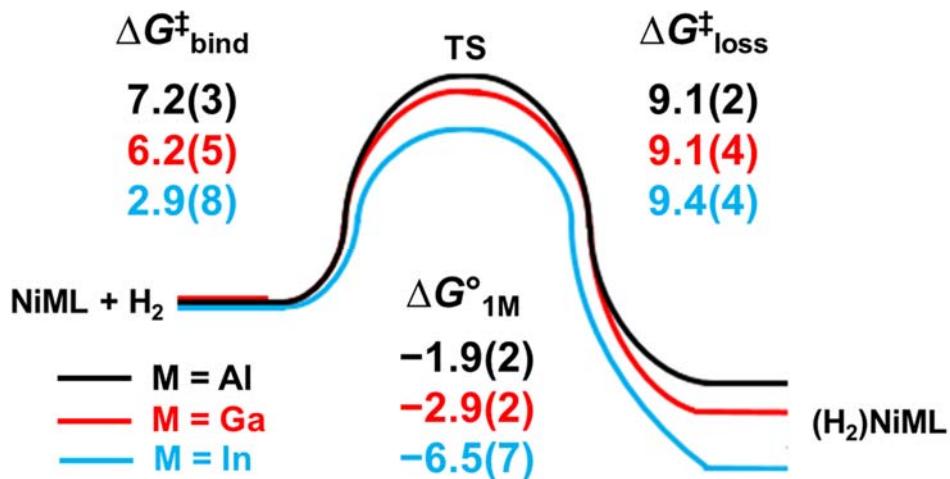


**Figure S50.** Eyring plot of  $\ln(k_{\text{loss}}/T)$  vs.  $1/T$  for H<sub>2</sub> loss from  $(\eta^2\text{-H}_2)\text{NiInL}$  (**3**) to give NiInL (**3**), where  $k_{\text{loss}}$  is the first-order rate constant for H<sub>2</sub> loss (in s<sup>-1</sup>) extracted from VT <sup>31</sup>P NMR lineshape analysis (Figure S44). The activation parameters for H<sub>2</sub> loss ( $\Delta H_{\text{loss}}^{\ddagger}$ ,  $\Delta S_{\text{loss}}^{\ddagger}$ , and  $\Delta G_{\text{loss}}^{\ddagger}$ ) and the associated uncertainties obtained from linear regression are also shown, with the standard state defined as 1 M in toluene-d<sub>8</sub>. Vertical error bars are difficult to see due to their small size.

*Comparison of Kinetic and Thermodynamic Parameters for H<sub>2</sub> Binding to NiML Complexes*



**Figure S51.** Comparison plot of H<sub>2</sub> loss rate constant (k<sub>loss</sub> in s<sup>-1</sup>) vs. T, with the standard deviation in all values shown by error bars. Smaller rate constants for H<sub>2</sub> loss (dissociation) are observed at a given T (In < Ga < Al) for more thermodynamically favorable H<sub>2</sub> binding equilibria.



**Figure S52.** Reaction coordinate diagrams for H<sub>2</sub> binding to NiML, with all values given in kcal/mol. Note that although the diagram is not rigorously to scale, it correctly shows the relative trends in ΔG‡<sub>bind</sub> and ΔG°<sub>1M</sub> values for H<sub>2</sub> binding (Al > Ga > In), while showing similar ΔG‡<sub>loss</sub> for H<sub>2</sub> loss from all (η<sup>2</sup>-H<sub>2</sub>)NiML complexes. Looking at the H<sub>2</sub> self-exchange diagram proposed in Figure 3c, the net reaction coordinate from the intermediate to either side simplifies to that for the binding of H<sub>2</sub> to NiML to form (η<sup>2</sup>-H<sub>2</sub>)NiML, yielding the more typical reaction coordinate diagram shown here.

**Table S12.** Rate constants ( $k_{\text{bind}}$ ,  $k_{\text{loss}}$ ), equilibrium constants ( $K_{\text{H}_2}$ ), free energies ( $\Delta G^\circ$ ), and free energies of activation ( $\Delta G_{\text{bind}}^\ddagger$ ,  $\Delta G_{\text{loss}}^\ddagger$ ) for  $\text{H}_2$  binding equilibria with NiML complexes.

Value	NiML Complex		
	M=Al	M=Ga	M=In
$k_{\text{bind}} (\times 10^9 \text{ M}^{-1} \text{ s}^{-1})^a$	1.4(1)	1.8(1)	10.5(5)
$k_{\text{bind, rel}}$	1.0	1.3(1)	7.5(6)
$k_{\text{loss}} (\times 10^5 \text{ s}^{-1})^a$	550(30)	65(5)	6.0(3)
$k_{\text{loss, rel}}$	92(7)	10.7(8)	1.0
$K_{\text{H}_2} (\text{M}^{-1})^b$	24(2)	270(30)	$1.7(1) \times 10^4$
$\Delta G_{\text{loss}}^\ddagger (\text{kcal/mol})$	9.1(2)	9.1(4)	9.4(4)
$\Delta G_{\text{bind}}^\ddagger (\text{kcal/mol})^c$	7.2(3)	6.2(5)	2.9(8)
$\Delta G^\circ_{1\text{M}} (\text{kcal/mol})^d$	-1.9(2)	-2.9(2)	-6.5(7)

<sup>a</sup>Determined via  $^{31}\text{P}$  NMR lineshape analysis at 298 K (standard state: 1 M concentrations of all species, including  $\text{H}_2$ , in toluene-d<sub>8</sub>).  $k_{\text{bind, rel}}$  and  $k_{\text{loss, rel}}$  are the relative rate constants at 298 K. <sup>b</sup> $K_{\text{H}_2} = k_{\text{bind}}/k_{\text{loss}}$ , where  $k_{\text{bind}}$  and  $k_{\text{loss}}$  were determined at 298 K. Evaluating  $\ln(K_{\text{H}_2})$  vs. 1/T via lineshape analysis gives thermodynamic binding parameters that match within experimental error with those obtained under elevated pressures from the equilibrium studies (based on observed  $^{31}\text{P}$  chemical shifts). At 298 K, the values for NiAlL (**1**) obtained from the equilibrium study under 34 atm  $\text{H}_2$  ( $K_{\text{H}_2} = 25 \pm 3$ ) was within error of that obtained by lineshape analysis at 1 atm  $\text{H}_2$  ( $24 \pm 2$ ). The corresponding values for NiGaL (**2**) at 298 K are  $K_{\text{H}_2} = 140 \pm 60$  (from 6.8 atm  $\text{H}_2$  equilibrium study) and  $270 \pm 30$  (from lineshape analysis), which are close to matching within experimental error ( $\Delta G^\circ_{\text{bind}} = -2.9 \pm 0.2$  kcal/mol vs.  $-3.3 \pm 0.1$  kcal/mol, respectively). For NiInL (**3**), the relevant comparison is  $K_{\text{H}_2} = 1.7(1) \times 10^4$  (from lineshape analysis) and  $K_{\text{H}_2} = 5(6) \times 10^4$  (from equilibrium study under 0.1 atm  $\text{H}_2$ ), which both are within experimental error of one another and predict >98% bound **3**- $\text{H}_2$  species (relative to < 2 % of **3**) at equilibrium under 1 atm  $\text{H}_2$  at 298 K. <sup>c</sup> $\Delta G_{\text{bind}}^\ddagger$  was determined based on known  $\Delta G_{\text{loss}}^\ddagger$  and  $\Delta G^\circ$  values.

<sup>d</sup>Based on van't Hoff plots for thermodynamic equilibrium studies.

## V. Data for Quantum Chemical Studies and UV-Vis Spectroscopy

**Table S13.** Comparison between experimental and DFT-calculated structural metrics, as well as H<sub>2</sub> binding energies, for NiInL (**3**) and ( $\eta^2$ -H<sub>2</sub>)NiInL (**3**-H<sub>2</sub>). Bond distances are in Å, bond angles are in degrees, and binding free energies are in kcal/mol.

		Expt.	DFT-Calculated								
			X-ray/ Neutron	M06-L					M06-D3		
NiInL	Ni-In	<b>2.457</b>	<b>2.522</b>	<b>2.522</b>	<b>2.510</b>	<b>2.474</b>	<b>2.490</b>	<b>2.513</b>	<b>2.469</b>	<b>2.492</b>	<b>2.478</b>
	In-N <sub>apical</sub>	2.308	2.245	2.245	2.262	2.290	2.281	2.247	2.279	2.264	2.263
	Ni-N <sub>apical</sub>	4.765	4.766	4.766	4.772	4.764	4.771	4.759	4.747	4.756	4.741
	Ni-P	2.252	2.243	2.243	2.247	2.211	2.250	2.262	2.257	2.252	2.240
	M-N <sub>amide</sub>	2.118	2.044	2.044	2.061	2.070	2.069	2.041	2.065	2.053	2.053
	$\sum(\angle P-Ni-P)$	357.0	356.8	356.8	356.7	357.3	357.1	356.9	357.6	357.4	356.9
	$\sum(\angle N_{eq}-M-N_{eq})$	345.3	350.9	350.9	350.0	348.7	349.1	351.0	349.5	350.1	349.5
	Ni to P <sub>3</sub> -plane	0.227	0.234	0.234	0.238	0.213	0.224	0.233	0.203	0.212	0.228
	M to N <sub>3</sub> -plane	0.477	0.360	0.360	0.381	0.407	0.400	0.357	0.390	0.377	0.389
(H <sub>2</sub> )NiInL	Ni-In	<b>2.492</b>	<b>2.602</b>	<b>2.603</b>	<b>2.580</b>	<b>2.555</b>	<b>2.561</b>	<b>2.579</b>	<b>2.531</b>	<b>2.564</b>	<b>2.542</b>
	In-N <sub>apical</sub>	2.366	2.293	2.292	2.312	2.320	2.318	2.301	2.322	2.310	2.310
	Ni-N <sub>apical</sub>	4.844	4.895	4.895	4.892	4.874	4.878	4.880	4.853	4.874	4.852
	Ni-H	1.61	1.639	1.639	1.636	1.624	1.631	1.645	1.628	1.603	1.598
	Ni-H	1.61	1.639	1.633	1.635	1.622	1.626	1.641	1.624	1.599	1.593
	H-H	0.80	0.836	0.835	0.837	0.844	0.845	0.825	0.837	0.839	0.841
	Ni-P	2.268	2.288	2.287	2.293	2.243	2.282	2.302	2.292	2.286	2.269
	M-N <sub>amide</sub>	2.116	2.051	2.051	2.068	2.080	2.081	2.050	2.079	2.060	2.059
	$\sum(\angle P-Ni-P)$	355.1	352.4	352.3	352.5	353.2	352.7	352.6	353.2	353.7	353.4
	$\sum(\angle N_{eq}-M-N_{eq})$	344.0	347.4	347.5	346.3	346.4	346.1	347.2	345.9	346.8	346.1
	Ni to P <sub>3</sub> -plane	0.32	0.369	0.370	0.366	0.341	0.358	0.365	0.349	0.334	0.340
	M to N <sub>3</sub> -plane	0.51	0.426	0.425	0.448	0.449	0.455	0.429	0.458	0.438	0.450
$\Delta G^\circ_{H2}$	kcal/mol	<b>-3.0 ± 0.7</b>	-2.3	-1.9	-2.7	-1.0	-3.4	1.4	-1.2	-0.4	-1.8

**Table S14.** Differences in structural metrics between experiment and theory for NiInL (**3**) and ( $\eta^2$ -H<sub>2</sub>)NiInL (**3**-H<sub>2</sub>). Bond distances are in Å, and bond angles are in degrees. MSE and MUE are the mean signed and unsigned errors for bond distances.

		DFT-Calculated Differences Relative to Experiment								
		m06l					m06-d3		pbe0	pbe0-d3
		bs0	bs1	bs2	bs3	bs4	bs1	bs4	bs1	bs1
<b>NiInL</b>	Ni-In	0.064	0.064	0.053	0.017	0.033	0.056	0.012	0.035	0.021
	In-N <sub>apical</sub>	-0.063	-0.063	-0.046	-0.018	-0.027	-0.061	-0.029	-0.044	-0.045
	Ni-N <sub>apical</sub>	0.001	0.001	0.007	-0.001	0.006	-0.006	-0.018	-0.009	-0.024
	Ni-P	-0.009	-0.009	-0.005	-0.041	-0.002	0.010	0.005	0.000	-0.012
	M-N <sub>amide</sub>	-0.075	-0.075	-0.057	-0.049	-0.050	-0.077	-0.054	-0.065	-0.065
	$\sum(\angle P-Ni-P)$	-0.2	-0.2	-0.3	0.3	0.1	-0.1	0.6	0.4	-0.1
	$\sum(\angle N_{eq}-M-N_{eq})$	5.6	5.6	4.7	3.4	3.8	5.7	4.3	4.8	4.2
	Ni to P <sub>3</sub> -plane	0.007	0.007	0.011	-0.015	-0.004	0.006	-0.025	-0.015	0.001
	M to N <sub>3</sub> -plane	-0.116	-0.116	-0.096	-0.070	-0.077	-0.119	-0.087	-0.099	-0.088
	MSE	-0.016	-0.016	-0.010	-0.018	-0.008	-0.016	-0.017	-0.017	-0.025
	MUE	0.043	0.043	0.034	0.025	0.024	0.042	<b>0.023</b>	0.031	0.033
<b>(H<sub>2</sub>)NiInL</b>	Ni-In	0.110	0.111	0.088	0.063	0.069	0.087	0.039	0.072	0.050
	In-N <sub>apical</sub>	-0.073	-0.074	-0.054	-0.046	-0.048	-0.065	-0.044	-0.056	-0.056
	Ni-N <sub>apical</sub>	0.051	0.051	0.048	0.030	0.034	0.036	0.009	0.030	0.008
	Ni-H	0.029	0.029	0.026	0.014	0.021	0.035	0.018	-0.007	-0.012
	Ni-H	0.029	0.023	0.025	0.012	0.016	0.031	0.014	-0.011	-0.017
	H-H	0.036	0.035	0.037	0.044	0.045	0.025	0.037	0.039	0.041
	Ni-P	0.020	0.019	0.025	-0.025	0.014	0.034	0.024	0.018	0.001
	M-N <sub>amide</sub>	-0.065	-0.065	-0.048	-0.036	-0.035	-0.066	-0.037	-0.056	-0.057
	$\sum(\angle P-Ni-P)$	-2.7	-2.8	-2.6	-1.9	-2.4	-2.5	-1.9	-1.4	-1.7
	$\sum(\angle N_{eq}-M-N_{eq})$	3.4	3.5	2.3	2.4	2.1	3.2	1.9	2.8	2.1
	Ni to P <sub>3</sub> -plane	0.049	0.050	0.046	0.021	0.038	0.045	0.029	0.014	0.020
	M to N <sub>3</sub> -plane	-0.084	-0.085	-0.062	-0.061	-0.055	-0.081	-0.052	-0.072	-0.060
	MSE	0.017	0.016	0.018	0.007	0.014	0.015	0.007	0.004	-0.005
	MUE	0.052	0.051	0.044	0.034	0.035	0.047	<b>0.028</b>	0.036	0.030

**Table S15.** Comparison of experimental and DFT-calculated structures for  $(\text{N}_2)\text{NiInL}$  (**3**– $\text{N}_2$ ) with different DFT methods. Bond distances are in Å and bond angles are in degrees. MSE and MUE are the mean signed and unsigned errors for bond distances.

$(\text{N}_2)\text{NiInL}$	expt.	calc.				
		m06l/bs1	m06l/bs4	pbe0/bs1	pbe0-d3/bs1	m06-d3/bs4
Structural Metrics						
Ni-In	2.5256(7)	2.664	2.63	2.621	2.598	2.586
Ni-N <sub>2</sub>	1.848(3)	1.846	1.832	1.834	1.831	1.843
N-N	1.103(5)	1.115	1.123	1.103	1.103	1.109
Ni-P	2.311(1)	2.342	2.353	2.338	2.318	2.349
In-N <sub>apical</sub>	2.385(3)	2.314	2.345	2.33	2.331	2.349
In-N <sub>amide</sub>	2.118(2)	2.052	2.077	2.06	2.058	2.075
$\sum(\angle \text{P}–\text{Ni}–\text{P})$	352.06(7)	349	350	351	351	351
$\sum(\angle \text{N}–\text{In}–\text{N})$	341.4(2)	346	344	345	344	344
Ni to P <sub>3</sub> -plane	0.38	0.45	0.44	0.41	0.41	0.41
In to N <sub>3</sub> -plane	0.54	0.45	0.49	0.46	0.48	0.49
v(N-N) cm <sup>-1</sup>	2144 (KBr)	2207	2195	2315	2319	2285
Differences in Structural Metrics						
Ni-In		0.138	0.104	0.095	0.072	0.060
Ni-N <sub>2</sub>		-0.002	-0.016	-0.014	-0.017	-0.005
N-N		0.011	0.019	-0.001	-0.001	0.005
Ni-P		0.031	0.042	0.027	0.007	0.038
In-N <sub>apical</sub>		-0.071	-0.040	-0.055	-0.054	-0.036
In-N <sub>amide</sub>		-0.066	-0.041	-0.058	-0.060	-0.043
$\sum(\angle \text{P}–\text{Ni}–\text{P})$		-3.1	-2.1	-1.1	-1.1	-1.1
$\sum(\angle \text{N}–\text{In}–\text{N})$		4.6	2.6	3.6	2.6	2.6
Ni to P <sub>3</sub> -plane		0.07	0.06	0.03	0.03	0.03
In to N <sub>3</sub> -plane		-0.09	-0.05	-0.08	-0.06	-0.05
MSE		0.003	0.010	-0.007	-0.010	0.000
MUE		0.060	0.047	0.045	0.038	0.033

**Table S16.** Comparison of experimental and calculated H<sub>2</sub> binding energies for NiML complexes with different DFT methods (see Table S3 for method details; SMD solvent model used in all cases).

<b><math>\Delta G^\circ(\text{H}_2)</math> binding (kcal/mol)</b>					
M	expt.	m06l/bs1	pbe0/bs1	pbe0-d3/bs1	m06-d3/bs4
Solvent = toluene (298 K, 1 atm)					
none <sup>a</sup>	-	6.25	8.54	7.75	6.72
Al	1.6 ± 0.2	<b>2.76</b>	4.14	2.9	3.93
Ga	0.6 ± 0.3	<b>0.92</b>	2.18	0.83	0.71
In	-3.0 ± 0.7	<b>-1.85</b>	-0.35	-1.75	-1.16
Solvent = THF (298 K, 1 atm)					
none <sup>a</sup>		6.21	8.36	7.63	7.18
Al		2.62	3.91	2.67	3.52
Ga		-0.26	-0.26	1.66	0.33
In		-2.22	-2.22	-0.65	-2.01
Solvent = CH <sub>3</sub> CN (298 K, 1 atm)					
none <sup>a</sup>		6.23	8.31	7.59	7.31
Al		2.65	3.87	2.64	3.44
Ga		-0.34	-0.34	1.46	0.19
In		-2.21	-2.21	-0.72	-2.04

<sup>a</sup>none indicates NiLH<sub>3</sub>, which does not have a supporting metal.

**Table S17.** Comparison of experimental and calculated N<sub>2</sub> binding energies for NiML complexes with different DFT methods (see Table S3 for method details; SMD solvent model used in all cases).

<b><math>\Delta G^\circ(\text{N}_2)</math> binding (kcal/mol)</b>					
M	expt.	m06l/bs1	pbe0/bs1	pbe0-d3/bs1	m06-d3/bs4
Solvent = toluene (298 K, 1 atm)					
none <sup>a</sup>	-	5.86	15.36		8.02
Al	3.5 ± 0.3	6.25	13.58	9.95	6.05
Ga	2.1 ± 0.5	3.61	12.23	9.42	3.82
In	-1.2 ± 0.4	0.15	8.75	5.75	-1.81
Solvent = THF (298 K, 1 atm)					
none <sup>a</sup>		5.60	15.18		8.29
Al		6.13	13.48	9.87	6.33
Ga		3.15	11.69	8.92	4.07
In		-0.74	8.32	5.38	0.17
Solvent = CH <sub>3</sub> CN (298 K, 1 atm)					
none <sup>a</sup>		5.64	15.15		8.59
Al		6.14	13.51	9.88	6.24
Ga		3.13	11.59	8.84	3.32
In		-0.81	8.25	5.36	-0.01

<sup>a</sup>none indicates NiLH<sub>3</sub>, which does not have a supporting metal.

**Table S18.** Calculated structural metrics for  $\text{NiLH}_3$ ,  $(\eta^2\text{-H}_2)\text{NiLH}_3$ , and  $(\text{N}_2)\text{NiLH}_3$  with different DFT methods. Bond distances are in Å and bond angles are in degrees.

Functionals	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1	M06-D3/bs4
<b><math>\text{NiLH}_3</math></b>				
Ni-P	2.190	2.196	2.179	2.197
P-Ni-P	360	360	360	360
Ni-P <sub>3</sub>	0.006	0.026	0.007	0.029
<b><math>(\eta^2\text{-H}_2)\text{NiLH}_3</math></b>				
Ni-H	1.670	1.619	1.618	1.654
Ni-H	1.666	1.625	1.624	1.650
H-H	0.829	0.838	0.837	0.827
Ni-P	2.236	2.241	2.223	2.251
P-Ni-P	353	353	353	353
Ni-P <sub>3</sub>	0.347	0.355	0.337	0.349
v(H-H) cm <sup>-1</sup>	3303	3089	3090	3383
<b><math>(\text{N}_2)\text{NiLH}_3</math></b>				
Ni-N <sub>2</sub>	1.853	1.834	1.841	1.853
N-N	1.119	1.108	1.108	1.114
Ni-P	2.278	2.276	2.262	2.279
P-Ni-P	344	343	344	344
Ni-P <sub>3</sub>	0.531	0.544	0.533	0.539
v(N-N) cm <sup>-1</sup>	2175	2271	2272	2241

**Table S19.** Structural metrics of NiAlL, ( $\eta^2$ -H<sub>2</sub>)NiAlL, and (N<sub>2</sub>)NiAlL, as calculated with different DFT methods. Bond distances are in Å and bond angles are in degrees.

Functionals	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1	M06-D3/bs4
<b>NiAlL</b>				
Ni-Al	2.488	2.487	2.474	2.489
Ni-P	2.194	2.204	2.190	2.205
Al-N <sub>apical</sub>	2.100	2.107	2.104	2.098
Al-N <sub>amide</sub>	1.878	1.880	1.880	1.884
P-Ni-P	359	359	359	359
N-Al-N	356	356	355	356
Ni-P <sub>3</sub>	0.13	0.12	0.14	0.12
Al-N <sub>3</sub>	0.23	0.23	0.24	0.22
<b>(<math>\eta^2</math>-H<sub>2</sub>)NiAlL</b>				
Ni-Al	2.600	2.601	2.564	2.575
Ni-H	1.662	1.620	1.613	1.657
Ni-H	1.663	1.624	1.618	1.653
H-H	0.827	0.832	0.834	0.822
Ni-P	2.227	2.232	2.216	2.245
Al-N <sub>apical</sub>	2.149	2.157	2.160	2.159
Al-N <sub>amide</sub>	1.884	1.886	1.885	1.892
P-Ni-P	355	356	355	355
N-Al-N	353	353	352	353
Ni-P <sub>3</sub>	0.29	0.28	0.28	0.28
Al-N <sub>3</sub>	0.29	0.29	0.30	0.29
v(H-H) cm <sup>-1</sup>	3318	3162	3138	3435
<b>(N<sub>2</sub>)NiAlL</b>				
Ni-Al	2.649	2.646	2.611	2.610
Ni-N <sub>2</sub>	1.879	1.855	1.851	1.874
N-N	1.115	1.104	1.104	1.110
Ni-P	2.262	2.271	2.251	2.276
Al-N <sub>apical</sub>	2.146	2.157	2.159	2.160
Al-N <sub>amide</sub>	1.881	1.881	1.881	1.889
P-Ni-P	351	352	352	352
N-Al-N	354	353	353	353
Ni-P <sub>3</sub>	0.39	0.37	0.38	0.37
Al-N <sub>3</sub>	0.28	0.28	0.29	0.29
v(N-N) cm <sup>-1</sup>	2206	2304	2306	2277

**Table S20.** Structural metrics of NiGaL, ( $\eta^2$ -H<sub>2</sub>)NiGaL, and (N<sub>2</sub>)NiGaL, as calculated with different DFT methods. Bond distances are in Å and bond angles are in degrees.

Functional	expt. crystal	calc.			
	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1	M06-D3/bs4	
<b>NiGaL</b>					
Ni-Ga	2.379	2.431	2.440	2.432	2.417
Ni-P	2.210	2.211	2.218	2.204	2.219
M-N <sub>apical</sub>	2.216(3)	2.217	2.204	2.198	2.202
M-N <sub>amide</sub>	1.954(2)	1.952	1.937	1.936	1.936
P-Ni-P	359.01(9)	358	359	359	359
N-Ga-N	349.5(3)	351	352	352	352
Ni-P <sub>3</sub>	0.13	0.16	0.13	0.15	0.12
Ga-N <sub>3</sub>	0.37	0.34	0.31	0.32	0.32
<b>(<math>\eta^2</math>-H<sub>2</sub>)NiGaL</b>					
Ni-Ga	2.499	2.509	2.482	2.473	
Ni-H	1.650	1.613	1.607	1.644	
Ni-H	1.649	1.609	1.602	1.641	
H-H	0.830	0.835	0.837	0.825	
Ni-P	2.248	2.248	2.233	2.261	
Ga-N <sub>apical</sub>	2.291	2.281	2.281	2.287	
Ga-N <sub>amide</sub>	1.960	1.945	1.944	1.948	
P-Ni-P	355	356	355	356	
N-Ga-N	346	348	347	347	
Ni-P <sub>3</sub>	0.30	0.27	0.28	0.27	
Ga-N <sub>3</sub>	0.42	0.39	0.41	0.41	
v(H-H) cm <sup>-1</sup>	3282	3127	3105	3406	
<b>(N<sub>2</sub>)NiGaL</b>					
Ni-Ga	2.571	2.582	2.551	2.532	
Ni-N <sub>2</sub>	1.870	1.848	1.845	1.871	
N-N	1.114	1.102	1.102	1.108	
Ni-P	2.295	2.293	2.276	2.300	
Ga-N <sub>apical</sub>	2.310	2.297	2.301	2.312	
Ga-N <sub>amide</sub>	1.959	1.942	1.941	1.946	
P-Ni-P	352	353	353	354	
N-Ga-N	345	347	346	346	
Ni-P <sub>3</sub>	0.37	0.35	0.35	0.34	
Ga-N <sub>3</sub>	0.44	0.41	0.43	0.43	
v(N-N) cm <sup>-1</sup>	2217	2321	2323	2291	

**Table S21.** Energy decomposition analysis (EDA) of Ni–H<sub>2</sub> binding interaction for (η<sup>2</sup>-H<sub>2</sub>)NiLH<sub>3</sub> and the (η<sup>2</sup>-H<sub>2</sub>)NiML series, as computed with PBE0-D3 using ADF.

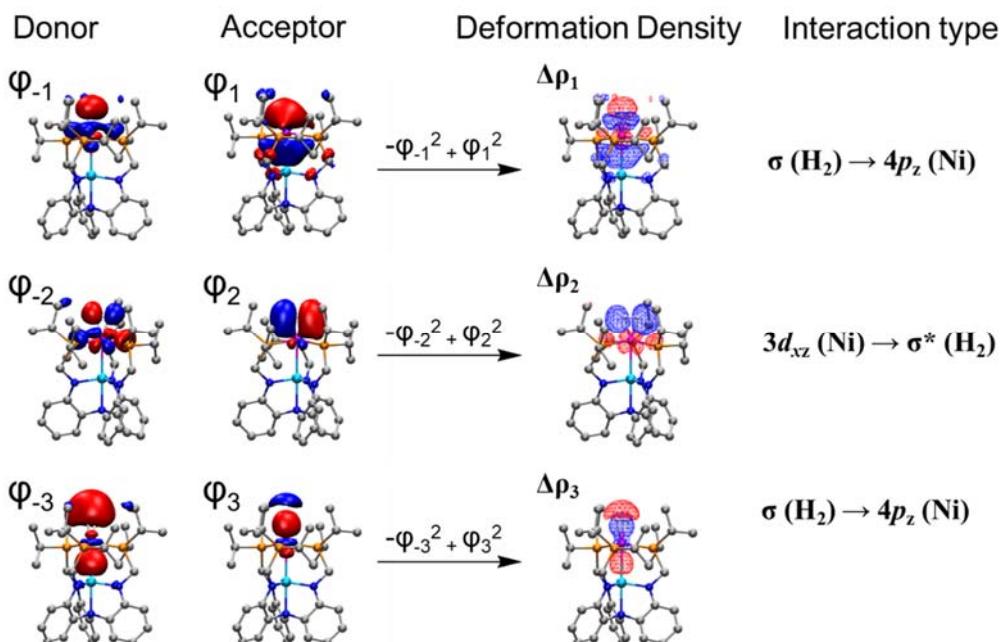
Energy (kcal/mol)	H <sub>2</sub> -NiLH <sub>3</sub>	H <sub>2</sub> -NiAIL	H <sub>2</sub> -NiGaL	H <sub>2</sub> -NiInL
ΔE <sub>elstat</sub>	-60.3	-56.3	-57.2	-58.9
ΔE <sub>Pauli</sub>	89.2	78.5	78.1	77.6
ΔE <sub>disp</sub>	-2.1	-2.2	-2.2	-2.2
ΔE <sub>orb</sub>	-41.9	-37.5	-38.2	-39.9
ΔE <sub>int</sub> (PBE0-D3)	-15.1	-17.5	-19.5	-23.4
ΔE <sub>int</sub> (M06-L) <sup>a</sup>	-14.9	-16.9	-18.6	-21.3

<sup>a</sup>The M06-L interaction energies (ΔE<sub>int</sub>) are listed to show that M06-L and PBE0-D3 interaction energies have moderately good agreement with each other.

**Table S22.** Orbital interaction energy contributions from the top three NOCV pairs to Ni–H<sub>2</sub> bonding.

NOCV	Type	(H <sub>2</sub> )NiLH <sub>3</sub>	(H <sub>2</sub> )NiAIL	(H <sub>2</sub> )NiGaL	(H <sub>2</sub> )NiInL
1	$\sigma_{\text{H}_2} \rightarrow 4p$ (Ni)	-18.3 (44%)	-14.5 (39%)	-14.8 (39%)	-15.2 (38%)
		-14.6	-12.8	-13.0	-13.9
2	$3d_{xz}$ (Ni) $\rightarrow \sigma^*$ <sub>H<sub>2</sub></sub>	(35%)	(34%)	(34%)	(35%)
		-6.4	-6.9	-6.9	-7.3
3	$\sigma_{\text{H}_2} \rightarrow 4p$ (Ni)	(15%)	(18%)	(18%)	(18%)
sub-total <sup>a</sup>		-39.3	-34.2	-34.7	-36.4

<sup>a</sup>The sub-total of the orbital interaction energies for the top 3 NOCV pairs accounts for the majority of the ΔE<sub>orb</sub> value in the prior table.



**Figure S53.** Deformation density contributions ( $\Delta\varphi_n$ , isovalue 0.04 a.u.) of NOCV pairs for Ni–H<sub>2</sub> bonding in (η<sup>2</sup>-H<sub>2</sub>)NiInL. Similar densities were computed for (η<sup>2</sup>-H<sub>2</sub>)NiLH<sub>3</sub>, (η<sup>2</sup>-H<sub>2</sub>)NiAIL, and (η<sup>2</sup>-H<sub>2</sub>)NiGaL.

**Table S23.** Energy decomposition analysis of the Ni–N<sub>2</sub> binding interaction for (N<sub>2</sub>)NiLH<sub>3</sub> and the (N<sub>2</sub>)NiML series, as computed with PBE0-D3 using ADF.

Energy (kcal/mol)	(N <sub>2</sub> )NiLH <sub>3</sub>	(N <sub>2</sub> )NiAIL	(N <sub>2</sub> )NiGaL	(N <sub>2</sub> )NiInL
ΔE <sub>elstat</sub>	-71.9	-60.7	-59.4	-62.4
ΔE <sub>Pauli</sub>	115.9	96.1	92.4	95.3
ΔE <sub>disp</sub>	-5.8	-5.0	-5.0	-4.9
ΔE <sub>orb</sub>	-61.5	-51.2	-49.7	-54.5
ΔE <sub>int</sub> (PBE0-D3)	-23.4	-20.7	-21.7	-26.5
ΔE <sub>int</sub> (M06-L)	-25.1	-23.2	-23.5	-26.9

**Table S24a.** Orbital interaction energy contributions from the top four NOCV pairs to Ni–N<sub>2</sub> bonding.

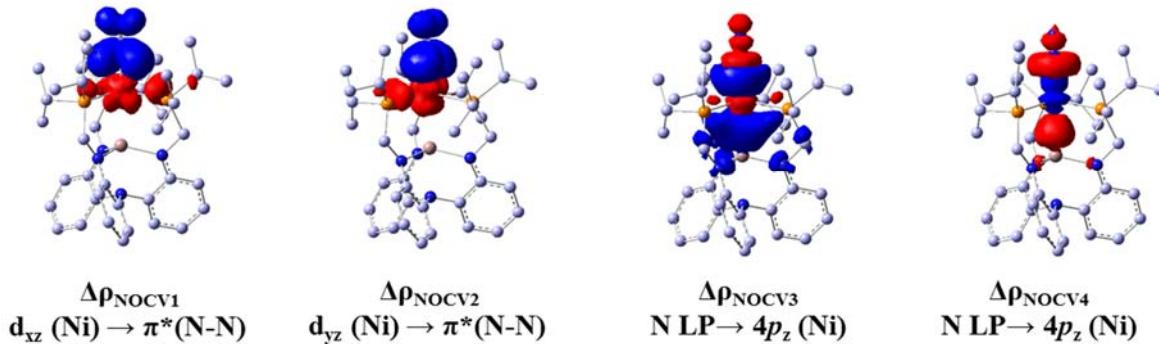
NOCV	Type	(N <sub>2</sub> )NiLH <sub>3</sub>	(N <sub>2</sub> )NiAIL	(N <sub>2</sub> )NiGaL	(N <sub>2</sub> )NiInL
1	3d <sub>xz</sub> (Ni) → π*(N-N)	-17.2	-16.8	-12.9	-14.6
2	3d <sub>yz</sub> (Ni) → π*(N-N)	-17.2	-12.7	-12.9	-14.6
3	N LP → 4p <sub>z</sub> (Ni)	-20.5	-13.7	-15.7	-16.6
4	N LP → 4p <sub>z</sub> (Ni)	-5.4	-5.1	-5.4	-5.9
1+2	3d (Ni) → π*(N-N)	-34.4	-29.5	-25.8	-29.1
		57%	61%	55%	56%
3+4	N LP → 4p <sub>z</sub> (Ni)	-25.9	-18.8	-21.1	-22.5
		43%	39%	45%	44%
sub-total		-60.2	-48.3	-46.9	-51.6

<sup>a</sup>The sub-total of the orbital interaction energies for the top 4 NOCV pairs accounts for the majority of the ΔE<sub>orb</sub> value in the prior table.

**Table S24b.** The donor-acceptor stabilization energy of the Ni→M dative interaction in NiAIL (**1**), NiGaL (**2**), and NiInL (**3**), as determined by natural bond orbital analysis using M06-L/bs1 method.

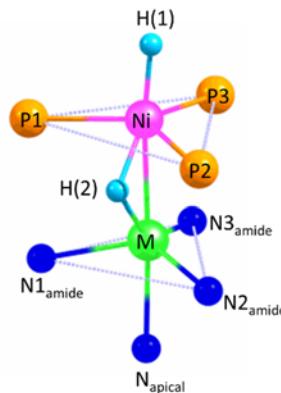
	Donor-Acceptor Stabilization Energy (kcal/mol)		
Interaction type	NiAIL	NiGaL	NiInL
Ni (3d <sub>z2</sub> ) → M (s)	39.8	71.7	135.0
Ni (3d <sub>z2</sub> ) → M (p)	4.9	12.5	27.9
Ni → M interaction	44.7	84.2	162.9

Donation from Ni to M via Ni(3dz2) → Al(3pz/3s), Ga(4pz/4s), and In(5pz/5s).



**Figure S54.** Deformation density contributions ( $\Delta\rho_n$ , isovalue 0.04 a.u.) of NOCV pairs for Ni–N<sub>2</sub> in (N<sub>2</sub>)NiInL. Similar densities were computed for the (N<sub>2</sub>)NiLH<sub>3</sub>, (N<sub>2</sub>)NiAIL, (N<sub>2</sub>)NiGaL complexes.

**Table S25.** Structural comparison of  $(\eta^2\text{-H}_2)\text{NiML}$  (**B**), the transition state (**TS**) for H–H cleavage, and  $\text{H}\text{-Ni}(\mu\text{-H})\text{ML}$  (**C**, see image), as optimized with M06-L/bs1 for M = Al, Ga, and In.

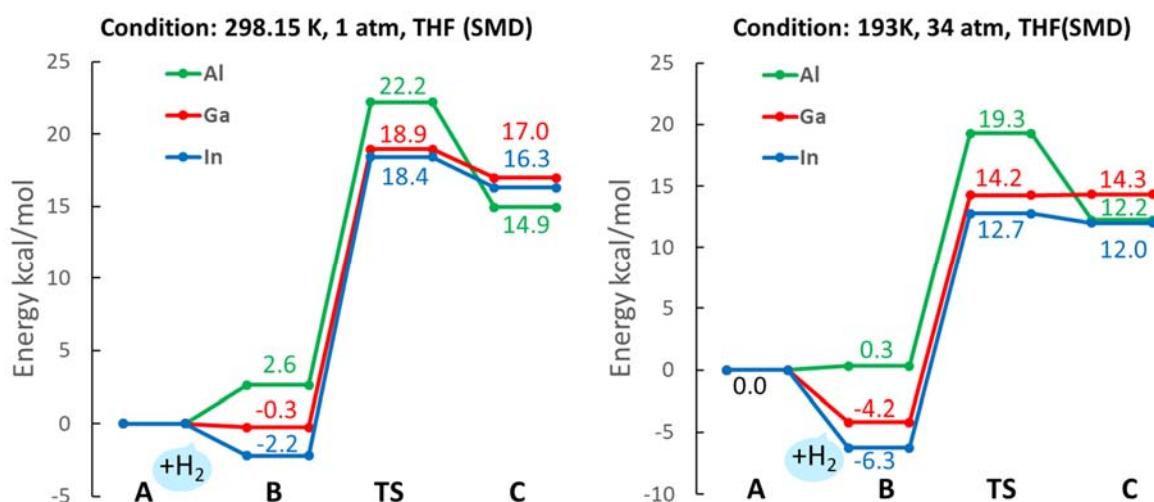


	Al			Ga			In		
	<b>B</b>	<b>TS</b>	<b>C</b>	<b>B</b>	<b>TS</b>	<b>C</b>	<b>B</b>	<b>TS</b>	<b>C</b>
Ni-H(1)	1.662	1.575	1.502	1.650	1.468	1.510	1.633	1.561	1.515
Ni-H(2)	1.663	1.465	1.489	1.649	1.562	1.501	1.639	1.476	1.500
M-H(2)		2.815	1.749		2.665	1.831		2.682	1.960
H(1)-H(2)	0.827	2.299	2.885	0.830	2.331	2.835	0.835	2.398	2.857
$\angle$ H(1)-Ni-H(2)	28.8	98.3	149.4	29.2	100.6	140.6	29.6	104.3	142.8
H(2) to P <sub>3</sub> -plane		0.04 <sup>a</sup>	1.073		0.06 <sup>a</sup>	0.993		0.09 <sup>a</sup>	0.914
$\angle$ Ni-H(2)-M		64.7	110.9		66.0	98.6		69.3	97.2
img. Freq. (cm <sup>-1</sup> )		277			298			328	
Ni-M	2.6	2.558	2.670	2.499	2.464	2.536	2.603	2.565	2.613
Ni-P	2.227	2.200	2.225	2.248	2.219	2.233	2.287	2.255	2.281
Al-N <sub>apical</sub>	2.149	2.148	2.076	2.291	2.279	2.207	2.292	2.276	2.236
Al-N <sub>amide</sub>	1.884	1.889	1.886	1.960	1.966	1.960	2.051	2.054	2.051
$\sum(\angle\text{P-Ni-P})$	355	356.8	358.1	355.0	357.0	358.4	352.3	355.4	356.9
$\sum(\angle\text{N}_{\text{eq}}\text{-M-N}_{\text{eq}})$	353	353.2	356.8	346.0	347.2	351.7	347.5	348.7	351.6
Ni to P <sub>3</sub> -plane	0.29	0.23	0.18	0.30	0.22	0.16	0.37	0.28	0.23
M to N <sub>3</sub> -plane	0.29	0.29	0.20	0.42	0.41	0.33	0.43	0.40	0.35

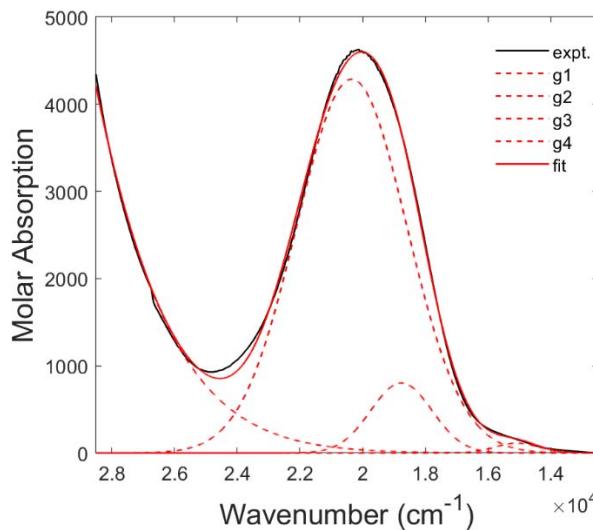
<sup>a</sup>The close to zero values for the H(2) to P<sub>3</sub>-plane distance in all the TS structures means that H(2) is co-planar with the phosphines. This value changes dramatically in **C**, which shows that the hydride is re-positioned below the P<sub>3</sub>-plane and becomes a bridging hydride in the product of H–H cleavage. This suggests that the supporting metal does not assist directly in the TS for H–H cleavage, but subsequently stabilizes the resulting nickel dihydride species that initially forms via oxidative addition. This H–H activation sequence is also consistent with the dramatic shortening of the M–H(2) distance upon moving from **TS** to **C**. Related Ni–B diphosphine complexes affect heterolytic H<sub>2</sub> cleavage where both Ni and B participate in the TS for H–H cleavage,<sup>46–48</sup> whereas the more sterically protected group 13 supporting metal in NiML complexes cannot directly interact with H<sub>2</sub> to affect cleavage. Instead, the resulting Ni dihydride species is stabilized as  $\text{H}\text{Ni}(\mu\text{-H})\text{ML}$  (though not enough to allow it to be observed experimentally); this is proposed to be an important intermediate in olefin hydrogenation catalysis.<sup>32,49</sup>

**Table S26.** Free energies (kcal/mol) in THF and toluene for isomerization between  $(\eta^2\text{-H}_2)\text{NiML}$  (**B**) and  $\text{H-Ni}(\mu\text{-H})\text{ML}$  (**C**) complexes via H–H cleavage. Both standard conditions (298.15 K, 1 atm) and high pressure and low T (193 K, 34 atm) were considered. All calculations were performed with the M06L/bs1 method and SMD solvation model. Note that **A** = NiML and **TS** = transition state between **B** and **C**.

Index	solvent = THF (SMD)	298.15 K, 1 atm			193K, 34 atm		
		Al	Ga	In	Al	Ga	In
<b>A</b>	NiML(solv)	0	0	0	0	0	0
<b>B</b>	$\text{H}_2(\text{gas}) + \text{NiML}(\text{solv}) \rightarrow (\eta^2\text{-H}_2)\text{NiML}$	2.6	-0.3	-2.2	0.3	-4.2	-6.3
<b>TS</b>		22.2	18.9	18.4	19.3	14.2	12.7
<b>C</b>	$\text{H}_2(\text{gas}) + \text{NiML}(\text{solv}) \rightarrow \text{H-Ni}(\mu\text{-H})\text{ML}$	14.9	17.0	16.3	12.2	14.3	12.0
solvent = Toluene (SMD)		298.15 K, 1 atm			193K, 34 atm		
	Reactions for energy (kcal/mol) calculation	Al	Ga	In	Al	Ga	In
<b>A</b>	NiML(solv)	0	0	0	0	0	0
<b>B</b>	$\text{H}_2(\text{gas}) + \text{NiML}(\text{solv}) \rightarrow (\eta^2\text{-H}_2)\text{NiML}$	2.8	0.9	-1.9	0.5	-3.0	-5.9
<b>TS</b>		23.5	21.0	20.2	20.5	16.3	14.5
<b>C</b>	$\text{H}_2(\text{gas}) + \text{NiML}(\text{solv}) \rightarrow \text{H-Ni}(\mu\text{-H})\text{ML}$	15.2	18.1	17.3	12.5	15.5	13.0



**Figure S55.** Energy profile for H–H cleavage via  $(\eta^2\text{-H}_2)\text{NiML}$  (**B**) and  $\text{H-Ni}(\mu\text{-H})\text{ML}$  (**C**) complexes and the calculated transition state (TS). Free energies (kcal/mol) in THF (SMD) are computed using M06-L/bs1 method under the same two conditions described in Table S26 (above).



**Figure S56.** The experimental UV-Vis spectrum of  $\text{NiLH}_3$  and fittings with four Gaussian functions,  $f(x) = a_0 \times e^{-((a_1-x)/a_2)^2}$ , with the parameters shown in the following table.

**Table S27.** Parameters of the fitted Gaussian functions,  $f(x) = a_0 \times e^{-((a_1-x)/a_2)^2}$ , for the experimental UV-Vis spectrum of  $\text{NiLH}_3$ .

Gaussian Function	1	2	3	4
$a_0$ , Intensity (molar abs)	$78920 \pm 51800$	$4286.2 \pm 58.7$	$802.57 \pm 103$	$112.66 \pm 8.92$
$a_1$ , Energy ( $\text{cm}^{-1}$ )	$42181 \pm 2790$	$20350 \pm 35.8$	$18766 \pm 24.3$	$15084 \pm 84.1$
$a_2$ , Linewidth ( $\text{cm}^{-1}$ )	$7990.9 \pm 741$	$2486.8 \pm 20.5$	$1382.4 \pm 77.9$	$977.12 \pm 106$
Peak energies				
Energy ( $\text{cm}^{-1}$ )	42181	20350	18766	15084
Energy (nm)	<b>237</b>	<b>491</b>	<b>533</b>	<b>663</b>
Energy (eV)	5.23	2.52	2.33	1.87

**Table S28.** UV-Vis data for  $\text{NiLH}_3$  and **1-3** with TD-DFT data (in parentheses) and assignments (in eV).

Peak	Transition	$\text{NiLH}_3$	1	2	3
<b>I</b>	$d_{x^2-y^2}/d_{xy}$	1.87	2.07	1.94	1.77
	$\rightarrow \text{LUMO}$	(2.53)	(2.16)	(1.91)	(1.93)
<b>II</b>	$d_{yz}/d_{xz}$	2.53	2.53	2.44	2.34
	$\rightarrow \text{LUMO}$	(3.00)	(2.84)	(2.59)	(2.61)
<b>III</b>	$\pi\text{-ligand} + d_z^2$	2.33	2.88	2.67	2.54
	$\rightarrow \text{LUMO}$	(2.80) <sup>a</sup>	(3.02)	(2.60)	(2.76)

<sup>a</sup>Pure Ni  $d_z^2 \rightarrow \text{LUMO}$  transition.

**Table S29. (a)** Predicted TD-DFT transitions (*in nm*) for UV-Vis spectra of NiLH<sub>3</sub> and NiML complexes using multiple functionals and basis sets. Note: all methods predict similar transitions for NiGaL and NiInL.

NiLH <sub>3</sub>	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	490	474	500	472	461
d <sub>z<sup>2</sup></sub> → LUMO	443	402	499	430	421
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	413	384	455	401	391

NiAll	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	573	552	542	551	539
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	437	405	440	420	409
Ligands N,C + d <sub>z<sup>2</sup></sub> → LUMO	410	397	500	406	401
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO	343	338	400	339	336
d <sub>z<sup>2</sup></sub> → LUMO	363	347	368	355	347

NiGaL	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	650	–	597	609	593
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	478	–	438	453	440
Ligands N,C + d <sub>z<sup>2</sup></sub> → LUMO	448	–	557	435	429
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO	388	–	497	377	373
d <sub>z<sup>2</sup></sub> → LUMO	384	–	393	374	366

NiInL	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	642	607	583	598	584
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	475	439	435	444	433
Ligands N,C + d <sub>z<sup>2</sup></sub> → LUMO	449	424	537	428	422
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO	403	380	491	383	379
d <sub>z<sup>2</sup></sub> → LUMO	385	382	402	372	364

**Table S29. (b)** Predicted TD-DFT transitions (*in eV*) for UV-Vis spectra of NiLH<sub>3</sub> and NiML complexes using multiple functionals and basis sets. Note: all methods predict similar transitions for NiGaL and NiInL.

NiLH <sub>3</sub>	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	2.53	2.62	2.48	2.63	2.69
d <sub>z<sup>2</sup></sub> → LUMO	2.80	3.08	2.48	2.88	2.94
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	3.00	3.23	2.72	3.09	3.17

NiAIL	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	2.16	2.25	2.29	2.25	2.30
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	2.84	3.06	2.82	2.96	3.03
Ligands N,C + d <sub>z<sup>2</sup></sub> → LUMO	3.02	3.12	2.48	3.06	3.09
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO	3.61	3.67	3.10	3.66	3.69
d <sub>z<sup>2</sup></sub> → LUMO	3.42	3.57	3.37	3.49	3.57

NiGaL	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	1.91	—	2.08	2.04	2.09
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	2.59	—	2.83	2.74	2.82
Ligands N,C + d <sub>z<sup>2</sup></sub> → LUMO	2.77	—	2.23	2.85	2.89
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO	3.20	—	2.49	3.29	3.32
d <sub>z<sup>2</sup></sub> → LUMO	3.23	—	3.15	3.31	3.39

NiInL	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	1.93	2.04	2.13	2.07	2.12
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	2.61	2.82	2.85	2.79	2.86
Ligands N,C + d <sub>z<sup>2</sup></sub> → LUMO	2.76	2.92	2.31	2.90	2.94
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO	3.08	3.26	2.53	3.24	3.27
d <sub>z<sup>2</sup></sub> → LUMO	3.22	3.24	3.08	3.34	3.41

**Table S29. (c)** Predicted TD-DFT transitions (*in cm<sup>-1</sup>*) for UV-Vis spectra of NiLH<sub>3</sub> and NiML complexes using multiple functionals and basis sets. Note: all methods predict similar transitions for NiGaL and NiInL.

NiLH <sub>3</sub>	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	20409	21118	20000	21199	21687
d <sub>z<sup>2</sup></sub> → LUMO	22559	24855	20040	23247	23752
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	24205	26019	21978	24925	25579

NiAlL	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	17457	18117	18450	18145	18553
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	22897	24701	22727	23835	24465
Ligands N,C + d <sub>z<sup>2</sup></sub> → LUMO	24384	25188	20000	24640	24953
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO	29152	29623	25000	29536	29769
d <sub>z<sup>2</sup></sub> → LUMO	27558	28829	27174	28171	28827

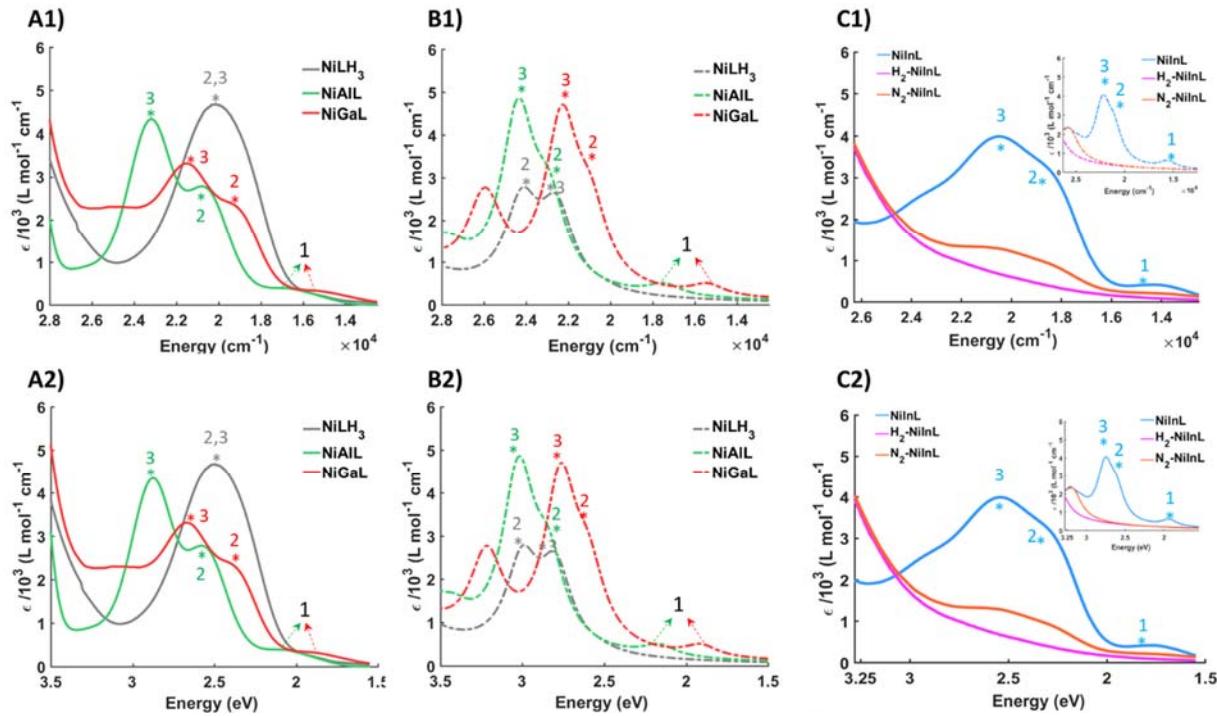
  

NiGaL	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	15385	—	16750	16417	16863
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	20921	—	22831	22097	22718
Ligands N,C + d <sub>z<sup>2</sup></sub> → LUMO	22321	—	17953	22989	23296
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO	25773	—	20121	26526	26785
d <sub>z<sup>2</sup></sub> → LUMO	26042	—	25445	26734	27353

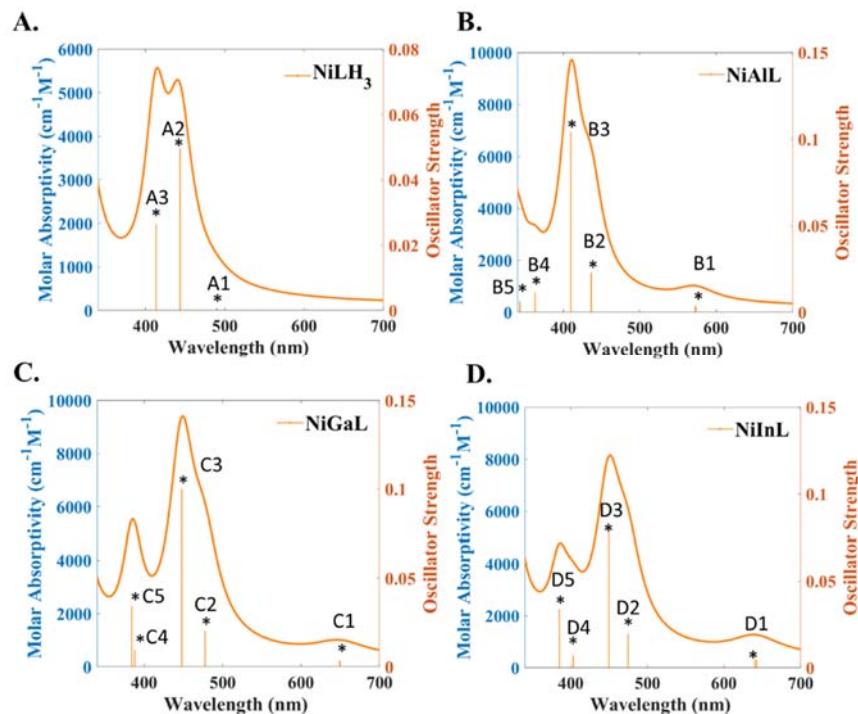
  

NiInL	M06-D3/bs4	M06/bs1	M06-L/bs1	PBE0/bs1	PBE0-D3/bs1
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO	15570	16462	17153	16734	17112
d <sub>yz</sub> /d <sub>xz</sub> → LUMO	21064	22759	22989	22539	23077
Ligands N,C + d <sub>z<sup>2</sup></sub> → LUMO	22248	23568	18622	23374	23685
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO	24805	26301	20367	26134	26398
d <sub>z<sup>2</sup></sub> → LUMO	25975	26159	24876	26910	27497

**Figure S57.** (A) UV-Vis spectra and (B) TD-DFT (M06-D3) predicted spectra of  $\text{NiLH}_3$  (gray),  $\text{NiAIL}$  (green), and  $\text{NiGaL}$  (red) in THF. (C) UV/Vis spectra of  $\text{NiInL}$  (blue),  $(\eta^2\text{-H}_2)\text{NiInL}$  (pink), and  $(\text{N}_2)\text{NiInL}$  (orange). The inset shows the corresponding simulated spectra. Spectra are plotted as a function of both wavenumbers (*top row, A1-C1*) and eV (*bottom row, A2-C2*).



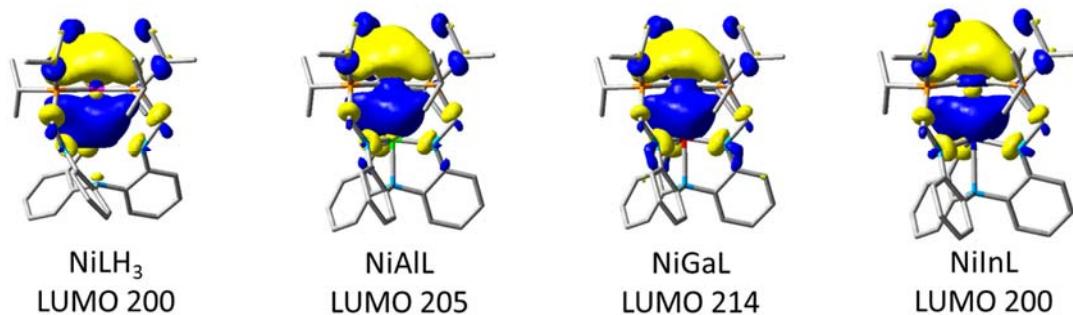
**Figure S58.** TD-DFT calculated UV-Vis spectra of  $\text{NiLH}_3$ ,  $\text{NiAIL}$ ,  $\text{NiGaL}$ , and  $\text{NiInL}$  using M06-D3/bs4 in THF (SMD).



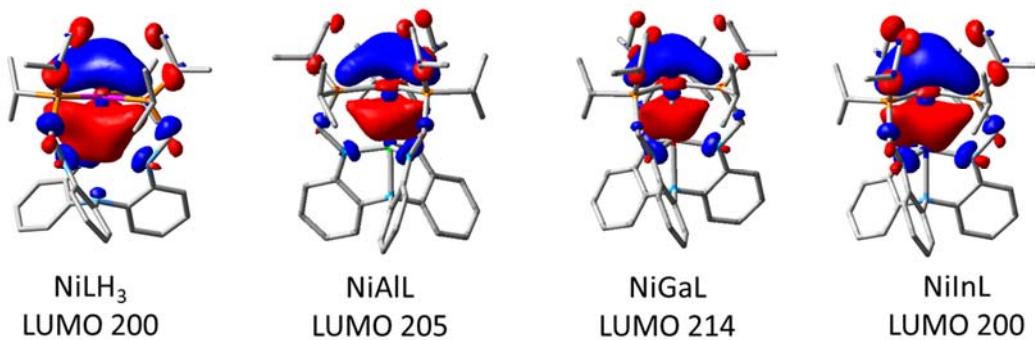
**Table S30.** M06-D3/bs4 TD-DFT transition assignments for NiLH<sub>3</sub>, NiAlL, NiGaL, and NiInL (refer to prior figure for index labels).

Transition Types	M06-D3			expt.
	Index	nm	<i>f</i>	nm
<b>NiLH<sub>3</sub></b>				497
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO		A1	490	
d <sub>yz</sub> /d <sub>xz</sub> → LUMO		A3	413	
d <sub>z<sup>2</sup></sub> → LUMO	A2	443	0.0497	
<b>NiAlL</b>				nm
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO		B1	573	
d <sub>yz</sub> /d <sub>xz</sub> → LUMO		B2	437	
Ligands N,C + (d <sub>z<sup>2</sup></sub> ) → LUMO		B3	410	
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO		B5	343	
d <sub>z<sup>2</sup></sub> → LUMO		B4	363	
<b>NiGaL</b>				nm
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO		C1	650	
d <sub>yz</sub> /d <sub>xz</sub> → LUMO		C2	478	
Ligands N,C + d <sub>z<sup>2</sup></sub> → LUMO		C3	448	
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO		C4	388	
d <sub>z<sup>2</sup></sub> → LUMO	C5	384	0.0344	
<b>NiInL</b>				nm
d <sub>x<sup>2</sup>-y<sup>2</sup></sub> /d <sub>xy</sub> → LUMO		D1	642	
d <sub>yz</sub> /d <sub>xz</sub> → LUMO		D2	475	
Ligands N,C + (d <sub>z<sup>2</sup></sub> ) → LUMO		D3	449	
Ligands N,C + d <sub>xz</sub> /d <sub>yz</sub> → LUMO		D4	403	
d <sub>z<sup>2</sup></sub> → LUMO	D5	385	0.0337	

### M06-D3/bs4 Kohn-Sham Molecular Orbitals



### M06-L/bs1 Kohn-Sham Molecular Orbitals



**Figure S59.** LUMOs of NiLH<sub>3</sub> and NiML complexes, as calculated with M06-D3/bs4. Note: The molecular orbital analyses below are shown for M06-L/bs1 using Mulliken population analysis, which is known to be basis set sensitive and may give erroneous atomic orbital contributions for some large basis set (bs4). We further note that the MOs for M06-L/bs1 are identical to those for M06-D3/bs4.

**Table S31.** Molecular orbital composition analysis (M06-L/bs1) for the LUMOs of NiLH<sub>3</sub> and NiML.

M06-L/bs1		# Orb	Ni			M		P
			d	s	p	s	p	p
NiLH <sub>3</sub>	LUMO	200			0.23			0.30
NiAlL	LUMO	205	0.06		0.14	0.16	0.10	0.18
NiGaL	LUMO	214	0.09		0.16	0.17	0.08	0.18
NiInL	LUMO	200	0.08	0.07	0.11	0.21	0.12	0.23

**Table S32.** Selected molecular orbitals of NiGaL, ( $\eta^2$ -H<sub>2</sub>)NiGaL and (N<sub>2</sub>)NiGaL (M06-D3/bs4).

	NiGaL	H <sub>2</sub> -NiGaL	N <sub>2</sub> -NiGaL
Acceptor MO (empty)	LUMO 	LUMO 	LUMO+2 
Occupied $d_{x^2-y^2}$	HOMO 	HOMO-3 	HOMO-3 
Occupied $d_{xy}$	HOMO-1 	HOMO-4 	HOMO-4 
Occupied $d_z^2$	HOMO-5 	HOMO-5 	HOMO-5 

**Table S33.** The lowest-energy electronic transition of NiLH<sub>3</sub>, NiML, and their respective H<sub>2</sub> and N<sub>2</sub> adducts. TD-DFT calculations were performed using M06-D3/bs4 with SMD solvation (solvent = THF).

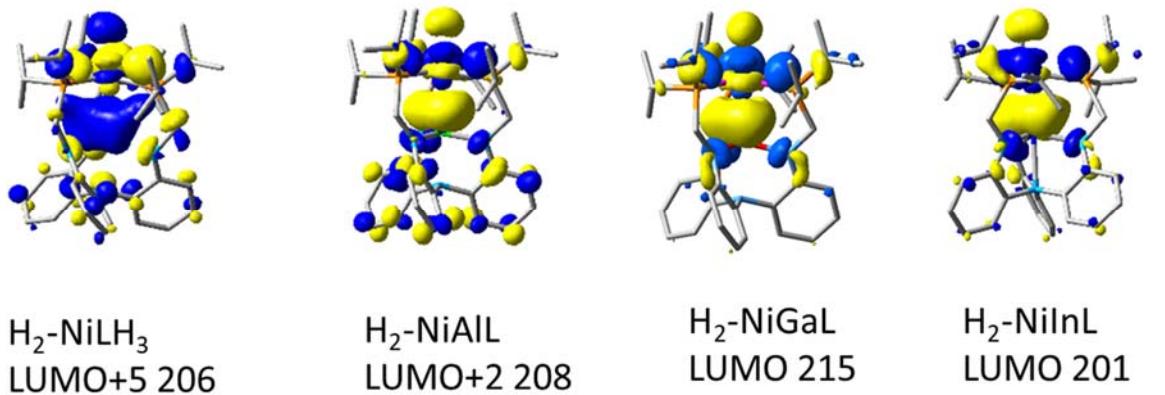
	NiML	( $\eta^2$ -H <sub>2</sub> )NiML	(N <sub>2</sub> )NiML
1 <sup>st</sup> transition	$d_{x^2-y^2}/d_{xy} \rightarrow$ LUMO	$d_{x^2-y^2}/d_{xy} +$ Ligand P $\rightarrow$ LUMO	$d_{x^2-y^2}/d_{xy} +$ Ligand P $\rightarrow$ LUMO
Al	573	353	372 (2 <sup>nd</sup> transition) <sup>a</sup>
Ga	650	378	396
In	642	375	391

	NiLH <sub>3</sub>	( $\eta^2$ -H <sub>2</sub> )NiLH <sub>3</sub>	(N <sub>2</sub> )NiLH <sub>3</sub>
1 <sup>st</sup> transition	$d_{x^2-y^2}/d_{xy} \rightarrow$ LUMO	$d_z^2 \rightarrow$ H-H sigma*	$d_z^2 \rightarrow$ N-N pi*
none <sup>b</sup>	490	340	418

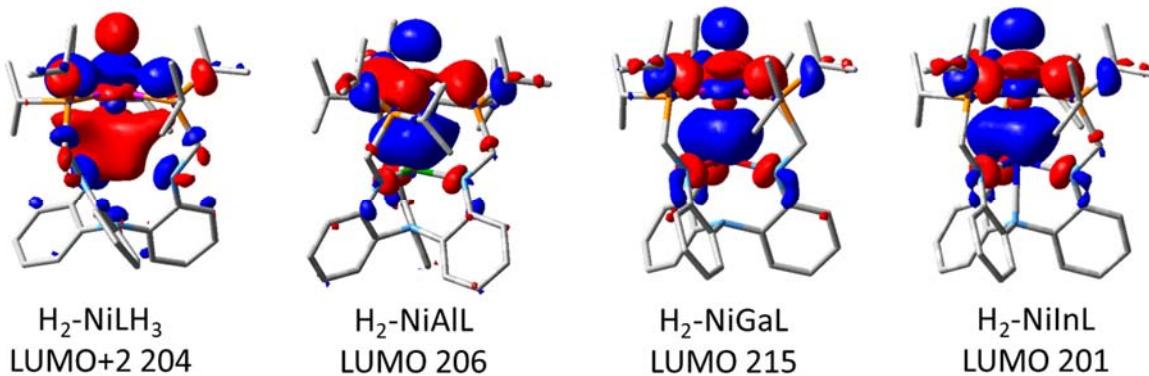
<sup>a</sup>The lowest-energy transition for (N<sub>2</sub>)NiAlL is Ni  $d_{xy} +$  Ligand P  $\rightarrow$  N-N pi\* (392 nm).

<sup>b</sup>none signifies NiLH<sub>3</sub>, which has no supporting metal.

M06-D3/bs4 Kohn-Sham Molecular Orbitals



M06-L/bs1 Kohn-Sham Molecular Orbitals



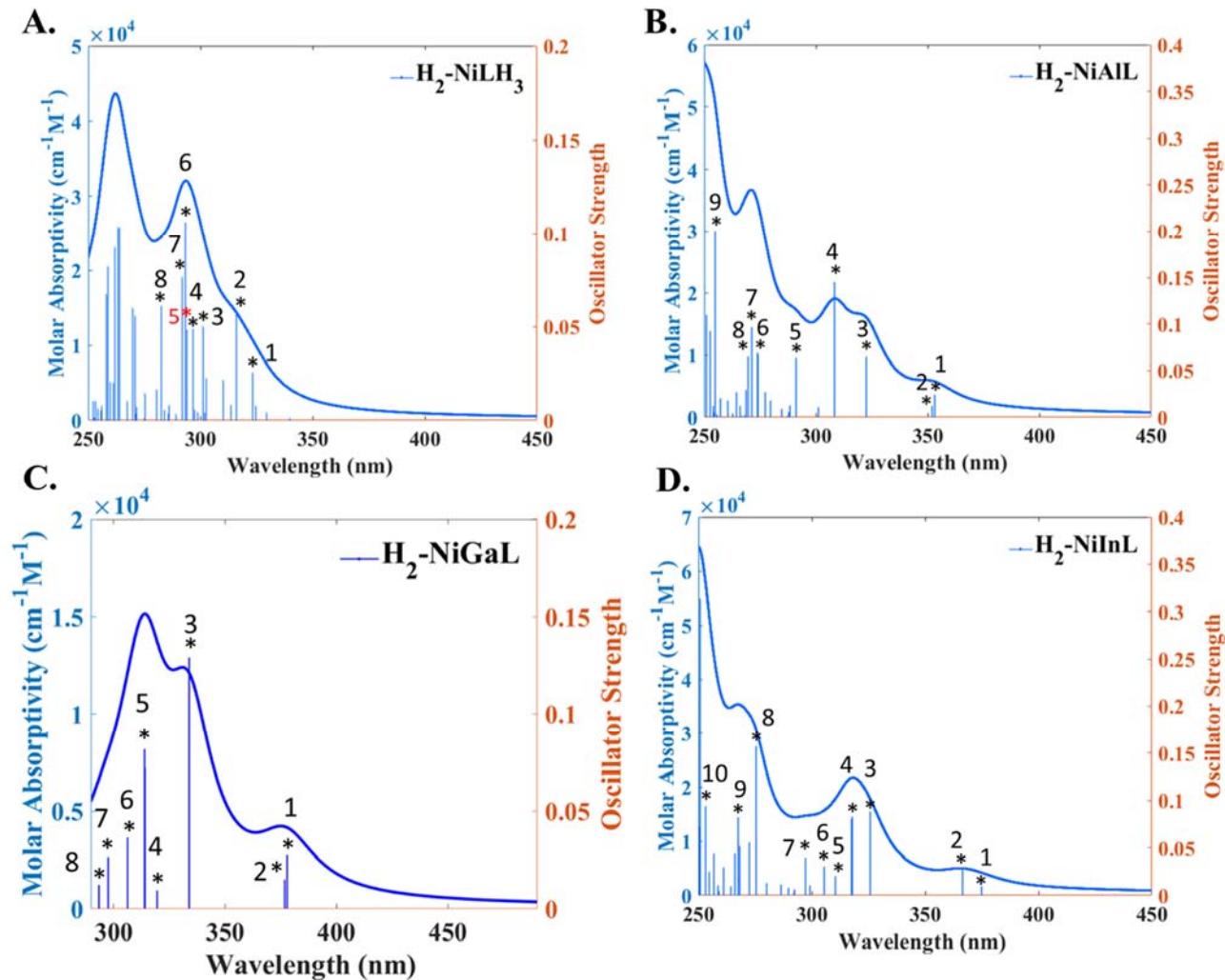
**Figure S60.** The primary acceptor MOs of  $(\eta^2\text{-H}_2)\text{NiML}$  and  $(\eta^2\text{-H}_2)\text{NiLH}_3$ , as calculated with M06-D3/bs4. They are referred to as “*acceptor MOs*” as not all of these are LUMOs. Note: The molecular orbital analyses below are shown for M06-L/bs1 using Mulliken population analysis, which is known to be basis set sensitive and may give erroneous atomic orbital contributions for some large basis set (bs4). We further note that the MOs for M06-L/bs1 are identical to those for M06-D3/bs4.

**Table S34.** Molecular orbital composition analysis (M06-L/bs1) of the *acceptor MO* of  $(\eta^2\text{-H}_2)\text{NiLH}_3$  (LUMO+2),  $(\eta^2\text{-H}_2)\text{NiAIL}$  (LUMO),  $(\eta^2\text{-H}_2)\text{NiGaL}$  (LUMO), and  $(\eta^2\text{-H}_2)\text{NiInL}$  (LUMO).

M06-L/bs1 <sup>a</sup>		# Orb	Ni			M		P
No.			d	s	p	s	p	p
$(\eta^2\text{-H}_2)\text{NiLH}_3$	LUMO+2	204	0.06		0.09			0.28
$(\eta^2\text{-H}_2)\text{NiAIL}$	LUMO	206	0.13		0.08	0.11	0.07	
$(\eta^2\text{-H}_2)\text{NiGaL}$	LUMO	215	0.18		0.07	0.16	0.07	
$(\eta^2\text{-H}_2)\text{NiInL}$	LUMO	201	0.13			0.23	0.12	0.05

<sup>a</sup>For the NiML-H<sub>2</sub> adducts, the *acceptor MO* are composed of Ni, M, and P atomic orbitals, similar to the composition of the LUMOs of the naked NiML species. The shape of the orbitals indicates a small contribution from H atomic orbitals (< 5%).

**Figure S61.** Simulated UV-Vis spectrum of  $(\eta^2\text{-H}_2)\text{NiLH}_3$ ,  $(\eta^2\text{-H}_2)\text{NiAIL}$ ,  $(\eta^2\text{-H}_2)\text{NiGaL}$ , and  $(\eta^2\text{-H}_2)\text{NiInL}$  as calculated by TD-DFT with M06-D3/bs4 in THF (SMD)



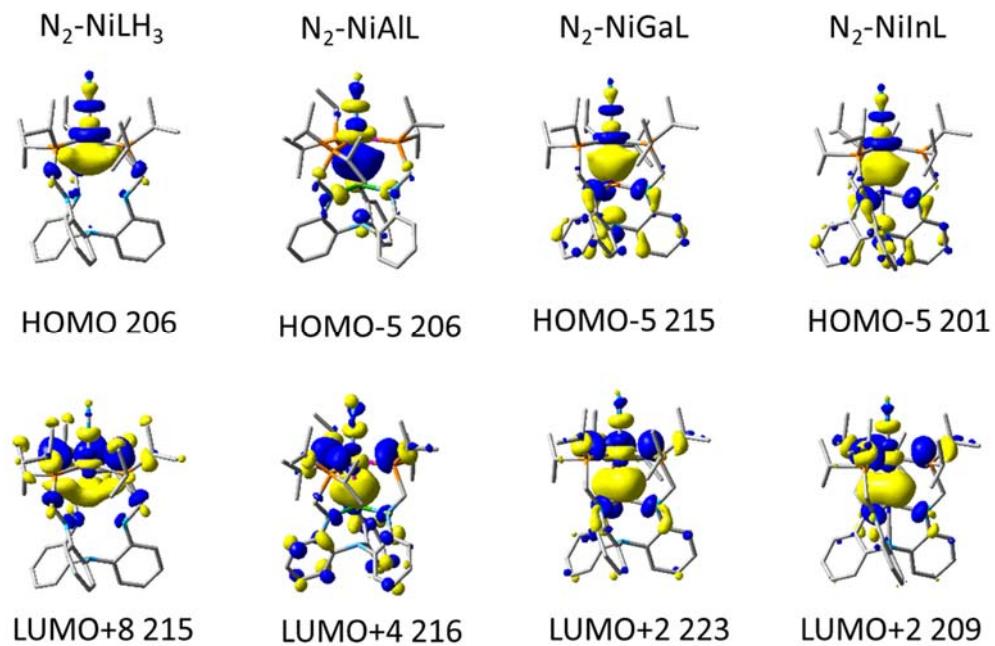
**Table S35.** Transition assignments for the first several excitations of  $\text{H}_2$  adducts based on TD-DFT calculations (M06-D3/bs4). Note: LUMO+5 of  $(\eta^2\text{-H}_2)\text{NiLH}_3$ , LUMO+2 of  $(\eta^2\text{-H}_2)\text{NiAIL}$ , and LUMO of  $(\eta^2\text{-H}_2)\text{NiGaL}$  and  $(\eta^2\text{-H}_2)\text{NiInL}$  share similar compositions, and are referred to as the *acceptor MOs*.

$(\eta^2\text{-H}_2)\text{NiLH}_3$			$(\eta^2\text{-H}_2)\text{NiAIL}$		
1	340	$d_z^2 \rightarrow \text{H-H sigma}^*$	1	353	$d_{x^2-y^2} \rightarrow \text{LUMO+2}$
2	329	$d_{x^2-y^2} \rightarrow \text{LUMO+5}$	2	352	$d_{xy} \rightarrow \text{LUMO+2}$
3	324	$d_z^2 \rightarrow \text{Ligands C}$	3	323	$\text{Ligands N,C} \rightarrow \text{Ligands C}$
7	310	$d_{xy} \rightarrow \text{LUMO}$			
$(\eta^2\text{-H}_2)\text{NiGaL}$			$(\eta^2\text{-H}_2)\text{NiInL}$		
1	378	$d_{x^2-y^2} \rightarrow \text{LUMO}$	1	375	$d_{x^2-y^2} \rightarrow \text{LUMO}$
2	377	$d_{xy} \rightarrow \text{LUMO}$	2	367	$d_{xy} \rightarrow \text{LUMO}$
3	334	$\text{Ligands N, C} \rightarrow \text{LUMO}$	3	326	$\text{Ligands N, C} \rightarrow \text{LUMO}$

**Table S36.** Detailed transition assignments for excitations of H<sub>2</sub> adducts based on TD-DFT calculations (M06-D3/bs4). Note: the *acceptor MO* of (η<sup>2</sup>-H<sub>2</sub>)NiLH<sub>3</sub> is LUMO+5, of (η<sup>2</sup>-H<sub>2</sub>)NiAIL is LUMO+2, and of (η<sup>2</sup>-H<sub>2</sub>)NiGaL and (η<sup>2</sup>-H<sub>2</sub>)NiInL is LUMO.

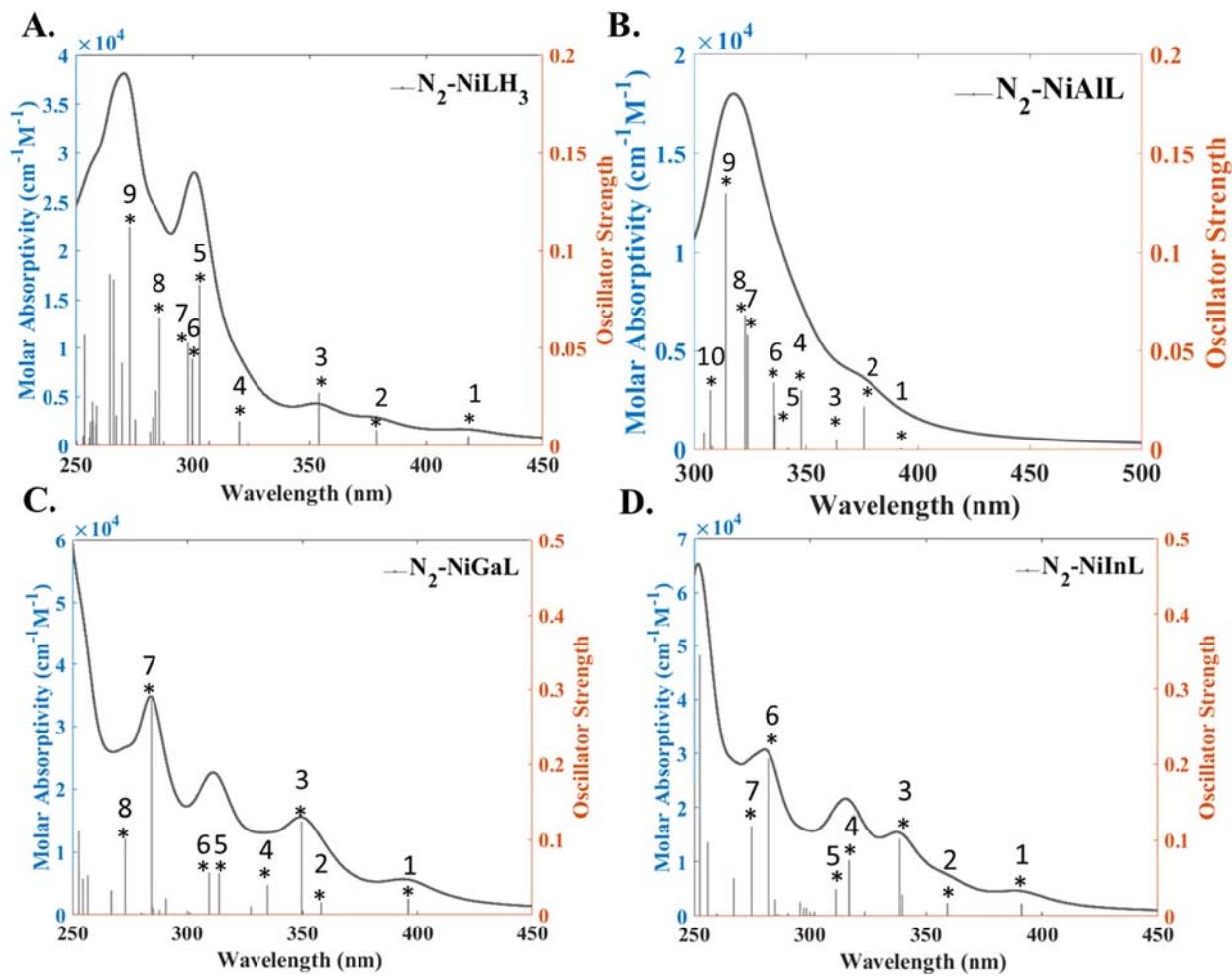
(H <sub>2</sub> )NiLH <sub>3</sub>	nm	f	Transition	Description
1	323	0.0256	200 → 202	d <sub>z</sub> <sup>2</sup> → Ligands C
2	316	0.0565	200 → 203	d <sub>z</sub> <sup>2</sup> → Ligands C
3	301	0.0502	200 → 206	d <sub>z</sub> <sup>2</sup> → <i>acceptor MO</i>
				HOMO → LUMO+5
				HOMO-2 →
4	297	0.0487	198 → 201, 202	d <sub>xy</sub> → Ligands C
5	294	0.0482	197 → 201	Ligands C → Ligands C
6	293	0.1062	197 → 202	Ligands C → Ligands C
7	292	0.0766	198 → 208	d <sub>xy</sub> → H-H sigma*
8	283	0.0611	198 → 209	d <sub>xy</sub> → Ligands P,C
				HOMO-2 → LUMO+8
(H <sub>2</sub> )NiAIL	nm	f	Transition	Description
1	353	0.024	202, 204 → 208	d <sub>x</sub> <sup>2</sup> <sub>+</sub> y <sup>2</sup> → <i>acceptor MO</i>
2	352	0.0124	201, 203 → 208	d <sub>xy</sub> → <i>acceptor MO</i>
3	323	0.0645	205 → 206,207	Ligands N,C → Ligands C
4	308	0.145	205 → 208	Ligands N,C → <i>acceptor MO</i>
			203,204 →	HOMO-1,-2 → LUMO,
5	291	0.0633	206,207	d <sub>xy</sub> /d <sub>x</sub> <sup>2</sup> <sub>-</sub> y <sup>2</sup> +Ligands N, C → Ligands C
6	274	0.0691	205 → 210,211	Ligands N,C → Ligands C
7	271	0.0965	200 → 208	d <sub>z</sub> <sup>2</sup> → <i>acceptor MO</i>
			d <sub>x</sub> <sup>2</sup> <sub>-</sub> y <sup>2</sup> + Ligands N,C → Ligands C,	HOMO-5 → LUMO+2
8	270	0.065	202 → 207	benzene
9	255	0.2003	205 → 212	Ligands N, C → Ligands C, benzene
				HOMO → LUMO+6
(H <sub>2</sub> )NiGaL	nm	f	Transition	Description
1	378	0.0275	210,211 → 215	d <sub>xy</sub> /d <sub>x</sub> <sup>2</sup> <sub>-</sub> y <sup>2</sup> → <i>acceptor MO</i>
2	334	0.129	214 → 215	Ligands N, C → <i>acceptor MO</i>
3	319	0.0093	207 → 215	Ligands N,C → <i>acceptor MO</i>
4	314	0.0719	214 → 216,217	Ligands N, C → Ligand C, benzene
			206,212,213 →	HOMO → LUMO+1,+2
5	306	0.0364	215	Ligands N,C → <i>acceptor MO</i>
6	297	0.0263	212 → 215	Ligands N,C → <i>acceptor MO</i>
7	293	0.0122	206 → 215	Ligands N,C → <i>acceptor MO</i>
8	286	0.0169	213 → 216	Ligands N, C → Ligand C, benzene
				HOMO-1 → LUMO+1
(H <sub>2</sub> )NiInL	nm	f	Transition	Description
1	375	0.0097	197 → 201	d <sub>x</sub> <sup>2</sup> <sub>-</sub> y <sup>2</sup> → <i>acceptor MO</i>
2	367	0.0276	196 → 201	d <sub>xy</sub> → <i>acceptor MO</i>
3	326	0.0882	200 → 201	Ligands N, C → <i>acceptor MO</i>
4	318	0.0830	200 → 202	Ligands N, C → Ligands C, benzene
5	318	0.0801	200 → 202,203	Ligands N, C → Ligands C, benzene
5	310	0.0203	193,198 → 201	d <sub>xz</sub> → <i>acceptor MO</i>
6	305	0.0304	199 → 201	Ligands N,C → <i>acceptor MO</i>
8	275	0.1570	200 → 204	Ligands N,C → Ligands C, benzene
9	268	0.0822	195 → 201	d <sub>z</sub> <sup>2</sup> → <i>acceptor MO</i>
10	253	0.0940	196→203	d <sub>xy</sub> → Ligands C, benzene
				HOMO-4 → LUMO+2

**Figure S62.** Selected MOs of  $(\text{N}_2)\text{NiML}$  and  $(\text{N}_2)\text{NiLH}_3$ , as calculated with M06-D3/bs4.



**Table S37.** Molecular orbital composition analysis (M06-D3/bs4) of the *acceptor MOs* in  $(\text{N}_2)\text{NiML}$  and  $(\text{N}_2)\text{NiLH}_3$ .

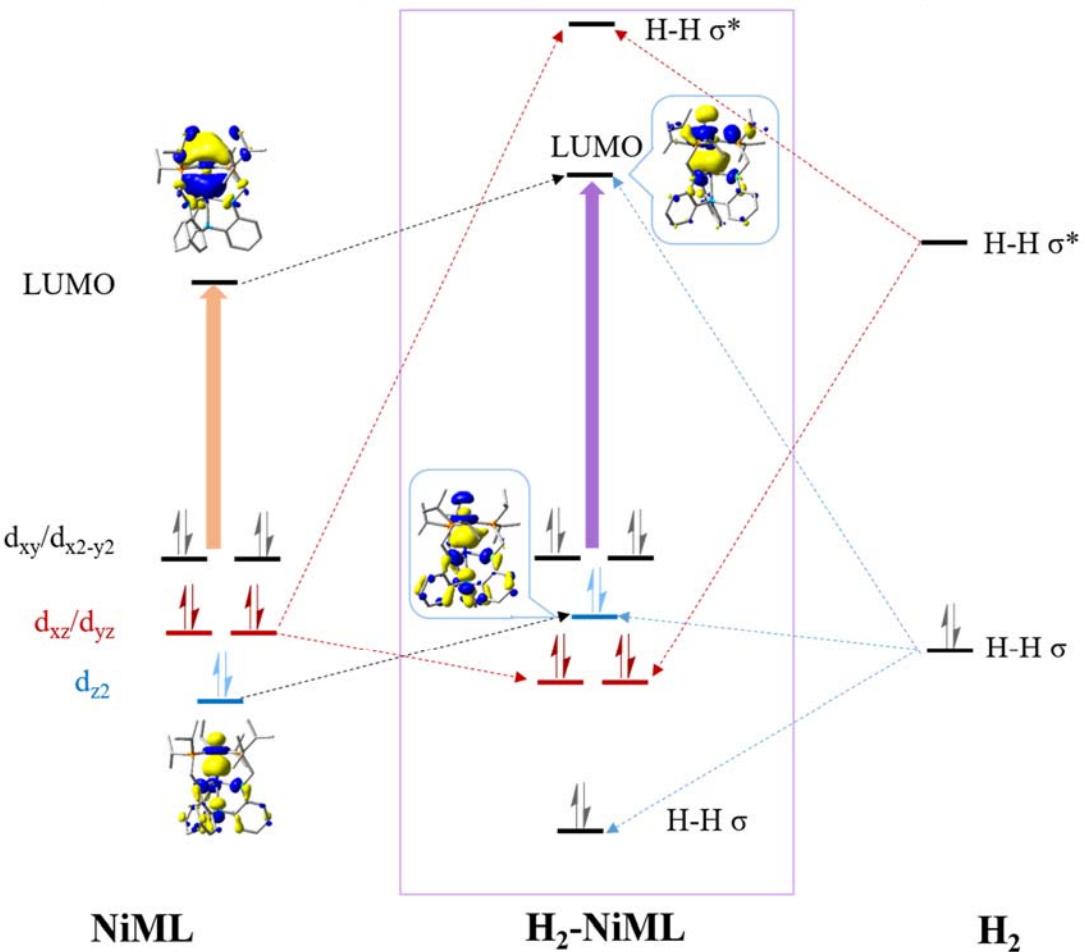
M06-D3				Ni	M			N (terminal)		P
	No.	# Orb	Assignment	d	s	p	d	p	p	
$\text{N}_2\text{-NiLH}_3$	HOMO	206	$d_{z2}$	0.70						0.21
	LUMO+8	215	acceptor MO	0.07						0.48
$\text{N}_2\text{-NiAIL}$	HOMO-5	206	$d_{z2}$	0.55	0.08	0.15	0.02			0.03
	LUMO+4	216	acceptor MO	0.15		0.09		0.03		0.29
$\text{N}_2\text{-NiGaL}$	HOMO-5	215	$d_{z2}$	0.44	0.08	0.11	0.04			0.06
	LUMO+2	223	acceptor MO	0.21	0.09	0.09				0.26
$\text{N}_2\text{-NiInL}$	HOMO-5	201	$d_{z2}$	0.48		0.06	0.09			
	LUMO+2	209	acceptor MO	0.21	0.04	0.11	0.07			0.30



**Figure S63.** Simulated UV-Vis spectrum of  $(\text{N}_2)\text{NiLH}_3$ ,  $(\text{N}_2)\text{NiAlL}$ ,  $(\text{N}_2)\text{NiGaL}$ , and  $(\text{N}_2)\text{NiInL}$  as calculated by TD-DFT with M06-D3/bs4 in THF (SMD).

**Table S38.** Transition assignments for the first six excitations of  $\text{N}_2$  adducts based on TD-DFT calculations (M06-D3/bs4). Note: the *acceptor MOs* of  $(\text{N}_2)\text{NiLH}_3$  is LUMO+8, of  $(\text{N}_2)\text{NiAlL}$  is LUMO+4, and of  $(\text{N}_2)\text{NiGaL}$  and  $(\text{N}_2)\text{NiInL}$  is LUMO+2.

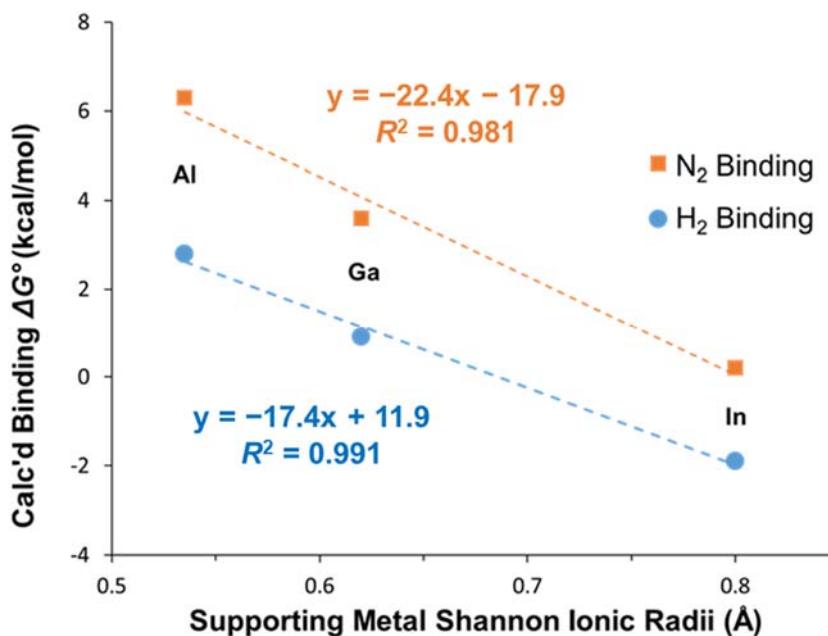
$(\text{N}_2)\text{NiLH}_3$	nm	Description	
1	418	$d_z^2 \rightarrow \text{N-N pi}^*$	$\text{HOMO} \rightarrow \text{LUMO+3,4}$
2	379	$d_{xy}/d_{x^2-y^2} + \text{Ligands P} \rightarrow \text{N-N pi}^*$	$\text{HOMO-1,-2} \rightarrow \text{LUMO+3,4}$
3	354	$d_{xy}/d_{x^2-y^2} + \text{Ligands P} \rightarrow \text{N-N pi}^*$	$\text{HOMO-1,-2} \rightarrow \text{LUMO+3,4}$
4	320	$d_z^2 \rightarrow \text{Ligands C, benzene}$	$\text{HOMO} \rightarrow \text{LUMO, LUMO+1}$
5	303	$\text{Ligands N,C} \rightarrow \text{Ligands C, benzene}$	$\text{HOMO-3} \rightarrow \text{LUMO,LUMO+1}$
6	300	$\text{Ligands N,C} \rightarrow \text{Ligands C, benzene}$	$\text{HOMO-3} \rightarrow \text{LUMO,LUMO+1}$
$(\text{N}_2)\text{NiAlL}$	nm	Description	
1	392	$d_{xy} + \text{Ligands P} \rightarrow \text{N-N pi}^*$	$\text{HOMO-1} \rightarrow \text{LUMO+1}$
2	376	$d_{xy} + \text{Ligands P} \rightarrow \text{acceptor MO}$	$\text{HOMO-1} \rightarrow \text{LUMO+4}$
3	364	$d_{xy} + \text{Ligands} \rightarrow \text{N-N pi}^*$	$\text{HOMO-1} \rightarrow \text{LUMO}$
4	348	$d_{x^2-y^2} + \text{Ligands P,N,C} \rightarrow \text{acceptor MO}$	$\text{HOMO-2,-4} \rightarrow \text{LUMO+4}$
5	336	$d_z^2, \text{Ligands N, C} \rightarrow \text{N-N pi}^*$	$\text{HOMO} \rightarrow \text{LUMO+1}$
6	336	$d_{x^2-y^2} + \text{Ligands P,N,C} \rightarrow \text{N-N pi}^*$	$\text{HOMO-2} \rightarrow \text{LUMO+1}$
$(\text{N}_2)\text{NiGaL}$	nm	Description	
1	396	$d_{xy}/d_{x^2-y^2} + \text{Ligand P} \rightarrow \text{acceptor MO}$	$\text{HOMO-3,-4} \rightarrow \text{LUMO+2}$
2	358	$d_{xy}/d_{x^2-y^2} + \text{Ligand P} \rightarrow \text{N-N pi}^*$	$\text{HOMO-3,-4} \rightarrow \text{LUMO,LUMO+1}$
3	350	$\text{Ligand N,C} \rightarrow \text{acceptor MO}$	$\text{HOMO} \rightarrow \text{LUMO+2}$
4	335	$d_{xy}/d_{x^2-y^2} + \text{Ligand P} \rightarrow \text{N-N pi}^*$	$\text{HOMO-3,-4} \rightarrow \text{LUMO,LUMO+1}$
5	314	$\text{Ligand N,C} \rightarrow \text{Ligands C, benzene}$	$\text{HOMO} \rightarrow \text{LUMO+3,4}$
6	309	$\text{Ligand N,C} \rightarrow \text{acceptor MO}$	$\text{HOMO-1,-2} \rightarrow \text{LUMO+2}$
$(\text{N}_2)\text{NiInL}$	nm	Description	
1	391	$d_{x^2-y^2}/d_{xy} + \text{Ligands P} \rightarrow \text{acceptor MO}$	$\text{HOMO-3} \rightarrow \text{LUMO+2}$
2	359	$d_{xy}/d_{x^2-y^2} + \text{Ligands P} \rightarrow \text{N-N pi}^*$	$\text{HOMO-3,-4} \rightarrow \text{LUMO,LUMO+1}$
3	339	$\text{Ligands N,C} \rightarrow \text{acceptor MO}$	$\text{HOMO} \rightarrow \text{LUMO+2}$
4	317	$\text{Ligands N,C} \rightarrow \text{Ligands C, benzene}$	$\text{HOMO} \rightarrow \text{LUMO+3,+4}$
5	311	$\text{Ligands N,C} \rightarrow \text{acceptor MO}$	$\text{HOMO-1,-2} \rightarrow \text{LUMO+2}$
6	282	$d_z^2 \rightarrow \text{acceptor MO}$	$\text{HOMO-5} \rightarrow \text{LUMO+2}$



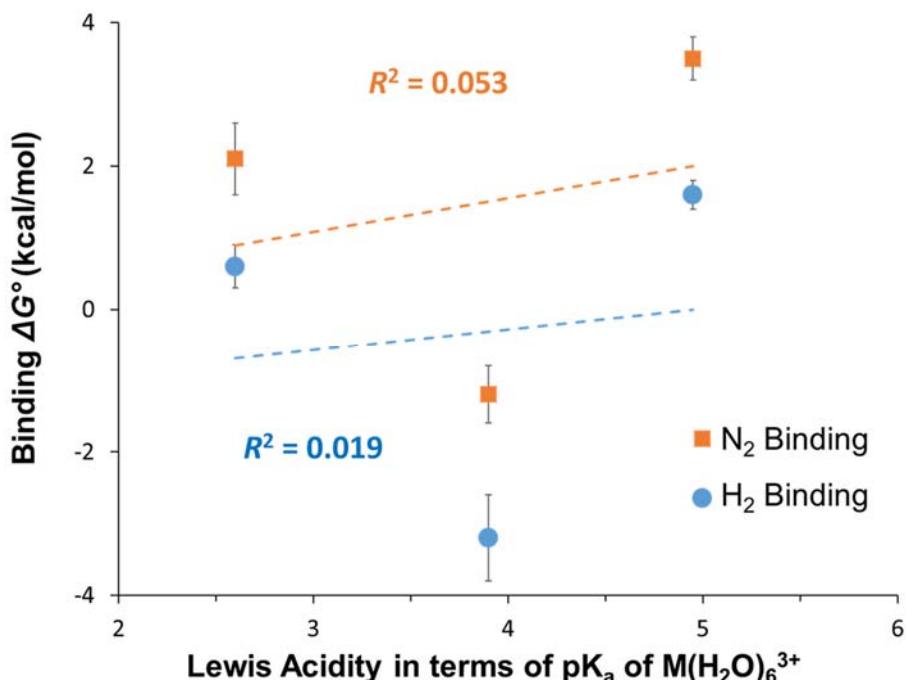
**Figure S64.** A simplified molecular orbital diagram of  $(\eta^2\text{-H}_2)\text{NiML}$ . The MO diagram emphasizes the mixing of the  $\text{H-H } \sigma$  MO with the LUMO of NiML to generate a new acceptor MO (labeled as LUMO in the center). The  $\text{Ni} \rightarrow \text{H}_2$   $\pi$ -backdonation interaction is also shown, which stabilizes the Ni  $3d_{xz}/3d_{yz}$  orbitals. Note that the energy axis is qualitative and not drawn to scale.

## VI. Linear Free Energy Relationships

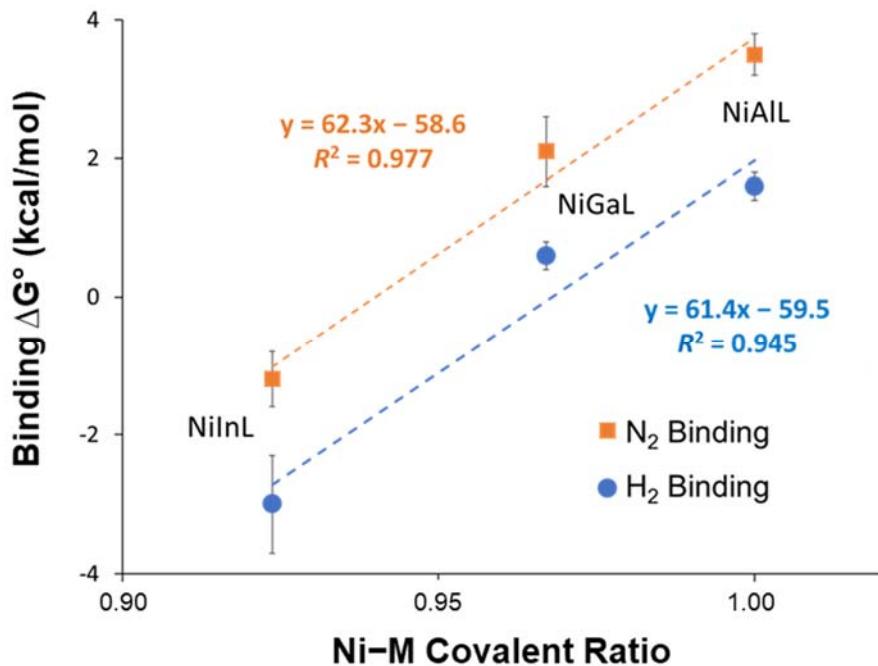
### Correlations Between $H_2$ and $N_2$ Binding Parameters and Other Variables



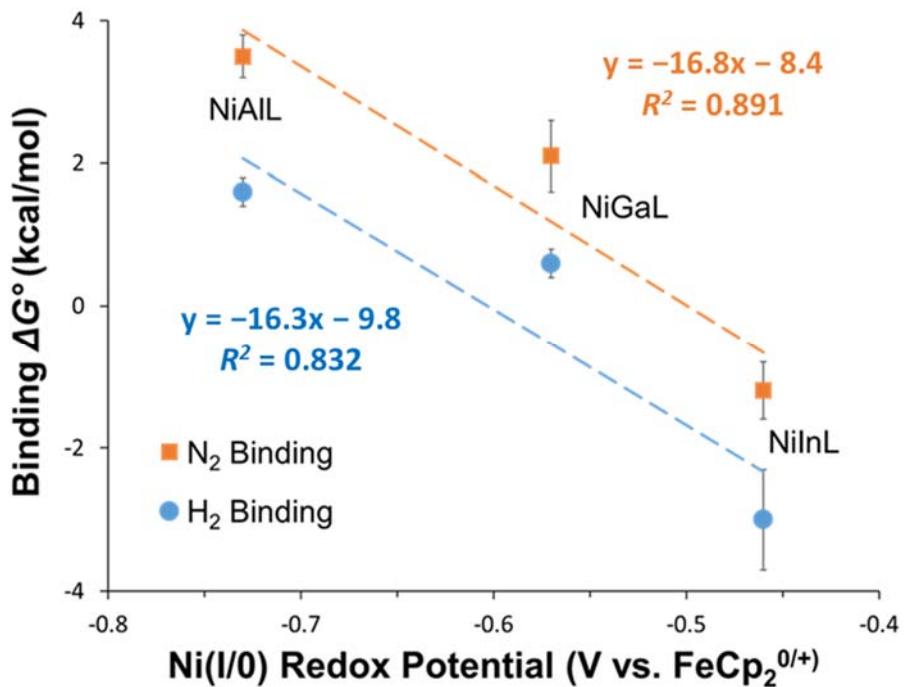
**Figure S65.** Plot of DFT calculated (M06-L/bs1; see Tables S16-S17) free energies of  $H_2$  and  $N_2$  binding ( $\Delta G^\circ$ ) to NiML vs. Shannon ionic radii (6-coordinate) of the supporting metal (M).<sup>50,51</sup> This plot shows the same trends as the analogous experimental  $\Delta G^\circ$  plot shown in Figure 7.



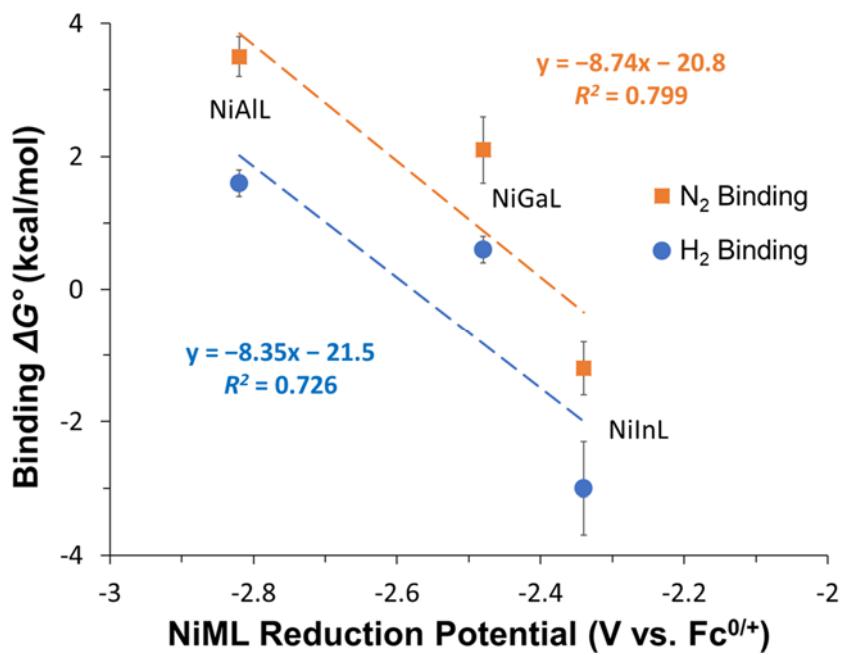
**Figure S66.** Plot of free energy of  $H_2$  and  $N_2$  binding ( $\Delta G^\circ$ ) to NiML vs.  $pK_a$  of  $M(H_2O)_6^{3+}$  of the supporting metal.<sup>50,52</sup> Clearly, no correlation exists with this common parameter for Lewis acidity.<sup>53,54</sup>



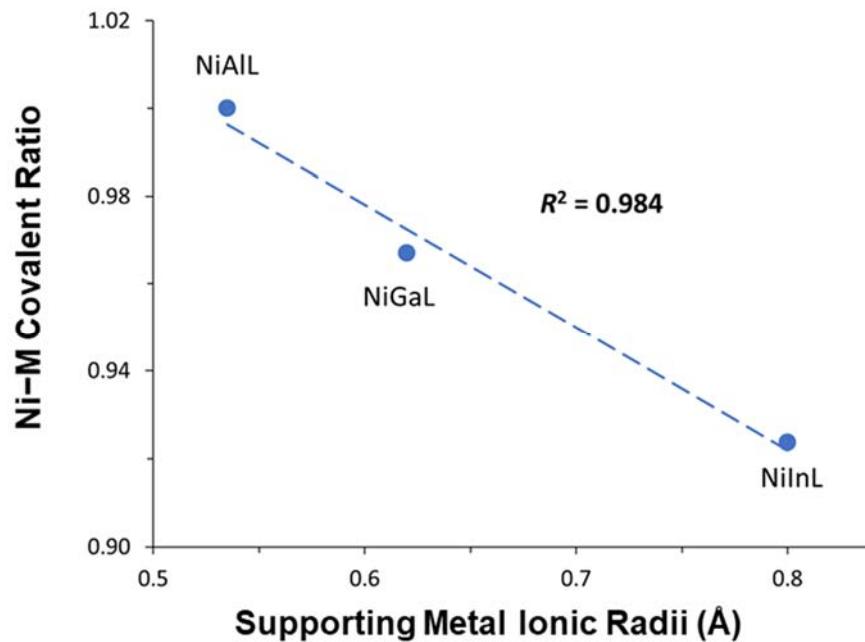
**Figure S67.** Plot of free energy of  $\text{H}_2$  and  $\text{N}_2$  binding ( $\Delta G^\circ$ ) to NiML vs. Ni–M covalent ratio, where covalent ratio is the ratio between the Ni–M solid-state bond distance and the sum of the Alvarez covalent radii of Ni and M.<sup>31</sup> Shorter normalized Ni–M bonds result in more favorable binding of both  $\text{H}_2$  and  $\text{N}_2$ .



**Figure S68.** Plot of  $\Delta G^\circ$  for  $\text{H}_2$  (blue circles) and  $\text{N}_2$  binding (orange squares) vs. Ni(I/0) redox potential of NiML in  $\text{CH}_3\text{CN}$  (with  $E^\circ_{1/2}$  found to be identical to that in THF for complexes **1** and **2**,<sup>32</sup> see Figure S69 and Table S39). Note that although binding studies were only conducted in toluene for **1** and **3**, binding parameters are likely highly similar in toluene and THF based on DFT calculations (Table S16), our experimental results for **2** (Figures S27–S29), and previous reports.<sup>34,35</sup>

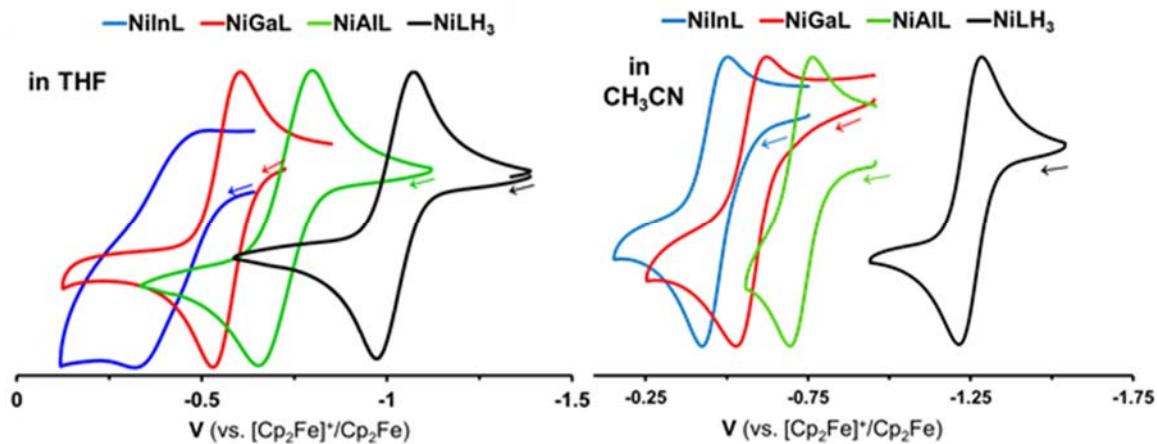


**Figure S69.** Plot of  $\Delta G^\circ$  for H<sub>2</sub> (blue circles) and N<sub>2</sub> binding (orange squares) vs. NiML reduction potential in THF. Note that this reduction has been previously assigned as a unique example of a “Ni(0/-I)” redox couple where the low-lying LUMO of NiML becomes singly-occupied ( $R^2 = 0.98$  for correlation of Ni(I/0) and Ni(0/-I) potentials).<sup>55</sup> One might think that the favorability of adding a single electron to the LUMO of NiML complexes would correlate with the favorability of  $\sigma$ -donation from a small molecule into the LUMO, but the sub-par correlation shown is likely the result of the fact that the redox potentials do not capture the significant structural reorganization that occurs upon binding.



**Figure S70.** Plot of Ni-M covalent ratio vs. Shannon ionic radii (6-coordinate) of the supporting metal,<sup>50,51</sup> where covalent ratio is the ratio between the Ni-M solid-state bond distance and the sum of the Alvarez covalent radii of Ni and M.<sup>31</sup>

### Electronic and Spatial Effects of Supporting Metal in NiML and NiLH<sub>3</sub> Complexes

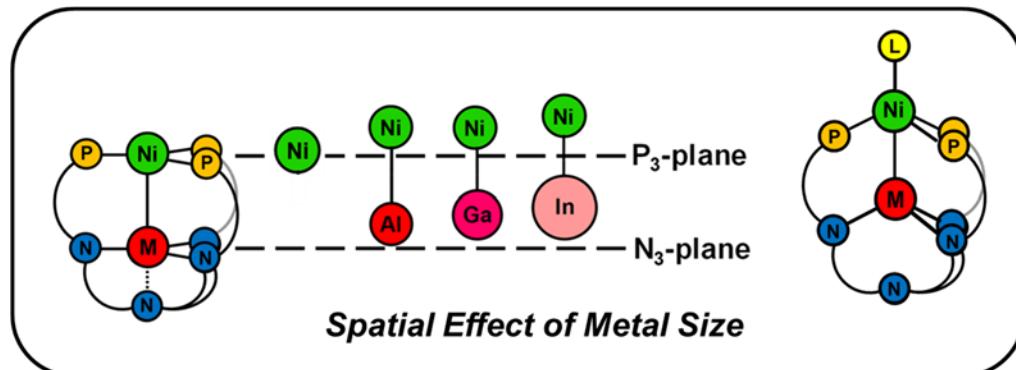


**Figure S71.** Cyclic voltammograms (CVs) of NiAIL (1), NiGaL (2), NiInL (3), and NiLH<sub>3</sub> (4) showing the Ni(I/0) redox couples in THF<sup>32,33,56</sup> (left) and in CH<sub>3</sub>CN (right). All CVs were collected under 1 atm N<sub>2</sub> with [TBA][PF<sub>6</sub>] as the electrolyte (0.1 M or 0.4 M in THF, 0.4 M in CH<sub>3</sub>CN). All CVs in CH<sub>3</sub>CN were collected with a scan rate of 50 mV/s, whereas CVs in THF were obtained at either 25 or 50 mV/s. All redox potentials are given relative to the FeCp<sub>2</sub><sup>+/0</sup> redox couple.

**Table S39.** Comparison of Ni(I/0) redox couple for NiML complexes and **4** in CH<sub>3</sub>CN and THF.

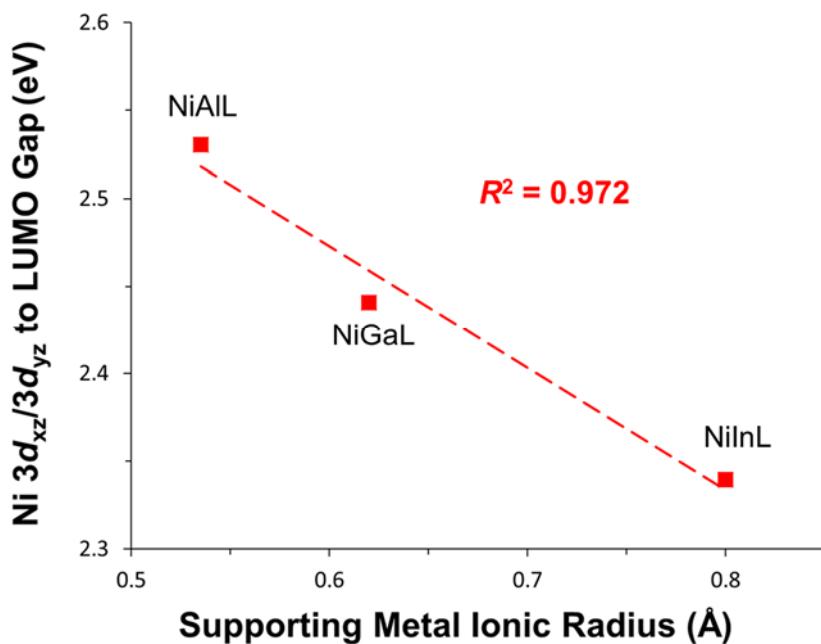
Complex	Ni(I/0) couple in CH <sub>3</sub> CN					Ni(I/0) couple in THF <sup>a</sup>				
	<i>E</i> <sub>pa</sub>	<i>E</i> <sub>pc</sub>	<i>E</i> <sup>°</sup> <sub>1/2</sub>	$\Delta E_p$	<i>i</i> <sub>pa</sub> / <i>i</i> <sub>pc</sub>	<i>E</i> <sub>pa</sub>	<i>E</i> <sub>pc</sub>	<i>E</i> <sup>°</sup> <sub>1/2</sub>	$\Delta E_p$	<i>i</i> <sub>pa</sub> / <i>i</i> <sub>pc</sub>
<b>4</b>	-1.22	-1.28	<b>-1.25</b>	69	1.00	-0.97	-1.07	<b>-1.02</b>	100	1.09
<b>1</b>	-0.70	-0.77	<b>-0.73</b>	71	1.11	-0.68	-0.79	<b>-0.74</b>	108	1.04
<b>2</b>	-0.53	-0.62	<b>-0.57</b>	89	1.17	-0.53	-0.61	<b>-0.57</b>	73	1.01
<b>3</b>	-0.42	-0.50	<b>-0.46</b>	83	1.46	-0.39	-	-	-	-

Note: *E*<sub>pa</sub>, *E*<sub>pc</sub>, and *E*<sup>°</sup><sub>1/2</sub> are given in V, and  $\Delta E_p$  is given in mV.  $\Delta E_p = 57$  mV and *i*<sub>pa</sub>/*i*<sub>pc</sub> = 1.00 for a perfectly reversible redox event. All CVs were collected at a scan rate of 50 mV/s unless otherwise noted. All redox potentials are given relative to the FeCp<sub>2</sub><sup>+/0</sup> redox couple. <sup>a</sup>CVs of **2** and **3** in THF were collected at a scan rate of 25 mV/s.<sup>32</sup>

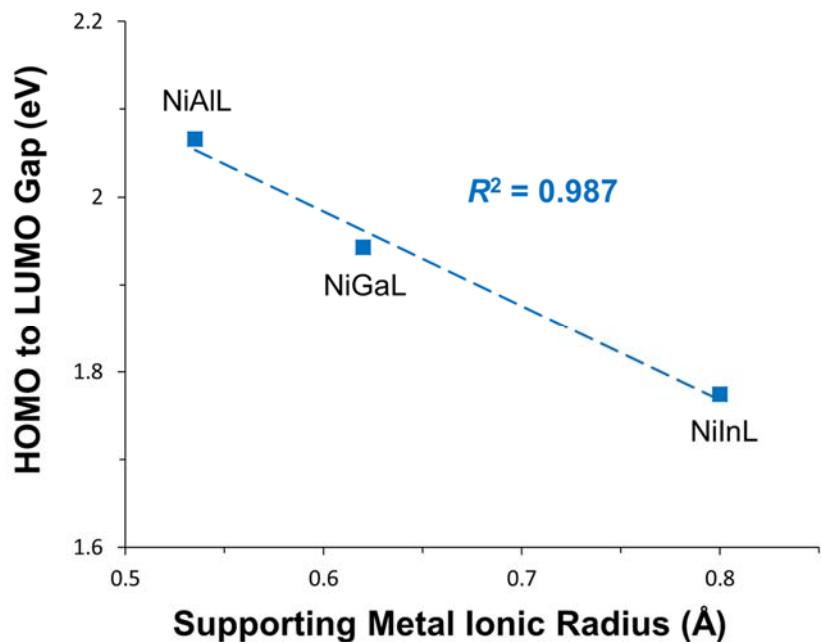


**Figure S72.** Effect of M(III) size on spatial positioning of Ni and M relative to the planes of their respective binding pockets. The pseudo-tetrahedral geometry of (L')NiML is also shown (right).

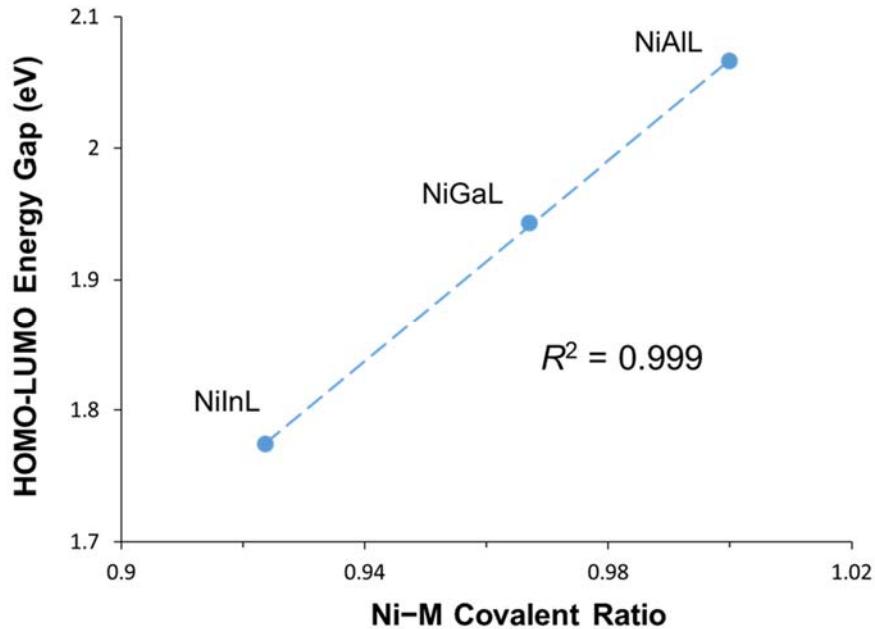
*Correlations of Electronic Structure with Binding Free Energies and Ni–M Bonding*



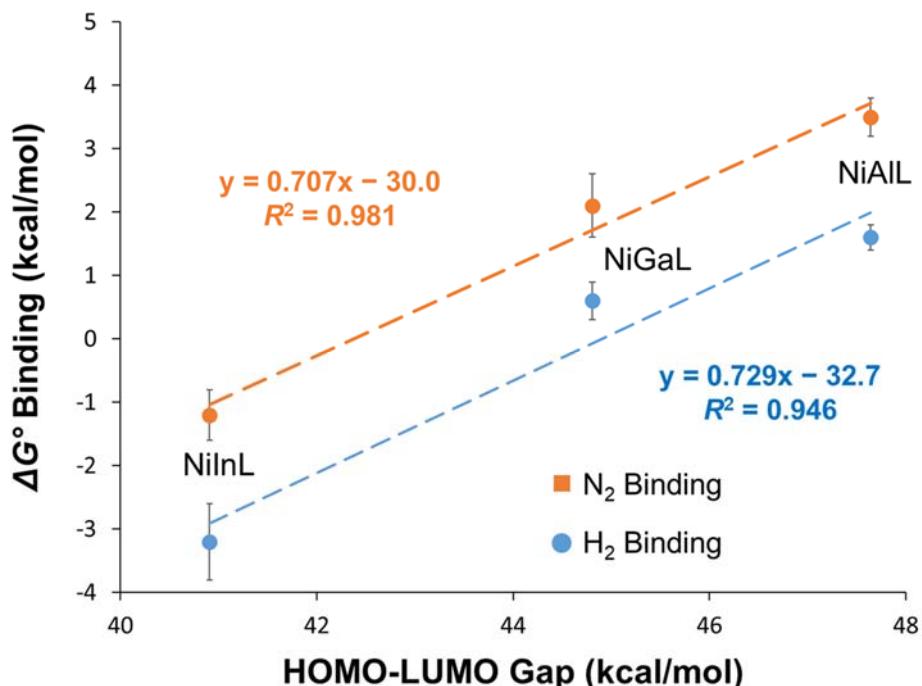
**Figure S73.** Plot of Ni 3d<sub>xz</sub>/3d<sub>yz</sub> to LUMO energy gaps (in eV) for NiML complexes vs. supporting metal ionic radii (Shannon 6-coordinate values).<sup>50,51</sup> Ni 3d<sub>xz</sub>/3d<sub>yz</sub> to LUMO energy gaps were measured via experimental UV-Vis studies (based on transition assignments by TD-DFT calculations).



**Figure S74.** Plot of HOMO to LUMO energy gaps (in eV) for NiML complexes vs. supporting metal ionic radii (Shannon 6-coordinate values).<sup>50,51</sup> HOMO to LUMO energy gaps were measured via experimental UV-Vis studies (based on transition assignments by TD-DFT calculations).



**Figure S75.** Plot of HOMO-LUMO energy gaps (in eV) vs. Ni–M covalent ratio. HOMO-LUMO energy gaps were measured via experimental UV-Vis studies (with the lowest energy transition assigned as Ni  $3d_{xy}/3d_x^2-y^2$  to LUMO by TD-DFT calculations), and the Ni–M covalent ratios allow for normalized bond distances that reflect bond strength by comparing the solid-state bond distances to the sums of the Alvarez covalent radii of Ni and M.<sup>31</sup>



**Figure S76.** Plot of free energy ( $\Delta G^\circ$ ) of  $H_2$  (top, orange) and  $N_2$  binding (bottom, blue) to NiML vs. HOMO-LUMO energy gap for NiML complexes, as measured via experimental UV-Vis studies (lowest energy transition was assigned as Ni  $3d_{xy}/3d_x^2-y^2$  to LUMO by TD-DFT calculations). The slopes and intercepts are nearly identical for both  $H_2$  and  $N_2$  binding.

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